



# **ENGLAND**

## **A I R P A R K**

# **PROPOSED ANNUAL BUDGET**

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## Fiscal Year 2025-2026

**England Economic & Industrial Development District**

318-449-3504 • [englandairpark.org](http://englandairpark.org) • 1611 Arnold Drive, Alexandria, LA 71303

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## ENGLAND ECONOMIC & INDUSTRIAL DEVELOPMENT DISTRICT

### HISTORY AND OVERVIEW

#### ENGLAND AUTHORITY'S HISTORY

England Industrial Airpark and Community, located northwest of Alexandria, Louisiana, traces its beginnings back to 1939, when it served as an emergency airstrip for Esler Field, the regional airport serving the Central Louisiana area. However, as the possibility of war in Europe increased, the Army Air Corps leased the facility from the City of Alexandria. The airfield was named Alexandria Army Air Base.

Early in 1946, the base was placed in a standby status eventually being turned over to the City of Alexandria for use as a municipal airport. With the outbreak of hostilities in Korea, the base was reactivated as Alexandria Air Force Base in 1950. In June 1955, the base was officially named England Air Force Base in honor of Lt. Col. John B. England, who had been commander of the 389th Bomber Squadron at the base.

The facility was once again closed by the Department of Defense on December 15, 1992, and began its transition to civilian reuse as England Industrial Airpark and Community.

In 1991 The England Economic and Industrial Development District (England Authority) was created by the Louisiana Legislature. It is a political subdivision of the State of Louisiana and has power similar to a home rule community. England Authority is a Louisiana Economic and Industrial Development District composed of all of the territory located within Rapides Parish (1,755 square miles). As such it has the power to create sub-districts throughout the parish to accommodate economic development projects. The authority can issue revenue bonds and general obligation bonds. It has the power of eminent domain and can levy taxes with voter approval.

#### NATURE OF MISSION

The district was created for the object and purposes of accepting title from the U.S. Government to any or all real and personal property included in England Air Force Base and utilizing that and other property, to replace and enhance the economic benefits generated by the former air base with diversified activities, designed to foster the rebuilding and growth potential of the economic environment of the district.

Working together, the Central Louisiana community has redeveloped the former military facility into a vibrant multi-modal commerce center and community. Located onsite are an international airport, numerous office and warehouse facilities, golf course, day-care center, community center available for meeting and event rentals, retirement community, and general housing. With robust air connections, interstate highway connectivity, onsite rail and water access, England Airpark can meet the most demanding transportation needs. An outstanding workforce, great incentives and Foreign Trade Zone availability complete the development package.



## ORGANIZATION STRUCTURE

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### ENGLAND AUTHORITY GOVERNANCE

The district is governed by a board of commissioners consisting of ten members appointed as follows:

1. Three members appointed by the Rapides Parish Police Jury.
2. Three members appointed by the mayor of the City of Alexandria and confirmed by the city council.
3. One member appointed by the mayor of the City of Pineville and confirmed by the board of aldermen.
4. One member appointed by a majority of the remaining incorporated municipalities in Rapides Parish, based upon resolutions approved by the respective boards of aldermen.
5. Two members nominated by the board of directors of the Chamber of Commerce of Central Louisiana, and appointed by resolutions duly adopted by majority votes of the Rapides Parish Police Jury and Alexandria City Council.

The board of commissioners is the policy-making body of the England Authority. Members of the board represent a cross-section of the leadership of the community and shall serve without compensation, shall have the power to organize and reorganize the executive, administrative, clerical and other departments and forces of the district, and to fix the duties, powers, and compensation of all employees, agents, and consultants of the district.

### 2025 BOARD OF COMMISSIONERS

Officers:	Appointed by:
Zeb Winstead – Chair	Chamber of Commerce
Oday Lavergne – Vice Chair	City of Alexandria
Jamar Gailles - Secretary/Treasurer	City of Alexandria
Commissioners:	Appointed by:
Taylor Cottano	City of Pineville
Dennis Frazier	Rapides Parish Police Jury
Myron Lawson	Rapides Parish Police Jury
Steven Mansour	Rapides Parish Police Jury
Joe McPherson	Towns (Woodworth, Glenmora, Ball, Cheneyville, Lecompte, McNary, Boyce, Forest Hill)
Patrick O'Quinn	City of Alexandria
Charles Weems	Chamber of Commerce

## ENGLAND AUTHORITY PERSONNEL

The Board of Commissioners does not dictate the appointment, removal, or promotion of any employee. As the policy making body, the Board of Commissioners deal with employees through the Executive Director.

The authority staff is headed by the Executive Director and supported by the following five divisions:

Administration • Airport Operations • Airpark Operations • Military Operations • Community Operations

## 2025 - 2026 EXECUTIVE TEAM

Ralph Hennessy	Executive Director
Scott Gammel	Deputy Director, Airport & Capital Projects
David Broussard	Deputy Director, Airpark & Economic Development
Summer Steiner	Director of Finance and Human Resources





## BUDGET MESSAGE

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June 26, 2025

Mr. Zeb Winstead, Chair  
and Members of the Board of Commissioners  
England Economic and Industrial Development District  
Alexandria, LA 71303-5636

Chairman Winstead and Members of the Board:

In accordance with the Louisiana Local Government Act, I present to you the operating and capital budgets for the Fiscal Year 2025 – 2026. This budget is the result of the collective effort put forth by the Executive Team of the EEIDD and the Finance/Audit Committee to guide us through the upcoming year to attain our goals and objectives.

This past year we undertook the task of integrating England Oaks into our operation after Front Porch opted not to renew its contract. In addition, we transitioned all our housing rental operation over to the England Oaks staff to create one residential unit. While we have encountered a few minor issues overall it has been a successful transition. Additionally, we began making numerous improvements to the residential properties which included complete renovations of two houses and seven apartments. This upcoming year we plan on rehabbing at least six more residential units.

We are planning on several capital projects around the airpark which include several roof replacements on commercial buildings, upgrading wayfinding signage, continuing the noise mitigation program and several airport terminal improvements. Funding for these projects will come from state & federal grants as well as from our own self-generated revenues.

Air-service development will focus on reducing airfares with our incumbent carriers. Securing the Small Community Air-Service Development Grant this past year will enable us to offer a revenue guarantee to United for re-entry back into our market for service to Houston. Continued talks with Allegiant focus on bringing the carrier into the market with service to two of our top markets, Las Vegas and Orlando.

A continued focus on economic development includes maintaining strong relationships with our partners at LED, LA Central, Cleco, the port and Ft. Polk. The upcoming year offers an opportunity to deepen our economic impact by aligning local assets with evolving national and regional trends. LED's newly released strategic plan identifies aviation/aerospace as one of its top sectors to focus on thus increasing collaboration between both parties.

Finally, we will undertake the development of a Capital Improvement Program for the airpark like what we do with the state & FAA for the airport which will give us a development plan for our commercial properties.

The Executive Team is committed to moving the development of the Airpark forward as outlined in the budget.

Sincerely,

Ralph Hennessy  
Executive Director

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## EXECUTIVE SUMMARY

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### WORK PLAN FOR FY 2025-2026

A public agency budget is the work plan for the fiscal year and reflects the priorities of leadership to achieve the Authority's mission, which is to promote economic growth in our region. For us to operate, our revenue comes from tenant rent and user fees. We receive no tax revenue from the local community to operate but do receive State and Federal grants derived from taxes to complete various capital improvement projects. As such, protecting and growing our revenue streams remains a top priority for leadership. The following executive summary represents leadership's operating strategy for fortifying our strong financial position and, as importantly, fulfilling our mission.

Leadership believes the budget presented supports our priorities and allows us to manage our resources in a financially responsible and strategic manner. For FY 2025-2026, the operating budget totals \$19,131,328 and the capital projects budget totals \$67,687,364.

### OPERATING STRATEGY

In furtherance of the Authority's mission, key elements of our operating strategy for FY 2025-2026 will consist of the following:

1. **Business Attraction & Expansion**
  - Market the District to national and international industries with a focus on aerospace, advanced manufacturing, logistics, and renewable energy.
  - Support the expansion of existing businesses through incentives, workforce development, and infrastructure support.
2. **Infrastructure & Asset Development**
  - Maximize the use of available land, facilities, and transportation assets including England Airpark and Alexandria International Airport (AEX).
  - Pursue state and federal grants to improve roads, utilities, and broadband in targeted industrial zones.
3. **Workforce & Talent Pipeline**
  - Partner with regional colleges, technical schools, and workforce boards to align programs with employer needs.
  - Develop apprenticeship and training programs for high-demand skills.
4. **Aviation & Air Service Development**
  - Strengthen commercial and cargo air service at AEX.
  - Market AEX as a logistics hub and aircraft maintenance/repair site.
5. **Community Engagement & Quality of Place**
  - Integrate community feedback into development projects.
  - Promote projects that enhance livability, such as green spaces, housing, and mixed-use developments.
6. **Fiscal Stewardship & Organizational Excellence**
  - Maintain a balanced and transparent budget.

- Improve operational efficiency through technological upgrades and staff training.

This strategy reflects EEIDD's commitment to sustainable development, regional competitiveness, and inclusive prosperity. By aligning resources, partnerships, and targeted investments, the District will continue to position itself as a premier destination for innovation, enterprise, and economic vitality in Central Louisiana.

## **CAPITAL PROJECT INVESTMENTS**

The Authority, over the long-term, faces significant expenditures of capital funds to maintain, improve and expand the existing Airpark facility. Our robust capital program is supported with FAA Airport Improvement Program grants, State Aviation Trust Fund grants, Military Airport Program grants, Passenger Facility Charges, Customer Facility Charges and England Authority Operating Revenues.

FY 2025-2026 – Funded Projects and Priorities

### ***Airpark Operations***

#### **Roof Replacements**

- 1) Reddy Ice - \$196,000.00 – To be replaced with TPO roof.
- 2) Barracks - \$106,000.00 – To be replaced with TPO roof.
- 3) Daycare - \$83,000.00 – Cost to clean roof and coat with a 40mil. Silicone coating.
- 4) Bldg.1707 - \$10,000.00 – Cost to repair leaks on roof.
- 5) Building 2107 - \$89,000.00 – To be replaced with new metal roof.
- 6) YMCA - \$ 97,000.00 - Section over basketball court to be replaced with TPO roof.
- 7) Housing Roof Replacements for Eng. Oaks - \$104,600.00

#### **Tree Removal**

Tree Removal Around the Airpark - \$125,000.00- This is for needed professional tree trimming around streets and buildings on the Airpark as well as removal of dead or dying trees on the grounds, and needed removal of trees in England Estates and England Oaks that are causing foundation and structural issues to the homes.

#### **Commercial Improvements**

- 1) Civil Air Patrol -\$66,075.00- Cost for interior and exterior repairs needed to have this building move in ready.
- 2) Hangar 526 - \$37,525.00 – Reskin building and repair end wall.
- 3) Convert Building 1408 (Gym) to Storage - \$375,000.00
- 4) Main Office - \$114,500.00- For updating downstairs hallways and offices at England Authority office building on 1<sup>st</sup> floor.



### **Airpark Improvements**

- 1) Entrance Tower Plastics – \$60,000.00 This will replace all plastic inserts, top caps and lettering for entrance towers on Vandenburg Drive and England Drive.
- 2) Repaint 23 marquis signs and remove decals. These signs are in front of England Airpark buildings to display business names. Also, new inserts for marquis signs/decals. This will be the acrylic panels in marquis signs as well as new Airpark decals - \$39,490

### **Golf Course Improvements**

- 1) Replace HVAC unit operating kitchen and banquet space – \$16,000
- 2) Replace all interior and exterior doors – \$49,000
- 3) Roof replacement on pump station – \$5,000
- 4) Putting green drainage repair – \$11,900

### **Housing Improvements**

- 1) Schilling Drive - Replace rotten wood, siding and doors. Prep and paint exterior of all houses. - \$158,805.00
- 2) Packard Drive - Replace rotten wood, siding, and doors. Prep and paint exterior of all houses. - \$162,450.00
- 3) Renovate 6 houses. 1026 Packard has fire damage. This is 1<sup>st</sup> on the list to renovate. The remaining 5 will be chosen based on the condition of the homes. \$450,000.00
- 4) Privacy Fencing – This goes from England Drive to golf course fencing behind Cedar Court to isolate unused grassy area from used housing area. \$35,000.00
- 5) Playground Installation – This is the addition of two playgrounds, one in England Village and the other in England Estates. \$100,000.00

### **Heritage Park**

- 1) Tile Work - \$53,000.00-Cost to replace tile artwork in the plaza at Heritage Park.

### ***Airport Operations***

1. South Ramp Expansion: This project consists of expanding the South Ramp in front of Million Air FBO and the ARFF Station. This will alleviate aircraft congestion on the South Ramp. Expected funding for this project is \$5,155,323.
2. North Ramp Expansion: This is a multi-phase project intended to expand the North Ramp to accommodate additional space for military, charter and other tenant's aircraft. The project is designed and waiting to start construction based on availability of funds from the FAA. The total cost of the project is estimated to be \$21,723,000.
3. ACE Program Hangar Facility: The facility for the Pilot and A&P school to be operated by LSUA and CLTCC is currently in design. The project is estimated to cost between \$7M – 9M and is to be funded through federal and state grants.

4. Replace Terminal Baggage Belt: The baggage belt conveyor system has reached its useful lifespan and needs total replacement. Funding for the project is being sought but is anticipated to come from grants and Airpark operating funds. Project estimate is \$600,000.
5. Noise Program: This is a multi-year program of property purchase, relocation and demolition. The funding is 90% FAA and 10% LADOTD aviation trust fund. This program has attracted over \$80 million in grant funds to our community. This program is estimated to continue for approximately one to two more years with the pace governed by the acceptance of individual homeowners opting to take advantage of this opportunity and available funding from the FAA. Requested funding for this year is \$11,344,249.
6. Runway 18/36 Extension: Runway 18/36 is currently being extended from 7,001' to 8,500'. The total project is estimated to be \$30,000,000. Construction is underway and scheduled to be completed in December 2025.
7. Large Wide Body MRO Hangar – Design Only: This project is the design of an MRO hangar that will be primarily funded through the State's Capital Outlay Program. The estimated fee is approximately \$2.8M.
8. Replace ATCT Equipment: Several components of communications equipment in the air-traffic control tower need to be upgraded. Federal funds have been made available for this type of project which is estimated to be \$814,316.
9. New High Mast Cable / North Ramp: Remove and replace appx 700 ft of degraded electrical line between high mast lights 4 and 2 on the North Ramp at a cost of \$30,000
10. PCN Pavement Evaluation: New issuance by the FAA mandates that runways providing air carrier service at Part 139 airports be assigned gross weight and Pavement Classification Rating data by Nov 2025. MML&H and RS&H will compile the required technical report estimated at \$215,000.
11. Warehouse: This project is to begin by adding additional warehouse space to the airpark utilizing federal funds from the Military Airports Program administered by the FAA in the amount of \$5,684,210.
12. Terminal ADA & Capacity Rehabilitation: This project is to begin making improvements to the terminal building. This will address short term needs such as modifying the TSA checkpoint, improving the gate areas, and improving the baggage conveyor systems. Funding is requested through the FAA's Airport Terminal Project grant process for \$6,842,105.

## **BUDGET OVERVIEW/ASSUMPTIONS**

The proposed FY 2025-2026 budget was developed based on the following major assumptions.

- The Authority will once again, for operating budget purposes, be self-sufficient in FY 2025-2026. No tax dollars or major grant funds are received for operating purposes.
- A capital budget is programmed which moves the Authority forward to invest in necessary landside/airside capital improvements.

## **OPERATING REVENUES**

The revenues necessary to support FY 2025-2026 activities are projected to be received from lease contracts and other associated revenue sources. Total operating revenues are currently projected to be \$16.3 million with use of prior year earnings of \$2.5 million for Authority funded capital investment in projects and equipment.

## **OPERATING EXPENDITURES**

Expenses budgeted to maintain operations for FY 2025-2026 total \$15.7 million. In addition, capital equipment investments have been included for \$509,870. The budget includes a transfer from the General Fund to the Capital Projects Fund of \$2.7 million.

## **CAPITAL BUDGET**

FY 2024-2025 budget balances will carry over and remain in force during FY 2025-2026 for funding of infrastructure and other improvements previously approved by the Board. Estimated carry-over balances along with additional proposed projects are presented for your information in the budget.

## **BUDGET STRUCTURE/BUDGET BASIS**

Under the proposed FY 2025-2026 budget, the anticipated financial transactions of the Authority are budgeted to be recorded in Governmental Funds as follows. Governmental funds are used to account for all of the Authority's general activities and are budgeted based on the modified accrual basis of accounting.

- 1) General Fund  
The General Fund is the general operating fund of the Authority and is used to account for general operations associated with a public entity that are not required to be accounted for in another fund. This fund is used to account for the activities of appointed officials, administrative staff, general administrative costs, operating costs and economic development.
- 2) Capital Projects Fund  
The Capital Projects Fund accounts for financial resources to be used for the planning/feasibility studies, acquisition, construction, or improvement of major capital facilities or infrastructure.

**ENGLAND ECONOMIC AND INDUSTRIAL DEVELOPMENT DISTRICT  
GENERAL FUND PROPOSED BUDGET  
BUDGET YEAR ENDING JUNE 30, 2026**

ACCOUNT TITLE	CURRENT YEAR					UPCOMING YEAR	
	AMENDED BUDGET	ACTUAL YTD: 3/31/25	ESTIMATED REMAINING FOR YEAR	PROJECTED ACTUAL RESULT AT YE	% CHANGE ADOPTED BUDGET VS PROJECTED	PROPOSED BUDGET	% CHANGE PROJECTED ACTUAL RESULT VS. PROPOSED BUDGET
<b>OPERATING REVENUES</b>							
AERONAUTICAL REVENUE	3,217,730	2,502,210	798,311	3,300,521	2.6%	3,443,570	4.3%
NON-AERONAUTICAL REVENUE	11,967,806	8,745,220	3,272,180	12,017,399	0.4%	12,888,303	7.2%
<b>NONOPERATING REVENUES</b>							
FEDERAL GRANTS	-	-	-	-		-	
STATE GRANTS	-	-	-	-		-	
INTEREST INCOME	13,200	18,767	90,612	109,379	728.6%	264,000	141.4%
PROCEEDS ON DISPOSITION OF ASSETS	-	-	-	-		-	
<b>OTHER BUDGET ITEMS</b>							
USE OF PRIOR YEAR EARNINGS	2,319,376	-	833,727	833,727	-64.1%	2,535,454	204.1%
<b>TOTAL BUDGETED REVENUES</b>	<b>17,518,112</b>	<b>11,266,197</b>	<b>4,994,830</b>	<b>16,261,027</b>	<b>-7.2%</b>	<b>19,131,328</b>	<b>17.7%</b>
<b>OPERATING EXPENSES</b>							
PERSONNEL COMPENSATION AND BENEFITS	3,784,450	2,603,720	1,007,931	3,611,652	-4.6%	4,414,396	22.2%
OTHER GENERAL AND ADMINISTRATIVE	1,265,826	787,822	311,205	1,099,027	-13.2%	1,169,281	6.4%
UTILITIES	1,066,827	752,446	338,337	1,090,783	2.2%	1,128,552	3.5%
SUPPLIES AND MATERIALS	745,913	420,883	246,260	667,142	-10.6%	809,202	21.3%
CONTRACT SERVICES	3,738,026	2,718,652	908,721	3,627,373	-3.0%	3,845,169	6.0%
REPAIRS AND MAINTENANCE	1,790,230	941,307	457,231	1,398,538	-21.9%	2,249,150	60.8%
OAKWING GOLF CLUB OPERATIONS	2,030,890	1,646,284	501,380	2,147,664	5.7%	2,091,363	-2.6%
<b>NONOPERATING EXPENSES</b>							
INTEREST EXPENSE	-	-	-	-		-	
PROFESSIONAL SERVICES - LITIGATION	-	-	-	-		125,000	
<b>OTHER BUDGET ITEMS</b>							
EQUIPMENT - CAPITAL	366,950	232,443	113,152	345,595	-5.8%	509,870	47.5%
OPERATING TRANSFER - CAPITAL PROJECTS	2,729,000	1,424,109	853,592	2,277,701	-16.5%	2,789,345	22.5%
<b>TOTAL BUDGETED EXPENSES</b>	<b>17,518,112</b>	<b>11,527,666</b>	<b>4,737,810</b>	<b>16,265,476</b>	<b>-7.2%</b>	<b>19,131,328</b>	<b>17.6%</b>
<b>BUDGET EXCESS(DEFICIENCY)</b>	<b>\$ -</b>	<b>\$ (261,470)</b>	<b>\$ 257,020</b>	<b>\$ (4,449)</b>		<b>\$ (0)</b>	

**ENGLAND ECONOMIC AND INDUSTRIAL DEVELOPMENT DISTRICT  
CAPITAL FUND PROPOSED BUDGET  
BUDGET YEAR ENDING JUNE 30, 2026**

ACCOUNT TITLE	AMENDED BUDGET FY 2024/2025	2025 REVENUE AND EXPENDITURE PROJECTIONS	ESTIMATED BUDGET CARRYOVER	PROPOSED BUDGET ADJUSTMENTS	PROPOSED BUDGET ADDITIONS	PROPOSED BUDGET FY 2025/2026
<b>GRANT REVENUE</b>						
FEDERAL GRANTS	32,064,064	11,619,609	20,444,455	(1,776,061)	36,446,904	55,115,298
STATE GRANTS	9,510,362	3,006,680	6,503,682	(851,134)	2,317,423	7,969,971
<b>FACILITY CHARGE REVENUE</b>						
PASSENGER FACILITY CHARGES	372,112	369,671	2,441	(2,441)	358,994	358,994
CONTRACT FACILITY CHARGES	513,148	589,230	(76,082)	76,082	577,671	577,671
<b>OTHER FEES</b>						
TRANSFER FROM GENERAL FUND	2,729,000	2,669,000	60,000	-	2,729,345	2,789,345
USE OF PRIOR YEAR REVENUES	462,604	12,562	450,042	-	426,043	876,085
MISCELLANEOUS - CAPITAL	-	-	-	-	-	-
<b>TOTAL BUDGETED REVENUES</b>	<b>45,651,290</b>	<b>18,266,752</b>	<b>27,384,538</b>	<b>(2,553,554)</b>	<b>42,856,380</b>	<b>67,687,364</b>
<b>LANDSIDE PROJECTS</b>						
AIRSIDE PROJECTS	3,213,000	2,344,826	868,174	(7,439)	3,264,712	4,125,447
OTHER	42,438,290	15,135,366	27,302,923	(2,195,344)	38,454,337	63,561,916
	-	786,561	(786,560)	(350,771)	1,137,330	0
<b>TOTAL BUDGETED EXPENSES</b>	<b>45,651,290</b>	<b>18,266,752</b>	<b>27,384,538</b>	<b>(2,553,554)</b>	<b>42,856,380</b>	<b>67,687,364</b>
<b>BUDGET EXCESS(DEFICIENCY)</b>	<b>\$ 0</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

# GENERAL FUND



## OPERATING REVENUE

### BUDGET SUMMARY

ACCOUNT TITLE	2021-2022 ACTUAL	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 AMENDED BUDGET	2024-2025 PROJECTED ACTUAL	2025-2026 PROPOSED BUDGET
AERONAUTICAL REVENUE	1,266,687	1,279,854	1,828,985	3,217,730	3,306,807	3,443,570
NON-AERONAUTICAL REVENUE	9,049,758	10,177,950	10,411,160	11,967,806	12,043,923	12,888,303
<b>OPERATING REVENUES TOTAL</b>	<b>10,316,445</b>	<b>11,457,803</b>	<b>12,240,144</b>	<b>15,185,536</b>	<b>15,350,730</b>	<b>16,331,874</b>

### AERONAUTICAL REVENUE

ACCOUNT TITLE	2021-2022 ACTUAL	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 AMENDED BUDGET	2024-2025 PROJECTED ACTUAL	2025-2026 PROPOSED BUDGET
<b><i>AERONAUTICAL REVENUE</i></b>						
<b>PASSENGER AIRPORT REVENUE</b>						
AIRLINE AVIATION LEASES	75,701	51,647	72,101	1,565,467	1,565,468	1,612,432
LANDING & RAMP FEES	332,865	325,620	708,233	650,000	672,890	750,273
<b>TOTAL PASSENGER AIRPORT REVENUE</b>	<b>408,565</b>	<b>377,267</b>	<b>780,334</b>	<b>2,215,467</b>	<b>2,238,357</b>	<b>2,362,704</b>
<b>NON-PASSENGER AIRPORT REVENUE</b>						
FBO LEASE	473,639	506,442	530,240	545,035	546,386	562,779
T-HANGARS	21,858	22,080	23,322	23,000	22,685	29,520
FUEL FLOWAGE FEES	362,623	374,065	495,089	434,228	499,379	488,567
<b>TOTAL NON-PASSENGER AIRPORT REVENUE</b>	<b>858,121</b>	<b>902,587</b>	<b>1,048,651</b>	<b>1,002,263</b>	<b>1,068,450</b>	<b>1,080,866</b>
<b>AERONAUTICAL REVENUE TOTAL</b>	<b>1,266,687</b>	<b>1,279,854</b>	<b>1,828,985</b>	<b>3,217,730</b>	<b>3,306,807</b>	<b>3,443,570</b>

### Budget Commentary

#### *Airline Aviation Leases*

Currently Alexandria International Airport (AEX) has two commercial airlines located in the terminal. Commercial leases for each airline include the following:

- Airline preferential use space – 3,680 square feet located in the Terminal under their control. This space includes ticketing, office and gate space.
- Airline common space – 27,837 square feet located within the Terminal of shared space. This includes baggage processing and boarding area.
- Ramp Space – 332,235 square feet, more or less, of ramp space adjacent to the Terminal which airlines have non-exclusive use in common with other tenants or permittees of the England Authority.

### *Landing and Ramp Fees*

Landing fees – Charged as follows:

- \$1.85 per 1,000 pounds of gross aircraft weight signatory
- \$3.70 per 1,000 pounds of gross aircraft weight non-signatory

This landing fee is currently set to increase to \$1.91 and \$3.82, respectively, in January 2026. Prior to that date, the newly instituted Rates and Charges Model will be re-evaluated to determine if this increase in fees is still appropriate according to costs incurred versus revenue received.

Ramp fees - These are \$1,150 per month, per space. EA currently has two tenants paying ramp fees with projected revenue of \$61,950.

### *Fixed Base Operator (FBO) Lease*

England Authority's FBO is Freeman Holdings of LA LLC dba Million Air. They provide general aviation services (private pilots, plane owners, corporate owned, etc.). Million Air leases the England Authority's fuel farm and provides all aviation fuel services at AEX to include commercial, private, and military.

The FBO lease consists of all aircraft hangars on the south ramp, other than T-Hangars, and the FBO Terminal (main office), and is calculated on price per square foot. The lease is subject to a CPI adjustment each January and that adjustment is estimated for budget purposes based on the most recent CPI adjustment available to us.

### *Fuel Flowage Fees*

We receive \$0.08 for each gallon of fuel downloaded to the fuel farm. Fees are calculated and received on a monthly basis. Fees are broken down between the Airport division and the Military Services division based on usage reported monthly from Million Air.

- Airfield \$420,168
- Military \$ 68,399

### *T-Hangars*

We have 3 levels of T-Hangars and they are charged as follows:

- \$225 monthly – 980 square feet
- \$255 monthly – 1100 square feet
- \$300 monthly – 1300 square feet



## NON-AERONAUTICAL REVENUE

ACCOUNT TITLE	2021-2022 ACTUAL	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 AMENDED BUDGET	2024-2025 PROJECTED ACTUAL	2025-2026 PROPOSED BUDGET
<b>NON-AERONAUTICAL REVENUE</b>						
<b>LAND &amp; BUILDING LEASES</b>						
LEASES	6,421,594	6,280,205	6,849,730	8,215,153	8,358,907	9,117,125
DEPOSIT FORFEITURES	1,075	-	-	0	500	-
LATE FEES	47,125	48,913	32,020	33,300	42,202	36,000
RENT REBATE FORFEITURES	20,616	19,091	15,555	14,640	33,159	24,000
<b>TOTAL LAND &amp; BUILDING LEASES</b>	<b>6,490,410</b>	<b>6,348,209</b>	<b>6,897,306</b>	<b>8,263,093</b>	<b>8,434,768</b>	<b>9,177,125</b>
<b>COMMUNITY CENTER</b>						
FACILITY RENTAL	51,644	71,945	90,403	86,713	76,323	86,850
<b>TOTAL COMMUNITY CENTER</b>	<b>51,644</b>	<b>71,945</b>	<b>90,403</b>	<b>86,713</b>	<b>76,323</b>	<b>86,850</b>
<b>OAKWING GOLF COURSE</b>						
OPERATING REVENUES	766,380	1,155,890	1,525,023	1,776,084	1,685,218	1,792,560
<b>TOTAL OAKWING GOLF COURSE</b>	<b>766,380</b>	<b>1,155,890</b>	<b>1,525,023</b>	<b>1,776,084</b>	<b>1,685,218</b>	<b>1,792,560</b>
<b>TERMINAL</b>						
ATM REVENUES	884	904	703	640	609	600
AIRPORT ADVERTISING	12,296	7,840	10,683	11,679	9,427	8,679
CAR RENTAL LEASES	951,059	809,009	916,156	923,770	945,142	926,231
CONCESSIONS (TAILWIND)	6,000	6,000	6,000	6,000	6,000	6,000
<b>TOTAL TERMINAL</b>	<b>970,239</b>	<b>823,753</b>	<b>933,543</b>	<b>942,089</b>	<b>961,178</b>	<b>941,510</b>
<b>RENTAL CARS</b>						
CONRAC USAGE FEES	62,038	62,038	120,034	103,950	77,848	100,562
FUEL FLOWAGE SERVICE CHARGE	6,538	5,756	7,209	7,197	7,538	7,296
<b>TOTAL RENTAL CARS</b>	<b>68,576</b>	<b>67,794</b>	<b>127,243</b>	<b>111,147</b>	<b>85,387</b>	<b>107,858</b>
<b>PARKING LOT</b>						
PARKING FEES	691,834	650,302	825,983	780,000	789,609	780,000
<b>TOTAL PARKING LOT</b>	<b>691,834</b>	<b>650,302</b>	<b>825,983</b>	<b>780,000</b>	<b>789,609</b>	<b>780,000</b>
<b>OTHER</b>						
MISCELLANEOUS REVENUES	10,675	1,060,057	11,660	8,680	11,440	2,400
<b>TOTAL OTHER</b>	<b>10,675</b>	<b>1,060,057</b>	<b>11,660</b>	<b>8,680</b>	<b>11,440</b>	<b>2,400</b>
<b>NON-AERONAUTICAL REVENUE TOTAL</b>	<b>9,049,758</b>	<b>10,177,950</b>	<b>10,411,160</b>	<b>11,967,806</b>	<b>12,043,923</b>	<b>12,888,303</b>

## Budget Commentary

### Land and Building Leases

#### Commercial Leasing

Currently projecting 53 active land and building leases with revenue of \$2,314,258 for the FY 2025-2026. All leases with a CPI adjustment are budgeted with a 3.0% increase upon renewal.



## Residential Leasing

England Estates – We currently have 120 single family homes located on the Airpark. We have projected revenue of \$1,364,608 for the upcoming year.

- Rental Income \$1,314,208
  - Late Fees \$ 24,000
  - Rent Rebate Forfeitures \$ 24,000
  - Miscellaneous \$ 2,400
- Provided Amenities
- ❖ Waste pick-up services are provided for all residents. There are 11 remaining residents that are grandfathered in, for which we pay water/gas/sewer as well. This is set to expire October 1, 2025.
  - ❖ Lawn mowing/maintenance is provided for all residents.
- Rent rebate program – Fiscal year 2025 marked the end of the rent rebate program, as we have seen a decrease in its use. Historically, for residents who were in the first three years of their lease, 10% of their monthly payment was set aside. Those funds become available to them as a rebate upon moving out and purchasing a home in Rapides Parish within 90 days, and all tenants currently in the program will remain in the program until such time.
- Should a resident not use the rebate funds, they revert back to the Authority and are shown as a Rent Rebate Forfeiture.

England Estates Rates for FY 2025-2026 are as follows:

- 2-bedroom houses - \$940 monthly
  - 3-bedroom houses - \$1,000 monthly
  - 4-bedroom houses - \$1,075 monthly
- There are a number of 3-bedroom houses that are undergoing renovation. The monthly rates for those fully renovated homes will be set at \$1,350.

England Village – This is the EA multi-family housing complex located on the Airpark. There are a total of 40 apartments available for rent. We have projected revenue of \$357,120 for the upcoming year.

- Rental Income \$345,120
  - Late Fees \$ 12,000
- Provided Amenities
- ❖ Waste pick-up services
  - ❖ Water / Gas / Sewer
  - ❖ Lawn mowing/maintenance

England Village Rates for FY 2025-2026 are as follows:

- 3-bedroom apartments - \$870 monthly
- 4-bedroom apartments - \$895 monthly
- There are a number of apartments that are undergoing renovation. The monthly rates for those fully renovated homes will be set at \$1,050 for 3-bedroom units and \$1,250 for 4-bedroom units.

England Oaks – In 2024, Front Porch notified the Authority that they would not be renewing their contract to manage the adult active-living community. On November 1, 2024, that community was officially transitioned back to the Authority. There are 182 units available for rent, with a projected rental income of \$2,729,220.

- Provided Amenities
  - ❖ Waste pick-up services
  - ❖ Lawn mowing/maintenance

England Oaks Rates for FY 2025-2026 are as follows:

- 2-bedroom 1-bath houses - \$1,225 monthly
- 2-bedroom 2-bath houses - \$1,250 monthly
- 3-bedroom 2-bath houses - \$1,330 monthly

## **Other Leasing Revenue**

### ***Military Services***

England Authority will continue to serve the Joint Readiness Training Center (JRTC) at Fort Polk by housing their Intermediate Staging Base (ISB) on its campus. This relationship is very important to the Airpark and remains a significant source of revenue. \$2,225,522 in revenue is projected for the upcoming year.

### ***Community Center***

The budget for the Community Center was prepared based on current bookings as of this writing, and then a projection of a minimum of three events per month if not already booked for more. Details of rental rates can be found on the attached rate card. \$86,850 in revenue is projected for the upcoming year.

### ***OakWing Golf Course***

Elite Golf Management has been retained to manage the day-to-day operation of the golf club. Elite has submitted projected revenues for FY 2025-2026 of \$1,792,560.

### ***Terminal***

Airport Advertising – Based on current advertising contract information we are projecting revenue of \$8,679 for FY 2025-2026.

Concessions – EA is in a concession agreement with Tailwind, the restaurant located in the Terminal. A monthly revenue of \$500 has been projected.

Rental car companies are required to pay 12% of their gross receipts. This is broken down for each company to pay us a monthly “MAG”, which is a minimum annual guarantee determined for each one based on their individual contract. If 12% of their gross receipts calculate over their MAG, they then pay the remainder once the month is closed. The following are the rental car annual MAGs for 2025/2026:

- EAN Holdings, LLC – National.....\$207,551
- Avis Budget Group, Inc. – Avis.....\$168,500
- Avis Budget Group, Inc. – Budget.....\$167,500

We also assess each rental car company terminal rent and land rent, as well as a fee to lease spaces in the ready/return lot. Total projected revenue from rental car companies for 2025/2026 is \$926,231.

### ***Rental Cars – Car Wash and Fueling***

CONRAC Usage – All rental car companies are taking advantage of the onsite consolidated car wash and fueling facility. We recognize revenues from the car companies on the following items:

- Operating and Maintenance – This is calculated based on the prior year’s expenses. This is the amount the companies will pay each month to use the facility. EA prepares a reconciliation of expenses at the end of the year and will spread between each company based on the percentage of use. Our current arrangement is to recoup our costs.
- Fuel Flowage – We prepay for all fuel downloaded to the CONRAC. To recoup that cost, we bill each car rental company monthly based on actual usage. We also charge a \$0.25 administrative fee per gallon used for this convenience.

### ***Parking Lot***

The parking lot is managed by a third-party concessionaire. In fiscal year 2026, our rate will be \$1.00 per hour with a maximum of \$10.00 for a 24-hour period. The first hour is free. \$780,000 in revenue is projected for the upcoming year.



## 2025-2026 RATE CARD

Effective July 1, 2025

Terminal Square Footage	\$ 45.13	Per Sq. Ft.
Landing Fee	\$ 1.85	Per 1,000 Lbs.
Fuel Flowage	\$ 0.08	Per Gallon
Ramp Fee	\$ 1,150.00	Monthly
T-Hangar 1	\$ 225.00	Monthly
T-Hangar 2	\$ 255.00	Monthly
T-Hangar 3	\$ 300.00	Monthly
Terminal Parking	\$ 10.00	Per Day
Terminal Security Badges:		
Initial Security Badge	\$ 60.00	Per Badge
Replacement Security Badge	\$ 300.00	Per Badge
CONRAC Fuel Flowage	\$ 0.25	Per Gallon
Storage Units	\$ 840.00	Annually
England Village:		
3-Bedroom Apartment	\$ 870.00	Monthly
3-Bedroom Apartment (Newly Remodeled)	\$ 1,050.00	Monthly
4-Bedroom Apartment	\$ 895.00	Monthly
4-Bedroom Apartment (Newly Remodeled)	\$ 1,250.00	Monthly
England Estates:		
2-Bedroom House	\$ 940.00	Monthly
3-Bedroom House	\$ 1,000.00	Monthly
3-Bedroom House (Newly Remodeled)	\$ 1,350.00	Monthly
4-Bedroom House	\$ 1,075.00	Monthly
England Oaks:		
2-Bedroom 1-Bath House	\$ 1,225.00	Monthly
2-Bedroom 2-Bath House	\$ 1,250.00	Monthly
3-Bedroom 2-Bath House**	\$ 1,330.00	Monthly

\*\*3BR/2BA

1015A Doust - \$1,430.00

1015B Doust - \$1,415.00

1020A Doust - \$1,375.00

1020B Doust - \$1,415.00

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Community Center Rental Rates:

Rental Rate (Evenings & Weekends)	\$ 2,350.00	
Daily Rental Rate (M-Th   8 a.m. - 5 p.m.)	\$ 1,600.00	
Additional Rental Time	\$ 100.00	Per Hour
Damage Deposit	\$ 500.00	
Additional Rentals:		
Tables	\$ 8.00	Per Table
Chairs	\$ 1.50	Per Chair
A/V Rentals	\$ 200.00	

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## OPERATING EXPENSES

### BUDGET CONSOLIDATED SUMMARY

ACCOUNT TITLE	2021-2022 ACTUAL	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 AMENDED BUDGET	2024 - 2025 PROJECTED ACTUAL	2025-2026 BUDGET
<b>OPERATING EXPENSES</b>						
PERSONNEL COMPENSATION & BENEFITS	2,887,525	2,645,173	2,898,266	3,784,450	3,611,652	4,414,396
OTHER GENERAL & ADMINISTRATIVE	886,693	955,105	1,094,467	1,265,826	1,099,027	1,169,281
UTILITIES	1,107,105	1,127,376	908,586	1,066,827	1,090,783	1,128,552
SUPPLIES & MATERIALS	1,361,629	288,153	346,357	745,913	667,142	809,202
CONTRACT SERVICES	2,672,219	2,888,428	3,445,326	3,738,026	3,627,373	3,845,169
REPAIRS & MAINTENANCE	771,830	816,759	738,039	1,790,230	1,398,538	2,249,150
OAKWING GOLF CLUB OPERATIONS	-	1,840,099	1,998,814	2,030,890	2,147,664	2,091,363
<b>OTHER OPERATIONS</b>						
EQUIPMENT - CAPITAL	638,244	244,739	164,505	366,950	345,595	509,870
TRANSFERS IN/OUT GENERAL FUND	805,645	1,991,473	1,292,964	2,729,000	2,277,701	2,789,345
<b>GRAND TOTAL OPERATIONS</b>	<b>11,130,891</b>	<b>12,797,305</b>	<b>12,887,324</b>	<b>17,518,112</b>	<b>16,265,475</b>	<b>19,006,328</b>

Other budget items are reflective of our commitment to invest in capital equipment and fully fund or partially fund capital projects. These items will be capitalized once purchase has been completed or once project has been completed and be reflected on the balance sheet as part of Net Capital Assets.

### FY 2025-2026 – BUDGET / CONSOLIDATED SUMMARY BY DIVISION

ACCOUNT TITLE	ADMINISTRATION	AIRPORT	AIRPARK	MILITARY	COMMUNITY	2025-2026 BUDGET
<b>OPERATING EXPENSES</b>						
PERSONNEL COMPENSATION & BENEFITS	1,594,361	1,178,046	1,629,989	-	12,000	4,414,396
OTHER GENERAL & ADMINISTRATIVE	295,530	428,905	371,124	55,332	18,389	1,169,281
UTILITIES	84,996	589,470	433,202	13,528	7,356	1,128,552
SUPPLIES & MATERIALS	79,171	401,815	315,566	2,000	10,650	809,202
CONTRACT SERVICES	811,710	1,883,640	1,125,579	-	24,240	3,845,169
REPAIRS & MAINTENANCE	14,520	783,710	1,408,615	23,380	18,925	2,249,150
OAKWING GOLF CLUB OPERATIONS	-	-	-	-	2,091,363	2,091,363
<b>OTHER OPERATIONS</b>						
EQUIPMENT - CAPITAL	-	395,800	96,070	-	18,000	509,870
TRANSFERS IN/OUT GENERAL FUND	-	245,000	2,409,445	-	134,900	2,789,345
<b>GRAND TOTAL OPERATIONS</b>	<b>2,880,288</b>	<b>5,906,387</b>	<b>7,789,589</b>	<b>94,240</b>	<b>2,335,823</b>	<b>19,006,328</b>

### FY 2024-2025 - PROJECTED ACTUAL / CONSOLIDATED SUMMARY BY DIVISION

ACCOUNT TITLE	ADMINISTRATION	AIRPORT	AIRPARK	MILITARY	COMMUNITY	2024-2025 PROJECTED ACTUAL
<b>OPERATING EXPENSES</b>						
PERSONNEL COMPENSATION & BENEFITS	1,488,006	941,652	1,172,615	-	9,379	3,611,652
OTHER GENERAL & ADMINISTRATIVE	346,071	366,011	314,499	54,664	17,783	1,099,027
UTILITIES	76,602	651,579	348,645	6,567	7,390	1,090,783
SUPPLIES & MATERIALS	84,766	334,343	242,401	503	5,130	667,142
CONTRACT SERVICES	858,555	1,687,593	1,056,645	-	24,580	3,627,373
REPAIRS & MAINTENANCE	15,914	585,580	927,731	(144,881)	14,195	1,398,538
OAKWING GOLF CLUB OPERATIONS	-	-	-	-	2,147,664	2,147,664
<b>OTHER OPERATIONS</b>						
EQUIPMENT - CAPITAL	36,968	147,104	142,003	-	19,520	345,595
TRANSFERS IN/OUT GENERAL FUND	-	34,268	2,147,221	-	96,211	2,277,701
<b>GRAND TOTAL OPERATIONS</b>	<b>2,906,882</b>	<b>4,748,131</b>	<b>6,351,759</b>	<b>(83,148)</b>	<b>2,341,851</b>	<b>16,265,475</b>

## BUDGET CONSOLIDATED DETAIL COMPARATIVE – FY 2025-2026

ACCOUNT TITLE	2021-2022 ACTUAL	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 AMENDED BUDGET	2024 - 2025 PROJECTED ACTUAL	2025-2026 BUDGET
<b>OPERATING EXPENSES</b>						
<b>PERSONNEL COMPENSATION &amp; BENEFITS</b>						
SALARIES	2,162,938	2,006,887	2,196,259	2,836,246	2,725,935	3,256,958
PAYROLL TAXES	38,000	35,634	37,926	52,539	49,214	55,988
457(b) DEFERRED COMPENSATION	172,583	149,472	160,847	225,393	204,341	252,393
HEALTH INSURANCE	423,882	375,168	439,272	588,656	571,197	776,040
ADDITIONAL FRINGE BENEFITS	32,598	28,756	21,582	17,515	14,042	15,573
WORKERS COMPENSATION	55,034	49,255	42,381	64,101	46,285	57,444
RAC PROVIDED SERVICES	2,490	-	-	-	63	-
COMMUNITY CENTER PROVIDED SVCS	-	-	-	-	575	-
<b>TOTAL PERSONNEL COMPENSATION &amp; BENEFITS</b>	<b>2,887,525</b>	<b>2,645,173</b>	<b>2,898,266</b>	<b>3,784,450</b>	<b>3,611,652</b>	<b>4,414,396</b>
<b>OTHER GENERAL &amp; ADMINISTRATIVE</b>						
ADVERTISING	91,073	70,539	88,845	203,640	103,581	120,575
BANK & CREDIT CARD FEES	60,894	58,683	65,277	78,447	77,502	64,612
BOARD EXPENSE	10,984	11,571	5,617	15,000	4,292	15,000
CONTINGENCIES	200	-	-	-	-	20,000
DUES AND SUBSCRIPTIONS	13,263	13,886	16,523	28,445	24,722	24,520
EDUCATION / TRAINING	29,677	25,907	39,685	55,400	38,573	45,500
EDUCATION / TRAINING - ARFF	85	134	2,509	747	147	750
INSURANCE	584,682	668,139	707,126	678,358	659,887	691,499
PROMOTIONS/SPONSORSHIPS	38,561	45,612	65,556	82,836	77,981	77,000
PERMITS & FEES	1,601	2,047	1,931	2,593	1,688	1,875
PRINTING	2,065	1,676	1,476	8,200	7,735	6,050
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-	-
PUBLIC ANNOUNCEMENTS	6,431	1,849	1,968	2,960	2,160	3,400
TRAVEL	47,175	55,062	97,953	109,200	100,759	98,500
<b>TOTAL OTHER GENERAL &amp; ADMINISTRATIVE</b>	<b>886,693</b>	<b>955,105</b>	<b>1,094,467</b>	<b>1,265,826</b>	<b>1,099,027</b>	<b>1,169,281</b>
<b>UTILITIES</b>						
UTILITIES - CABLE / INTERNET	47,671	58,002	41,771	54,297	49,126	54,178
UTILITIES - ELECTRIC	739,494	725,846	567,682	629,876	675,697	655,112
UTILITIES - PHONE SERVICE - CELL	11,764	12,642	12,790	20,928	33,645	20,844
UTILITIES - PHONE SERVICE - LAND	49,325	53,588	38,351	57,232	50,340	58,788
UTILITIES - WASTE COLLECTION	91,697	95,510	102,010	166,933	160,669	200,788
UTILITIES - WATER / GAS	160,415	174,668	140,640	132,161	116,988	134,816
FEMA LEASE EXPENSES	6,739	7,121	5,342	5,400	4,319	4,026
<b>TOTAL UTILITIES</b>	<b>1,107,105</b>	<b>1,127,376</b>	<b>908,586</b>	<b>1,066,827</b>	<b>1,090,783</b>	<b>1,128,552</b>
<b>SUPPLIES &amp; MATERIALS</b>						
AIRFIELD LIGHTING	11,931	7,381	41,512	46,000	76,906	112,000
AIRPARK VISUALS	4,383	13,060	6,633	15,480	8,889	23,650
APPLIANCES	15,489	18,988	30,005	49,978	47,406	48,750
CAR WASH OPERATING SUPPLIES	2,554	5,173	4,262	6,000	3,948	4,500
COMPUTER EQUIPMENT/SOFTWARE	8,588	23,149	(438)	37,563	24,448	41,400
EQUIPMENT - PURCHASES	19,918	46,309	14,322	56,627	55,029	46,369
EQUIPMENT - RENTAL	131,433	2,223	57,438	247,586	233,667	293,662
FIRE FIGHTING SUPPLIES	178	4,874	34,294	12,000	10,628	11,000
FUEL & OIL	121,196	86,303	65,422	91,545	79,122	79,426
JANITORIAL	25,972	30,158	32,454	46,825	38,902	44,300
OFFICE SUPPLIES	14,962	11,128	13,990	20,631	20,388	22,100
OPERATING SUPPLIES	27,093	15,434	28,561	71,830	36,194	47,700
OAKWING - COST OF SALES	106,618	-	-	-	-	-
OAKWING - OPERATING EXPENSES	857,504	-	-	-	-	-
POSTAGE & SHIPPING	3,069	3,807	2,932	4,612	3,651	3,850
SMALL TOOLS & EQUIPMENT	7,494	11,080	10,113	17,225	13,674	13,000
UNIFORMS	2,110	6,068	2,988	15,915	9,084	11,995
WILDLIFE CONTROL	1,137	3,017	1,869	6,096	5,208	5,500
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>1,361,629</b>	<b>288,153</b>	<b>346,357</b>	<b>745,913</b>	<b>667,142</b>	<b>809,202</b>
<b>CONTRACT SERVICES</b>						
IT / SOFTWARE SERVICES	153,053	139,980	148,389	226,710	211,113	271,669
CONTRACT LABOR - SECURITY	418,219	431,529	520,273	541,187	539,865	543,180
CONTRACT LABOR - TSA	105,625	106,770	208,430	221,620	220,005	221,620
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	(91,760)	(78,375)	(76,368)	-	-	-
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	30,400	41,320	43,400	38,750	43,750	44,650
PROFESSIONAL SERVICES - LEGAL	119,890	134,765	171,174	253,025	234,397	246,000
PROFESSIONAL SERVICES - CONSULTING	245,552	378,340	709,835	557,200	507,287	434,850
PROFESSIONAL SERVICES - OTHER	8,935	44,535	30,383	41,080	26,795	45,180
PURCHASED SERVICES - DCC WORK CREWS	61,310	17,400	-	-	-	-
PURCHASED SERVICES - EMPLOYMENT	36,422	25,095	25,925	32,700	31,154	32,400
PURCHASED SERVICES - FIRE PROTECTION	1,378,183	1,440,619	1,445,503	1,539,247	1,538,560	1,692,108
PURCHASED SERVICES - JANITORIAL	57,907	52,977	59,474	108,250	102,948	125,920
PURCHASED SERVICES - PARKING ATTENDANTS	119,392	124,116	130,145	120,312	112,362	114,240
PURCHASED SERVICES - PEST CONTROL	22,230	21,840	21,840	36,340	36,491	43,340
OTHER SERVICES	6,862	7,517	6,925	21,605	22,645	30,012
<b>TOTAL CONTRACT SERVICES</b>	<b>2,672,219</b>	<b>2,888,428</b>	<b>3,445,326</b>	<b>3,738,026</b>	<b>3,627,373</b>	<b>3,845,169</b>

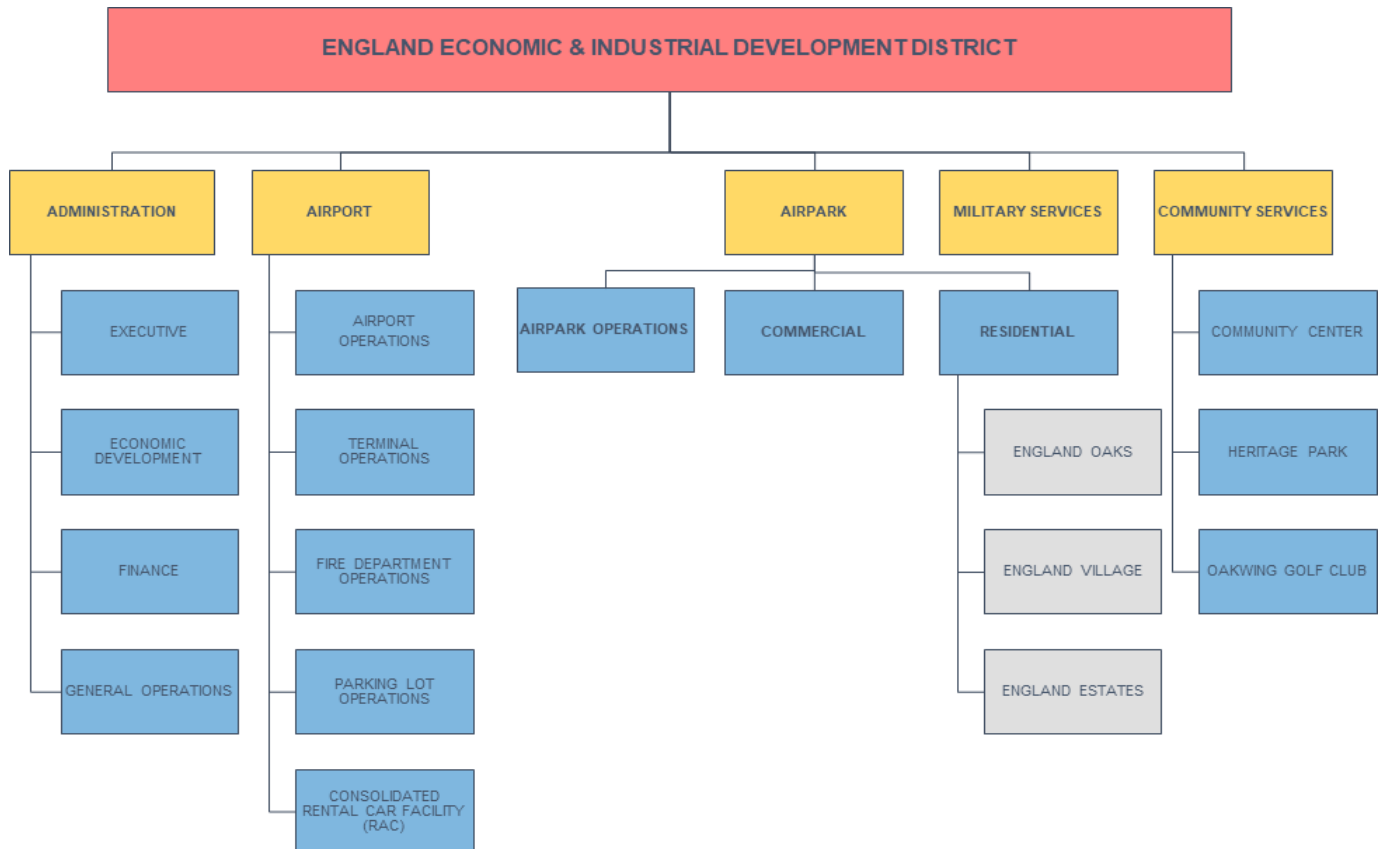
ACCOUNT TITLE	2021-2022 ACTUAL	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 AMENDED BUDGET	2024 - 2025 PROJECTED ACTUAL	2025-2026 BUDGET
<b>OPERATING EXPENSES</b>						
<b>REPAIRS &amp; MAINTENANCE</b>						
AIRFIELD SECURITY MAINTENANCE	13,148	6,746	2,912	14,550	18,720	10,020
APPLIANCE REPAIR & MAINTENANCE	2,097	2,203	1,491	6,665	2,409	7,200
CAR WASH SYSTEM COMPONENTS	4,179	13,521	6,324	43,200	8,458	25,000
COMMERCIAL BUILDING MAINTENANCE	44,700	31,435	36,044	44,770	43,554	93,675
ELEVATORS & ESCALATORS	47,733	44,093	47,742	52,250	45,118	52,250
EQUIPMENT MAINTENANCE	94,289	47,398	62,637	81,995	74,433	80,995
FIRE SYSTEMS MAINTENANCE	29,212	27,964	49,353	75,165	49,906	59,520
FOUNTAIN MAINTENANCE	4,912	10,677	6,353	19,525	13,733	17,500
GROUNDS MAINTENANCE	258,629	250,851	309,677	609,532	492,642	739,470
HAZARDOUS MATERIAL REMOVAL	3,140	14,760	5,000	15,517	2,667	10,000
HURRICANE LAURA REPAIR & MAINTENANCE	-	-	-	-	-	-
HURRICANE LAURA (CONTRA) R&M	-	-	-	-	-	-
HVAC / HVACR MAINTENANCE	75,724	104,224	111,922	209,050	195,647	206,800
ISB REPAIRS AND MAINTENANCE	204,916	88,064	99,431	-	3,268	-
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)	(251,122)	(51,475)	(274,655)	-	(156,472)	-
JET BRIDGE MAINTENANCE	49,816	13,530	17,612	28,000	21,889	22,000
NAVAID MAINTENANCE	6,646	29,405	8,338	8,000	9,440	24,000
PAINTING MAINTENANCE	18,642	7,151	20,086	97,390	97,235	161,645
PAVEMENT REPAIR & MAINTENANCE	3,596	1,247	869	6,450	2,261	42,500
PLUMBING MAINTENANCE	10,423	8,170	9,868	24,995	18,839	22,250
REPAIRS & MAINTENANCE - OTHER	10,622	5,942	2,375	20,075	10,206	13,100
RESIDENTIAL / APARTMENT MAINTENANCE	19,044	18,546	12,382	130,077	183,959	382,725
STREET LIGHT MAINTENANCE	6,336	6,484	4,290	20,066	8,032	20,100
TERMINAL BUILDING MAINTENANCE	14,891	30,210	46,151	89,354	82,216	130,000
TERMINAL SECURITY MAINTENANCE	13,371	10,478	57,345	39,660	21,216	34,500
UNDERGROUND UTILITY SYS	4,389	2,079	2,464	51,500	44,636	11,900
VEHICLE MAINTENANCE	21,826	12,807	10,009	12,444	16,344	7,000
VEHICLE MAINTENANCE - ARFF	60,672	80,252	82,017	90,000	88,182	75,000
<b>TOTAL REPAIRS &amp; MAINTENANCE</b>	<b>771,830</b>	<b>816,759</b>	<b>738,039</b>	<b>1,790,230</b>	<b>1,398,538</b>	<b>2,249,150</b>
<b>OAKWING GOLF CLUB OPERATIONS</b>						
OAKWING - COST OF SALES	-	202,651	255,641	208,169	277,595	236,316
OAKWING - PAYROLL AND RELATED EXPENSE	-	818,598	897,449	973,511	929,112	941,189
OAKWING - FACILITIES MAINTENANCE	-	104,204	93,385	90,292	98,449	91,848
OAKWING - OPERATING EXPENSES	-	601,406	507,520	637,818	715,902	705,610
OAKWING - FIXED CHARGES	-	113,240	244,819	121,100	126,607	116,400
<b>TOTAL OAKWING GOLF CLUB OPERATIONS</b>	<b>-</b>	<b>1,840,099</b>	<b>1,998,814</b>	<b>2,030,890</b>	<b>2,147,664</b>	<b>2,091,363</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>9,687,002</b>	<b>10,561,093</b>	<b>11,429,855</b>	<b>14,422,162</b>	<b>13,642,180</b>	<b>15,707,113</b>
<b>OTHER OPERATIONS</b>						
EQUIPMENT - CAPITAL	638,244	244,739	164,505	366,950	345,595	509,870
TRANSFERS IN/OUT GENERAL FUND	805,645	1,991,473	1,292,964	2,729,000	2,277,701	2,789,345
<b>TOTAL OTHER OPERATIONS REVENUE/(EXPENSES)</b>	<b>1,443,889</b>	<b>2,236,212</b>	<b>1,457,469</b>	<b>3,095,950</b>	<b>2,623,295</b>	<b>3,299,215</b>
<b>GRAND TOTAL OPERATIONS</b>	<b>11,130,891</b>	<b>12,797,305</b>	<b>12,887,324</b>	<b>17,518,112</b>	<b>16,265,475</b>	<b>19,006,328</b>



## SUMMARY

Financial reporting is comprised of five divisions which are broken down into 15 separate departments. The Residential department is further broken down into England Oaks, England Village and England Estates so that expenses can be tracked by location as well.

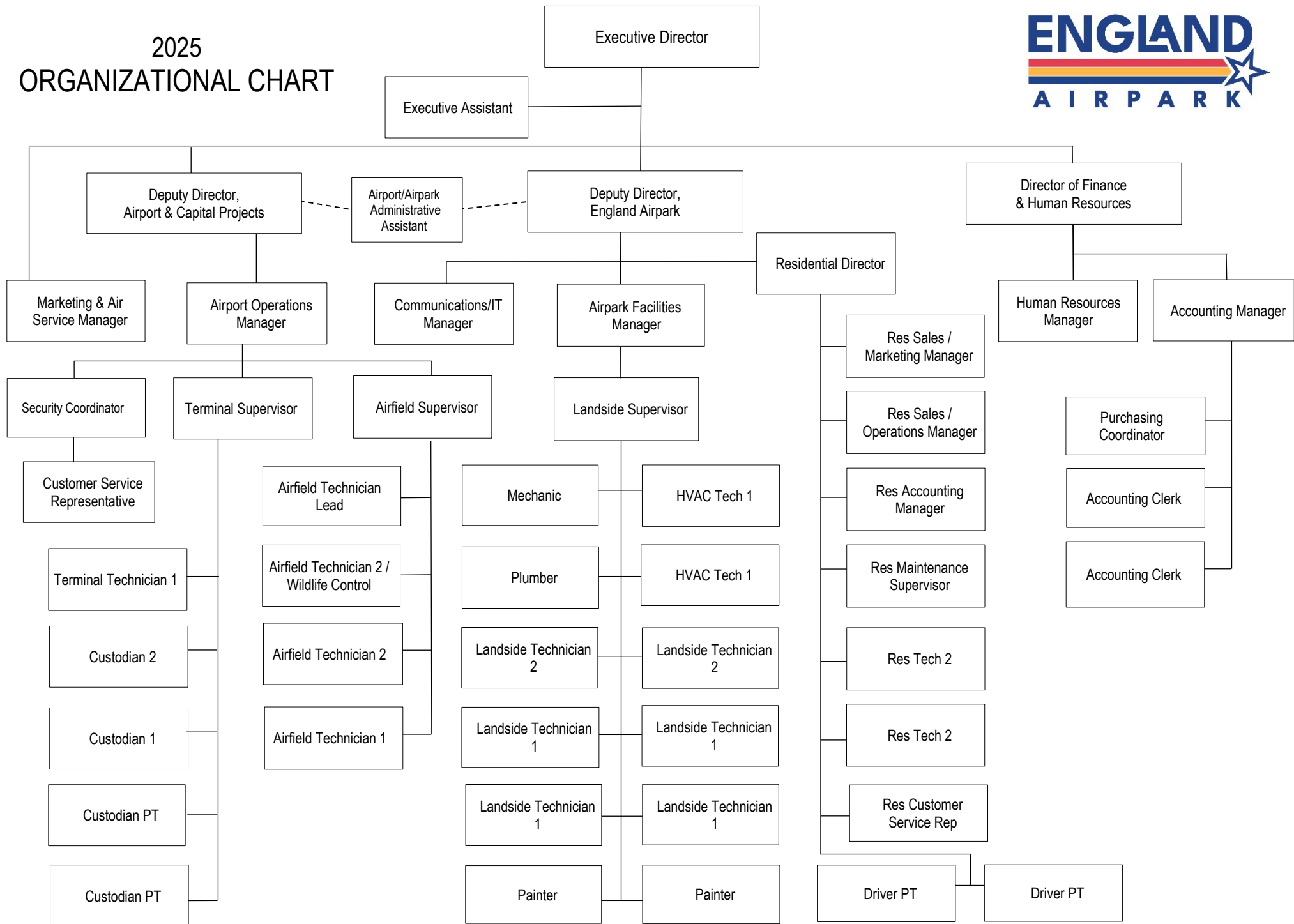
## FINANCIAL ORGANIZATION CHART



In subsequent sections, the divisions will be shown in detail and budget commentary provided as appropriate. An appendix section has been provided to view individual departments/areas.

Personnel compensation and benefits will be presented as the entire organization rather than at the division/department level. A personnel organization chart follows.

# 2025 ORGANIZATIONAL CHART



## PERSONNEL COMPENSATION AND BENEFITS

Personnel expense is the largest operating expense for the England Authority. Below are the proposed budgeted positions for FY 2025-2026.

**TOTAL BUDGETED PERSONNEL POSITIONS**                      **35**                      **34**                      **37**                      **51**                      **52**

DIVISION/ POSITION	2021 - 2022 ADOPTED BUDGET	2022 - 2023 ADOPTED BUDGET	2023 - 2024 ADOPTED BUDGET	2024 - 2025 ADOPTED BUDGET	2025 - 2026 PROPOSED BUDGET
<b>ADMINISTRATION DIVISION</b>					
EXECUTIVE DIRECTOR	190,000	199,500	199,500	209,833	215,000
DEPUTY DIRECTOR AIRPARK & ECONOMIC DEVELOPMENT	137,700	140,454	140,454	144,668	149,008
DEPUTY DIRECTOR AIRPORT & CAPITAL PROJECTS	137,700	140,454	140,454	144,668	149,008
EXECUTIVE ASSISTANT /MUNICIPAL CLERK	59,638	60,826	45,000	46,350	50,000
<b>TOTAL EXECUTIVE DEPARTMENT</b>	<b>525,038</b>	<b>541,234</b>	<b>525,408</b>	<b>545,518</b>	<b>563,015</b>
COMMUNICATIONS / IT MANAGER	57,000	58,140	59,884	61,681	63,531
<b>TOTAL ECONOMIC DEPARTMENT</b>	<b>57,000</b>	<b>58,140</b>	<b>59,884</b>	<b>61,681</b>	<b>63,531</b>
DIRECTOR FINANCE & HUMAN RESOURCES	107,100	109,242	101,000	115,000	118,450
ACCOUNTING MANAGER	74,000	75,480	70,000	68,959	71,028
PURCHASING COORDINATOR	59,630	60,822	62,647	64,526	66,462
ACCOUNTING CLERK	47,566	48,521	49,977	51,476	53,020
ACCOUNTING CLERK	47,566	48,521	49,977	51,476	53,020
CUSTOMER SERVICE REPRESENTATIVE / GENERAL CLERK	41,117	41,944	43,202	22,249	-
<b>TOTAL FINANCE DEPARTMENT</b>	<b>376,979</b>	<b>384,530</b>	<b>376,803</b>	<b>373,686</b>	<b>361,980</b>
HUMAN RESOURCES MANAGER	73,000	73,440	74,160	76,385	78,676
MECHANIC	54,971	56,074	57,756	59,489	61,273
ADMINISTRATIVE ASSISTANT AIRPORT / AIRPARK	55,925	57,050	58,761	60,524	62,340
MARKETING AND AIR SERVICES MANAGER				37,500	37,500
<b>TOTAL GENERAL OPERATIONS DEPARTMENT</b>	<b>183,896</b>	<b>186,564</b>	<b>190,677</b>	<b>233,898</b>	<b>239,790</b>
<b>ADMINISTRATION DIVISION TOTAL</b>	<b>1,142,913</b>	<b>1,170,468</b>	<b>1,152,772</b>	<b>1,214,783</b>	<b>1,228,316</b>

DIVISION/POSITION	2021 - 2022 ADOPTED BUDGET	2022 - 2023 ADOPTED BUDGET	2023 - 2024 ADOPTED BUDGET	2024 - 2025 ADOPTED BUDGET	2025 - 2026 PROPOSED BUDGET
<b>AIRPORT DIVISION</b>					
AIRPORT OPERATIONS MANAGER				50,719	89,554
AIRFIELD SUPERINTENDENT	67,000	68,340	70,390	72,502	74,677
AIRFIELD LEAD TECHNICIAN	63,436	64,709	66,650	68,650	70,709
AIRFIELD TECHNICIAN 2 /WILDLIFE CONTROL	58,811	59,978	53,000	51,500	53,045
AIRFIELD TECHNICIAN 2	58,811	59,978	61,777	63,630	65,539
AIRFIELD TECHNICIAN 1	45,233	46,145	47,529	48,955	37,440
STUDENT INTERN - NEW	-	-	-	-	3,900
<b>TOTAL AIRFIELD OPERATIONS</b>	<b>293,291</b>	<b>299,149</b>	<b>299,346</b>	<b>355,956</b>	<b>394,865</b>
TERMINAL SUPERINTENDENT	-	-	77,967	80,306	82,715
TERMINAL SUPERVISOR - SECURITY COORDINATOR	74,212	75,696	74,675	76,915	79,223
TERMINAL TECHNICIAN 2 - FROZEN	58,811	59,978	-	-	-
TERMINAL TECHNICIAN 1	31,200	-	31,200	33,763	42,848
CUSTODIAN	36,067	36,789	37,892	39,029	40,200
CUSTODIAN	31,200	31,824	32,779	33,762	34,775
CUSTODIAN - PART TIME	-	-	15,600	15,600	16,068
CUSTODIAN - PART TIME	-	-	15,600	15,600	15,600
CUSTOMER SERVICE REPRESENTATIVE / GENERAL CLERK	-	-	-	22,249	45,833
MARKETING AND AIR SERVICES MANAGER	-	-		37,500	37,500
<b>TOTAL TERMINAL OPERATIONS</b>	<b>231,490</b>	<b>204,286</b>	<b>285,713</b>	<b>354,725</b>	<b>394,762</b>
<b>AIRPORT DIVISION TOTAL</b>	<b>524,781</b>	<b>503,435</b>	<b>585,059</b>	<b>710,680</b>	<b>789,626</b>

DIVISION/POSITION	2021 - 2022 ADOPTED BUDGET	2022 - 2023 ADOPTED BUDGET	2023 - 2024 ADOPTED BUDGET	2024 - 2025 ADOPTED BUDGET	2025 - 2026 PROPOSED BUDGET
<b>AIRPARK DIVISION</b>					
AIRPARK FACILITIES MANAGER				84,990	87,539
LANDSIDE MANAGER	78,540	80,111	82,514	70,000	72,100
LANDSIDE TECHNICIAN 2	48,797	49,773	51,266	52,804	54,388
LANDSIDE TECHNICIAN 2	48,797	49,773	49,275	50,753	52,276
LANDSIDE TECHNICIAN 1	31,200	31,824	32,779	33,762	34,775
LANDSIDE TECHNICIAN 1	31,200	31,824	31,200	32,136	33,100
LANDSIDE TECHNICIAN 1	-	-	-	31,200	52,489
LANDSIDE TECHNICIAN 1	-	-	-	-	31,200
HVAC TECHNICIAN 2 - FROZEN	61,208	62,439	64,312	66,241	-
HVAC TECHNICIAN 1	58,811	59,978	61,777	63,630	31,200
HVAC TECHNICIAN 1	58,811	59,978	61,777	63,630	65,539
PLUMBER	61,208	62,439	64,312	66,241	64,272
PAINTER	31,824	32,460	33,434	34,437	35,470
PAINTER	31,824	32,460	33,434	34,437	35,470
<b>TOTAL AIRPARK OPERATIONS</b>	<b>542,220</b>	<b>553,058</b>	<b>566,080</b>	<b>684,263</b>	<b>649,819</b>
RESIDENTIAL HOUSING DIRECTOR	-	-	-	90,289	139,496
RESIDENTIAL SALES/MARKETING MGR	-	-	-	42,333	65,405
RESIDENTIAL ACCOUNTING MANAGER	-	-	-	40,667	62,830
RESIDENTIAL SALES/OPERATIONS MGR	-	-	-	38,000	58,710
RESIDENTIAL MAINT. SUPERVISOR	-	-	-	38,827	59,987
RESIDENTIAL TECH 2	-	-	-	32,309	49,918
RESIDENTIAL TECH 2	-	-	-	32,309	49,918
RESIDENTIAL CUSTOMER SERVICE REP	-	-	-	17,680	36,421
DRIVER (PART TIME)	-	-	-	16,201	16,687
DRIVER (PART TIME)	-	-	-	15,859	16,335
<b>TOTAL RESIDENTIAL OPERATIONS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>364,474</b>	<b>555,707</b>
<b>AIRPARK DIVISION TOTAL</b>	<b>542,220</b>	<b>553,058</b>	<b>566,080</b>	<b>1,048,737</b>	<b>1,205,526</b>

<b>TOTAL SALARIES</b>	<b>2,209,913</b>	<b>2,226,961</b>	<b>2,303,911</b>	<b>2,974,200</b>	<b>3,223,469</b>
<b>TOTAL OTHER EMPLOYEE COSTS</b>	<b>717,693</b>	<b>805,050</b>	<b>862,489</b>	<b>917,296</b>	<b>1,245,478</b>
<b>TOTAL COMPENSATION AND BENEFITS</b>	<b>2,927,606</b>	<b>3,032,011</b>	<b>3,166,400</b>	<b>3,891,496</b>	<b>4,468,947</b>

## **Budget Commentary**

### *Salaries and Wages*

While 3% raises are proposed, the largest driver of wage increase in 2025/2026 is the inclusion of a full year of the salaries of employees within the residential operations department.

### ***Fringe Benefits***

#### *Payroll Taxes*

Payroll taxes are comprised of the following:

- Medicare – 1.45% of salary, there is no wage limit.
- Louisiana State Unemployment Tax (SUTA) – The SUTA rate is adjusted annually and subject to a wage limit of \$7,700 at the time of this printing. Our current rate is 1.83%. No adjustment has been made for a potential change in January 2026.

#### *457(b) Deferred Compensation*

England Authority provides a 457(b) deferred compensation plan for all employees. In lieu of social security tax EA deposits 6.2% of each employee's salary into their personal account. The employees may contribute more if they wish. The account is subject to the IRC 402(g) limit set by the IRS of \$23,500 for 2025.

#### *Health Insurance*

England Authority offers health coverage to all full-time employees. The Authority offers both a traditional PPO plan and a High Deductible Health plan. Employees on the traditional PPO plan contribute \$50/month to their premium costs, and the Authority pays 75% of the premium for dependent, spouse or family coverage on both plans. Cost to the Authority is estimated at \$829,935.

- A 10% increase has been added for any potential increase that may occur in January 2026.

Employees pay 100% for vision, dental and supplementary insurance.

#### *Life Insurance/Accidental Death and Dismemberment*

England Authority pays for \$50,000 in life insurance for each employee on the first day of the month after hire in addition to AD&D coverage. The amount reduces on each once an employee reaches the age of 65. The annual cost for both is estimated at \$6,689.

#### *Short Term Disability*

England Authority provides a short-term disability policy to all employees. While the cost of this varies by individual based on pay, the total annual cost is estimated at \$8,885.

## OPERATING EXPENSE BY DIVISION

ACCOUNT TITLE	ADMINISTRATION	AIRPORT	AIRPARK	MILITARY	COMMUNITY	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>OPERATING EXPENSES</b>							
<b>PERSONNEL COMPENSATION &amp; BENEFITS</b>							
SALARIES	1,228,316	821,294	1,207,348	-	-	3,256,958	2,725,935
PAYROLL TAXES	20,654	14,074	21,260	-	-	55,988	49,214
457(b) DEFERRED COMPENSATION	106,906	54,451	91,036	-	-	252,393	204,341
HEALTH INSURANCE	233,584	255,044	287,413	-	-	776,040	571,197
ADDITIONAL FRINGE BENEFITS	4,832	4,502	6,240	-	-	15,573	14,042
WORKERS COMPENSATION	4,089	24,662	28,692	-	-	57,444	46,285
RAC PROVIDED SERVICES	(4,020)	4,020	-	-	-	-	63
COMMUNITY CENTER PROVIDED SVCS	-	-	(12,000)	-	12,000	-	575
<b>TOTAL PERSONNEL COMPENSATION &amp; BENEFITS</b>	<b>1,594,361</b>	<b>1,178,046</b>	<b>1,629,989</b>	<b>-</b>	<b>12,000</b>	<b>4,414,396</b>	<b>3,611,652</b>
<b>OTHER GENERAL &amp; ADMINISTRATIVE</b>							
ADVERTISING	38,230	57,345	25,000	-	-	120,575	103,581
BANK & CREDIT CARD FEES	12,412	32,400	19,800	-	-	64,612	77,502
BOARD EXPENSE	15,000	-	-	-	-	15,000	4,292
CONTINGENCIES	-	-	20,000	-	-	20,000	-
DUES AND SUBSCRIPTIONS	18,420	6,000	100	-	-	24,520	24,722
EDUCATION / TRAINING	22,000	16,500	7,000	-	-	45,500	38,573
EDUCATION / TRAINING - ARFF	-	750	-	-	-	750	147
INSURANCE	47,293	294,960	275,524	55,332	18,389	691,499	659,887
PROMOTIONS/SPONSORSHIPS	54,300	200	22,500	-	-	77,000	77,981
PERMITS & FEES	75	600	1,200	-	-	1,875	1,688
PRINTING	5,900	150	-	-	-	6,050	7,735
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-	-	-
PUBLIC ANNOUNCEMENTS	3,400	-	-	-	-	3,400	2,160
TRAVEL	78,500	20,000	-	-	-	98,500	100,759
<b>TOTAL OTHER GENERAL &amp; ADMINISTRATIVE</b>	<b>295,530</b>	<b>428,905</b>	<b>371,124</b>	<b>55,332</b>	<b>18,389</b>	<b>1,169,281</b>	<b>1,099,027</b>
<b>UTILITIES</b>							
UTILITIES - CABLE / INTERNET	6,960	23,304	21,214	-	2,700	54,178	49,126
UTILITIES - ELECTRIC	30,600	470,600	153,192	-	720	655,112	675,697
UTILITIES - PHONE SERVICE - CELL	7,620	6,120	7,104	-	-	20,844	33,645
UTILITIES - PHONE SERVICE - LAND	16,056	21,924	20,280	528	-	58,788	50,340
UTILITIES - WASTE COLLECTION	5,760	16,952	174,160	1,000	2,916	200,788	160,669
UTILITIES - WATER / GAS	18,000	50,570	53,226	12,000	1,020	134,816	116,988
FEMA LEASE EXPENSES	-	-	4,026	-	-	4,026	4,319
<b>TOTAL UTILITIES</b>	<b>84,996</b>	<b>589,470</b>	<b>433,202</b>	<b>13,528</b>	<b>7,356</b>	<b>1,128,552</b>	<b>1,090,783</b>
<b>SUPPLIES &amp; MATERIALS</b>							
AIRFIELD LIGHTING	-	112,000	-	-	-	112,000	76,906
AIRPARK VISUALS	800	1,350	21,000	-	500	23,650	8,889
APPLIANCES	-	1,250	45,500	2,000	-	48,750	47,406
CAR WASH OPERATING SUPPLIES	-	4,500	-	-	-	4,500	3,948
COMPUTER EQUIPMENT/SOFTWARE	8,925	25,800	4,675	-	2,000	41,400	24,448
EQUIPMENT - PURCHASES	6,000	17,369	18,000	-	5,000	46,369	55,029
EQUIPMENT - RENTAL	33,820	114,556	145,136	-	150	293,662	233,667
FIRE FIGHTING SUPPLIES	-	11,000	-	-	-	11,000	10,628
FUEL & OIL	10,326	41,200	27,900	-	-	79,426	79,122
JANITORIAL	300	33,300	8,700	-	2,000	44,300	38,902
OFFICE SUPPLIES	15,700	1,100	5,300	-	-	22,100	20,388
OPERATING SUPPLIES	500	19,700	27,000	-	500	47,700	36,194
POSTAGE & SHIPPING	2,300	550	1,000	-	-	3,850	3,651
SMALL TOOLS & EQUIPMENT	500	7,500	4,500	-	500	13,000	13,674
UNIFORMS	-	5,140	6,855	-	-	11,995	9,084
WILDLIFE CONTROL	-	5,500	-	-	-	5,500	5,208
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>79,171</b>	<b>401,815</b>	<b>315,566</b>	<b>2,000</b>	<b>10,650</b>	<b>809,202</b>	<b>667,142</b>

ACCOUNT TITLE	ADMINISTRATION	AIRPORT	AIRPARK	MILITARY	COMMUNITY	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>OPERATING EXPENSES</b>							
<b>CONTRACT SERVICES</b>							
IT / SOFTWARE SERVICES	71,020	159,202	36,047	-	5,400	271,669	211,113
CONTRACT LABOR - SECURITY	-	-	543,180	-	-	543,180	539,865
CONTRACT LABOR - TSA	-	221,620	-	-	-	221,620	220,005
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	44,650	-	-	-	-	44,650	43,750
PROFESSIONAL SERVICES - LEGAL	246,000	-	-	-	-	246,000	234,397
PROFESSIONAL SERVICES - CONSULTING	354,850	80,000	-	-	-	434,850	507,287
PROFESSIONAL SERVICES - OTHER	33,000	3,480	8,700	-	-	45,180	26,795
PURCHASED SERVICES - DCC WORK CREWS	-	-	-	-	-	-	-
PURCHASED SERVICES - EMPLOYMENT	32,400	-	-	-	-	32,400	31,154
PURCHASED SERVICES - FIRE PROTECTION	-	1,268,808	423,300	-	-	1,692,108	1,538,560
PURCHASED SERVICES - JANITORIAL	26,520	26,000	55,400	-	18,000	125,920	102,948
PURCHASED SERVICES - PARKING ATTENDANTS	-	114,240	-	-	-	114,240	112,362
PURCHASED SERVICES - PEST CONTROL	1,770	2,790	37,940	-	840	43,340	36,491
OTHER SERVICES	1,500	7,500	21,012	-	-	30,012	22,645
<b>TOTAL CONTRACT SERVICES</b>	<b>811,710</b>	<b>1,883,640</b>	<b>1,125,579</b>	<b>-</b>	<b>24,240</b>	<b>3,845,169</b>	<b>3,627,373</b>
<b>REPAIRS &amp; MAINTENANCE</b>							
AIRFIELD SECURITY MAINTENANCE	-	10,020	-	-	-	10,020	18,720
APPLIANCE REPAIR & MAINTENANCE	-	1,000	6,200	-	-	7,200	2,409
CAR WASH SYSTEM COMPONENTS	-	25,000	-	-	-	25,000	8,458
COMMERCIAL BUILDING MAINTENANCE	1,000	24,000	57,400	10,500	775	93,675	43,554
ELEVATORS & ESCALATORS	3,500	36,750	12,000	-	-	52,250	45,118
EQUIPMENT MAINTENANCE	6,480	59,215	15,300	-	-	80,995	74,433
FIRE SYSTEMS MAINTENANCE	2,040	26,200	29,000	680	1,600	59,520	49,906
FOUNTAIN MAINTENANCE	-	15,000	1,000	-	1,500	17,500	13,733
GROUPS MAINTENANCE	-	133,800	602,670	-	3,000	739,470	492,642
HAZARDOUS MATERIAL REMOVAL	-	5,000	5,000	-	-	10,000	2,667
HVAC / HVACR MAINTENANCE	-	115,650	78,250	6,500	6,400	206,800	195,647
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-	-	3,268
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CON)	-	-	-	-	-	-	(156,472)
JET BRIDGE MAINTENANCE	-	22,000	-	-	-	22,000	21,889
NAVAID MAINTENANCE	-	24,000	-	-	-	24,000	9,440
PAINTING MAINTENANCE	-	19,775	139,370	1,200	1,300	161,645	97,235
PAVEMENT REPAIR & MAINTENANCE	-	4,500	36,500	1,500	-	42,500	2,261
PLUMBING MAINTENANCE	-	5,000	15,500	1,500	250	22,250	18,839
REPAIRS & MAINTENANCE - OTHER	500	4,000	5,400	-	3,200	13,100	10,206
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	382,725	-	-	382,725	183,959
STREET LIGHT MAINTENANCE	-	10,500	8,600	1,000	-	20,100	8,032
TERMINAL BUILDING MAINTENANCE	-	130,000	-	-	-	130,000	82,216
TERMINAL SECURITY MAINTENANCE	-	34,500	-	-	-	34,500	21,216
UNDERGROUND UTILITY SYS	-	800	9,700	500	900	11,900	44,636
VEHICLE MAINTENANCE	1,000	2,000	4,000	-	-	7,000	16,344
VEHICLE MAINTENANCE - ARFF	-	75,000	-	-	-	75,000	88,182
<b>TOTAL REPAIRS &amp; MAINTENANCE</b>	<b>14,520</b>	<b>783,710</b>	<b>1,408,615</b>	<b>23,380</b>	<b>18,925</b>	<b>2,249,150</b>	<b>1,398,538</b>
<b>OAKWING GOLF CLUB OPERATIONS</b>							
OAKWING - COST OF SALES	-	-	-	-	236,316	236,316	277,595
OAKWING - PAYROLL AND RELATED EXPENSE	-	-	-	-	941,189	941,189	929,112
OAKWING - FACILITIES MAINTENANCE	-	-	-	-	91,848	91,848	98,449
OAKWING - OPERATING EXPENSES	-	-	-	-	705,610	705,610	715,902
OAKWING - FIXED CHARGES	-	-	-	-	116,400	116,400	126,607
<b>TOTAL OAKWING GOLF CLUB OPERATIONS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,091,363</b>	<b>2,091,363</b>	<b>2,147,664</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>2,880,288</b>	<b>5,265,587</b>	<b>5,284,074</b>	<b>94,240</b>	<b>2,182,923</b>	<b>15,707,113</b>	<b>13,642,180</b>
<b>OTHER OPERATIONS</b>							
EQUIPMENT - CAPITAL	-	395,800	96,070	-	18,000	509,870	345,595
TRANSFERS IN/OUT GENERAL FUND	-	245,000	2,409,445	-	134,900	2,789,345	2,277,701
<b>TOTAL OTHER OPERATIONS REVENUE/(EXPENSES)</b>	<b>-</b>	<b>640,800</b>	<b>2,505,515</b>	<b>-</b>	<b>152,900</b>	<b>3,299,215</b>	<b>2,623,295</b>
<b>GRAND TOTAL OPERATIONS</b>	<b>2,880,288</b>	<b>5,906,387</b>	<b>7,789,589</b>	<b>94,240</b>	<b>2,335,823</b>	<b>19,006,328</b>	<b>16,265,475</b>



## Budget Commentary

### *Other General & Administrative*

Advertising – Marketing AEX and the England Airpark continue to be of vital importance. A total of \$120,575 has been budgeted for this year to ensure a good combination of marketing over different mediums.

Contingencies – \$20,000 is budgeted to begin the process of building a self-insurance fund.

Dues & Subscriptions – Dues include memberships in airport and economic development trade associations for Commissioners and staff. Subscriptions are primarily trade magazines and newsletters.

2025-2026 BREAKDOWN	
<b>ADMINISTRATION</b>	<b>18,420.00</b>
EXECUTIVE	15,900.00
ECONOMIC DEVELOPMENT	20.00
FINANCE	1,500.00
GENERAL OPERATIONS	1,000.00
<b>AIRPORT</b>	<b>6,000.00</b>
AIRFIELD	1,700.00
TERMINAL	3,500.00
FIRE DEPARTMENT	800.00
<b>AIRPARK</b>	<b>100.00</b>
AIRPARK OPERATIONS	100.00
<b>TOTAL</b>	<b>24,520.00</b>

Education / Training – The amount in this category covers full staff training, conference fees and professional continuing education.

2025-2026 BREAKDOWN	
<b>ADMINISTRATION</b>	<b>22,000.00</b>
EXECUTIVE	15,000.00
FINANCE	5,000.00
GENERAL OPERATIONS	2,000.00
<b>AIRPORT</b>	<b>16,500.00</b>
AIRFIELD	13,000.00
TERMINAL	3,500.00
<b>AIRPARK</b>	<b>7,000.00</b>
AIRPARK OPERATIONS	7,000.00
<b>TOTAL</b>	<b>45,500.00</b>

Insurance –Below is a breakdown of budgeted amounts per policy.

DIVISION / DEPARTMENT	PROPOSED BUDGET FY 2025-2026	GENERAL LIABILITY	PROPERTY	AUTO LIABILITY	AUTO PHYSICAL DAMAGE	DIRECTOR & OFFICERS/ CRIME	COMMUNITY CENTER	CYBER LIABILITY
<b>ADMINISTRATION</b>	<b>47,293</b>	<b>2,182</b>	<b>9,515</b>	<b>11,206</b>	-	<b>21,789</b>	-	<b>2,601</b>
EXECUTIVE	27,392			5,603		21,789		
FINANCE	1,868			1,868				
GENERAL OPERATIONS	18,034	2,182	9,515	3,735				2,601
<b>AIRPORT</b>	<b>210,414</b>	<b>31,810</b>	<b>138,732</b>	<b>70,968</b>	<b>47,778</b>	-	-	<b>5,203</b>
AIRFIELD	132,937	16,767	73,126	33,617	6,825			2,601
TERMINAL	77,477	11,528	50,275	13,073				2,601
ARFF	74,064	1,648	7,185	24,279	40,953			
PARKING LOT	-	-	-					
CONRAC	10,013	1,868	8,146					
<b>AIRPARK</b>	<b>275,524</b>	<b>46,309</b>	<b>148,819</b>	<b>70,968</b>	<b>6,825</b>	-	-	<b>2,601</b>
AIRPARK OPERATIONS	92,149	3,586	15,638	63,498	6,825			2,601
COMMERCIAL LEASING	163,718	30,537	133,181					
ENGLAND OAKS	7,470	-		7,470				
ENGLAND VILLAGE	3,870	3,870						
ENGLAND ESTATES	8,316	8,316						
<b>MILITARY</b>	<b>55,332</b>	<b>10,321</b>	<b>45,012</b>	-	-	-	-	-
	55,332	10,321	45,012					
<b>COMMUNITY</b>	<b>21,595</b>	<b>3,442</b>	<b>15,011</b>	-	-	-	<b>3,142</b>	-
COMMUNITY CENTER	20,330	3,206	13,982				3,142	
HERITAGE PARK	1,265	236	1,029					
OAKWING GOLF COURSE	-							
<b>TOTAL</b>	<b>694,236</b>	<b>94,064</b>	<b>357,090</b>	<b>153,142</b>	<b>54,604</b>	<b>21,789</b>	<b>3,142</b>	<b>10,405</b>

Travel – Travel for FY 2025-2026 has been primarily reserved for the Administration division due to the nature of the conferences and organizations the Executive Director and Directors need to attend. Other departmental travel is based on the educational needs of the department along with mileage reimbursements. All travel is to be approved by the Executive Director.

2025-2026 BREAKDOWN	
<b>ADMINISTRATION</b>	<b>78,500.00</b>
EXECUTIVE	60,000.00
FINANCE	15,000.00
GENERAL OPERATIONS	3,500.00
<b>AIRPORT</b>	<b>20,000.00</b>
AIRFIELD	15,000.00
TERMINAL	5,000.00
<b>AIRPARK</b>	-
AIRPARK OPERATIONS	-
<b>TOTAL</b>	<b>98,500.00</b>

## Utilities

DIVISION / DEPARTMENT	PROPOSED BUDGET FY 2025-2026	CABLE / INTERNET	ELECTRIC	PHONE SERVICE CELL	PHONE SERVICE LAND	WASTE COLLECTION	WATER / GAS	FEMA LEASE (REIMBURSED)	PROJECTED FY 2024-2025
<b>ADMINISTRATION</b>	<b>84,996</b>	<b>6,960</b>	<b>30,600</b>	<b>7,620</b>	<b>16,056</b>	<b>5,760</b>	<b>18,000</b>	-	<b>76,602</b>
EXECUTIVE	6,960	-	-	4,200	2,760	-	-	-	6,550
ECONOMIC DEVELOPMENT	1,560	-	-	840	720	-	-	-	1,295
FINANCE	5,256	-	-	1,080	4,176	-	-	-	5,066
GENERAL OPERATIONS	71,220	6,960	30,600	1,500	8,400	5,760	18,000	-	63,690
<b>AIRPORT</b>	<b>589,470</b>	<b>23,304</b>	<b>470,600</b>	<b>6,120</b>	<b>21,924</b>	<b>16,952</b>	<b>50,570</b>	-	<b>651,579</b>
AIRFIELD	20,772	7,356	7,000	1,980	504	3,812	120	-	19,831
TERMINAL	493,946	9,480	416,000	2,040	15,900	11,676	38,850	-	544,707
ARFF	30,500	-	18,600	2,100	4,800	-	5,000	-	46,750
PARKING LOT	15,720	-	15,000	-	720	-	-	-	16,902
CONRAC	28,532	6,468	14,000	-	-	1,464	6,600	-	23,390
<b>AIRPARK</b>	<b>433,202</b>	<b>21,214</b>	<b>153,192</b>	<b>7,104</b>	<b>20,280</b>	<b>174,160</b>	<b>53,226</b>	<b>4,026</b>	<b>348,645</b>
AIRPARK OPERATIONS	37,692	7,356	11,592	1,608	1,956	15,180	-	-	38,045
COMMERCIAL LEASING	112,108	1,618	99,000	-	3,864	600	3,000	4,026	104,279
ENGLAND OAKS	186,782	12,240	38,500	5,496	14,460	92,980	23,106	-	109,793
ENGLAND VILLAGE	36,164	-	500	-	-	16,344	19,320	-	36,869
ENGLAND ESTATES	60,456	-	3,600	-	-	49,056	7,800	-	59,658
<b>MILITARY</b>	<b>13,528</b>	-	-	-	<b>528</b>	<b>1,000</b>	<b>12,000</b>	-	<b>6,567</b>
<b>COMMUNITY</b>	<b>7,356</b>	<b>2,700</b>	<b>720</b>	-	-	<b>2,916</b>	<b>1,020</b>	-	<b>7,390</b>
COMMUNITY CENTER	6,816	2,700	720	-	-	2,916	480	-	6,836
HERITAGE PARK	540	-	-	-	-	-	540	-	554
OAKWING GOLF COURSE	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>1,128,552</b>	<b>54,178</b>	<b>655,112</b>	<b>20,844</b>	<b>58,788</b>	<b>200,788</b>	<b>134,816</b>	<b>4,026</b>	<b>1,090,783</b>

## Supplies & Materials

**Appliances** – We provide all appliances except washers and dryers in residential housing. The line item includes reasonable estimates for the number of units replaced annually. Our maintenance staff repairs units whenever possible.

**Computer Equipment/Software** – This includes actual computer/hardware and software purchases, as well as funds to cover IT maintenance repairs/replacements.

- Computer Equipment Purchase Highlights
  - 10 new computers are budgeted due to the required Windows 11 upgrade. This includes CPUs for the air traffic control tower, carwash facility, security office, and airfield maintenance shop.
  - 4 new printers are budgeted - 2 for Finance, 1 for our new Facilities Manager and one for the Executive Department.

2025-2026 BREAKDOWN	
<b>ADMINISTRATION</b>	<b>8,925.00</b>
EXECUTIVE	1,675.00
ECONOMIC DEVELOPMENT	5,000.00
FINANCE	750.00
GENERAL OPERATIONS	1,500.00
<b>AIRPORT</b>	<b>25,800.00</b>
AIRFIELD	6,500.00
TERMINAL	17,500.00
ARFF	500.00
CONTRACT	1,300.00
<b>AIRPARK</b>	<b>4,675.00</b>
AIRPARK	4,675.00
<b>COMMUNITY</b>	<b>2,000.00</b>
COMMUNITY CENTER	2,000.00
<b>TOTAL</b>	<b>41,400.00</b>

Equipment - Rental – FY 2025-2026 will continue the vehicle leasing arrangement with Enterprise for the Airpark's fleet. Beginning in December of this year we expect to replace 4 more of the oldest vehicles in the fleet. Additional monies were added for other potential equipment rental needs.

Airfield Lighting – We will be changing all High Mast Lights to LED bulbs this year, creating a significant increase in this line item.

#### *Contract Services*

IT/Software Services – After completing the Terminal Security Upgrade project, we have seen a rise in IT costs related to new licenses, etc.

Contract Labor – Security/TSA – This is the current contract we have with the Rapides Parish Sheriff's Department to provide security to the entire Airpark.

Professional Services – Legal – In the 2024/2025 budget amendment, the Board approved an increase in the hourly rate for legal services to \$250/hour. That rate remains unchanged.

Professional Services – Consulting – We will continue to retain the services of outside firms to assist us in marketing the Airpark/Airport, development advisory services and federal government relations.

Purchased Services – Fire Protection – While we await the results of the upcoming RFQ for fire protection services, we have budgeted an estimated 10% increase in these costs.

#### *Repairs & Maintenance*

Commercial Building Maintenance – Beyond the typical budget for commercial building maintenance, we have identified a number of commercial roofs that are in need of repairs. We also have allocated funds to make some necessary repairs in the Fire Department.

Ground Maintenance - We have increased the coverage area of outside groundskeeping services to keep up with the work previously performed by the Dept. of Corrections work crews.

Painting Maintenance and Residential/Apartment Maintenance – With the addition of 182 residential units within England Oaks, an increase to these line items was inevitable.

Terminal Building Maintenance – The increase in this line item is driven by a project to change all up-column lighting to LED bulbs.

## Other Budget Items

As mentioned in previous sections, the Authority has committed to making a much-needed capital investment in equipment and self-funded capital projects. The following is the breakdown of the current plan as decided upon by the Executive team. Please know that this is the current plan but is subject to change should the need to re-allocate the funds arise or priorities change for equipment purchases or the timing of projects.

### Capital Equipment

ACCOUNT TITLE	ADMINISTRATION	AIRPORT	AIRPARK	MILITARY	COMMUNITY
<b>ADMINISTRATION</b>	-				
<b>AIRPORT</b>		395,800			
<b>AIRFIELD OPERATIONS</b>		190,000			
Concrete Saw/Viber Plate/Crack Dry Pump		22,000			
Rotary Cutter (Bushhog) x2		66,000			
Tilt Trailer to Transport Dozer & Large Equipmet		32,000			
90 H.P. Tractor to Replace 2006 John Deere		70,000			
<b>TERMINAL OPERATIONS</b>		190,000			
Departure Lounge Seating (Post-Security)		150,000			
2nd Floor Seating (Pre-Security)		40,000			
<b>ARFF (FIRE DEPARTMENT)</b>		15,800			
Replacement Stove		5,800			
Mass Casualty Trailer		10,000			
<b>AIRPARK</b>			96,070		
<b>AIRPARK OPERATIONS</b>			96,070		
BT-Mega3 40hp Debris Blower- Tow Behind			15,950		
John Deere FC15R Flex Wing Rotary Cutter			32,500		
New Airpark Banners			40,000		
Cameras at Entrance Gates			7,620		
<b>COMMUNITY</b>					18,000
<b>COMMUNITY CENTER</b>					13,500
Balance of New Sign					13,500
<b>HERITAGE PARK</b>					4,500
Main Fountain Pump Replacement					4,500
<b>TOTAL CAPITAL EQUIPMENT</b>	-	395,800	96,070	-	18,000
					509,870

### Operating Transfers to Capital Projects

\$2,789,345 in capital projects has been proposed to be funded by the England Authority. These are funds that are budgeted to be transferred from Operations funds to Capital funds. The funds will only be transferred once a project has expenses to be reimbursed.

A plan of all EEIDD funded projects is shown in the Capital Budget section. Projects are subject to change as needs and priorities dictate.

## NON-OPERATING REVENUE & EXPENSE

ACCOUNT TITLE	2021-2022 ACTUAL	2022-2023 ACTUAL	2023-2024 ACTUAL	2024-2025 AMENDED BUDGET	2024 - 2025 PROJECTED ACTUAL	2025-2026 BUDGET
<b>NON-OPERATING REVENUES / (EXPENSES)</b>						
FEDERAL GRANTS	647,756	1,205	-	-	-	-
STATE GRANTS	126,410	-	-	-	-	-
INTEREST INCOME	38,962	37,617	48,831	13,200	109,379	264,000
INTEREST EXPENSE	-	-	-	-	-	-
PROFESSIONAL SERVICES - LITIGATION	(349,422)	(94,287)	-	-	-	(125,000)
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-	79,881	-	-	-
<b>TOTAL NON-OPERATING REVENUES / (EXPENSES)</b>	<b>463,706</b>	<b>(55,464)</b>	<b>128,712</b>	<b>13,200</b>	<b>109,379</b>	<b>139,000</b>

### *Federal Grants*

We do not anticipate receipt of any federal monies to fund operations.

### *State Grants*

We were notified in fiscal year 2022 that the funding for the annual Air Carrier Maintenance program is not available and has since been removed from the budget.

### *Professional Services - Litigation*

The Authority is currently involved in active litigation with 2 previous commercial tenants. These funds will also cover the costs of any necessary eviction proceedings against residential tenants.

# CAPITAL FUND



## CAPITAL BUDGET PROPOSED

### REVENUES

ACCOUNT TITLE	AMENDED BUDGET FY 2024/2025	2025 REVENUE AND EXPENDITURE PROJECTIONS	ESTIMATED BUDGET CARRYOVER	PROPOSED BUDGET ADJUSTMENTS	PROPOSED BUDGET ADDITIONS	PROPOSED BUDGET FY 2025/2026
<b>GRANT REVENUES</b>						
<b>FEDERAL GRANTS</b>	<b>\$ 32,064,064</b>	<b>\$ 11,619,609</b>	<b>\$ 20,444,455</b>	<b>\$ (1,776,061)</b>	<b>\$ 36,446,904</b>	<b>\$ 55,115,298</b>
FEDERAL GRANT - REHAB RUNWAY 14/32 SAFETY AREA	506,877	337,742	169,135	(169,135)	-	-
FEDERAL GRANT - NOISE MITIGATION #9	5,254,780	1,639,095	3,615,685	(713,313)	8,000,000	10,902,372
FEDERAL GRANT - REPLACE ATCT RADIOS - PHASE II	38,950	-	38,950	(38,950)	773,600	773,600
FEDERAL GRANT - EXTENSION OF RUNWAY 18 & ASSOCIATED IMPROVEMENTS - PHASE III	20,290,593	4,765,390	15,525,203	-	2,231,344	17,756,547
FEDERAL GRANT - SOUTH RAMP EXPANSION	567,489	514,799	52,670	-	4,841,960	4,894,630
FEDERAL GRANT - AIRCRAFT WASH RACK & LIFT STATION IMPROVEMENTS	1,966,838	1,966,838	-	-	-	-
FEDERAL GRANT - EMERGENCY RAMP LIGHTING REHAB	395,521	-	395,521	(395,521)	-	-
FEDERAL GRANT - NORTH RAMP EXPANSION	328,605	279,904	48,701	-	-	48,701
FEDERAL GRANT - NORTH APRON JOINT REHAB - PHASE I	86,995	86,995	-	-	-	-
FEDERAL GRANT - TERMINAL SECURITY UPGRADE	971,672	832,224	139,448	-	-	139,448
FEDERAL GRANT - AIRPORT ACCESS ROAD REHAB	472,142	13,000	459,142	(459,142)	-	-
FEDERAL GRANT - THERMOPLASTIC SURFACE MARKING REPLACEMENT	1,183,622	1,183,622	-	-	-	-
FEDERAL GRANT - ACE FACILITY	-	-	-	-	8,700,000	8,700,000
FEDERAL GRANT - WAREHOUSE	-	-	-	-	5,400,000	5,400,000
FEDERAL GRANT - TERMINAL ADA & CAPACITY REHABILITATION	-	-	-	-	6,500,000	6,500,000
<b>STATE GRANTS</b>	<b>9,510,362</b>	<b>3,006,680</b>	<b>6,503,682</b>	<b>(851,134)</b>	<b>2,317,423</b>	<b>7,969,971</b>
STATE GRANT - NOISE MITIGATION	480,427	129,916	350,511	(330,286)	421,053	441,278
STATE GRANT - PROPERTY ACQUISITION FOR OBSTACLE REMOVAL	235,656	43,450	192,206	(23,433)	-	168,773
STATE GRANT - AIRFIELD ELECTRICAL REHAB	169,274	169,274	-	-	-	-
STATE GRANT - REHAB RUNWAY 14/32 SAFETY AREA	720,703	603,395	117,308	(117,308)	-	(0)
STATE GRANT - EXTENSION OF RUNWAY 18 & ASSOCIATED IMPROVEMENTS - PHASE III	2,254,512	660,579	1,593,933	-	674,499	2,268,432
STATE GRANT - SOUTH RAMP EXPANSION	63,052	57,199	5,853	-	254,840	260,693
STATE GRANT - LARGE WIDE BODY MRO HANGAR - ENGINEERING ONLY	3,000,000	213,145	2,786,855	-	-	2,786,855
STATE GRANT - VANDENBURG OVERLAY	484,000	-	484,000	572,000	-	1,056,000
STATE GRANT - AIRCRAFT WASH RACK & LIFT STATION IMPROVEMENTS	943,859	943,859	-	-	-	-
STATE GRANT - EMERGENCY RAMP LIGHTING REHAB	43,947	-	43,947	(43,947)	-	-
STATE GRANT - NORTH RAMP EXPANSION	36,512	31,100	5,412	-	-	5,412
STATE GRANT - TERMINAL SECURITY UPGRADE	107,964	92,467	15,497	-	-	15,497
STATE GRANT - AIRPORT ACCESS ROAD REHAB	908,160	-	908,160	(908,160)	-	-
STATE GRANT - THERMOPLASTIC SURFACE MARKING REPLACEMENT	62,296	62,296	-	-	-	-
STATE GRANT - ACE FACILITY	-	-	-	-	300,000	300,000
STATE GRANT - WAREHOUSE	-	-	-	-	284,210	284,210
STATE GRANT - REPLACE ATCT RADIOS - PHASE II	-	-	-	-	40,716	40,716
STATE GRANT - TERMINAL ADA & CAPACITY REHABILITATION	-	-	-	-	342,105	342,105
<b>TOTAL GRANT REVENUE</b>	<b>\$ 41,574,426</b>	<b>\$ 14,626,289</b>	<b>\$ 26,948,137</b>	<b>\$ (2,627,195)</b>	<b>\$ 38,764,327</b>	<b>\$ 63,085,269</b>
<b>OTHER REVENUES</b>						
<b>FACILITY CHARGE REVENUE</b>	<b>\$ 885,260</b>	<b>\$ 958,901</b>	<b>\$ (73,641)</b>	<b>\$ 73,641</b>	<b>\$ 936,665</b>	<b>\$ 936,665</b>
PASSENGER FACILITY CHARGES	372,112	369,671	2,441	(2,441)	358,994	368,994
CONTRACT FACILITY CHARGES	513,148	589,230	(76,082)	76,082	577,671	577,671
<b>OTHER FEES</b>	<b>3,191,604</b>	<b>2,681,562</b>	<b>510,042</b>	<b>-</b>	<b>3,155,388</b>	<b>3,665,430</b>
TRANSFER FROM GENERAL FUND	2,729,000	2,669,000	60,000	-	2,729,345	2,789,345
USE OF PRIOR YEAR REVENUES	462,604	12,562	450,042	-	426,043	876,085
MISCELLANEOUS - CAPITAL	-	-	-	-	-	-
<b>TOTAL OTHER REVENUES</b>	<b>\$ 4,076,864</b>	<b>\$ 3,640,463</b>	<b>\$ 436,401</b>	<b>\$ 73,641</b>	<b>\$ 4,092,053</b>	<b>\$ 4,602,095</b>
<b>TOTAL CAPITAL PROJECT REVENUE</b>	<b>\$ 45,651,290</b>	<b>\$ 18,266,752</b>	<b>\$ 27,384,538</b>	<b>\$ (2,553,554)</b>	<b>\$ 42,856,380</b>	<b>\$ 67,687,364</b>

### Other Revenues

#### Passenger Facility Charges (PFCs)

The Passenger Facility Charge (PFC) Program allows the collection of PFC fees up to \$4.50 for every eligible passenger at commercial airports controlled by public agencies. PFCs are capped at \$4.50 per flight segment with a maximum of two PFCs charged on a one-way trip or four PFCs on a round trip, for a maximum of \$18 total. Airports use these fees to fund FAA-approved projects that enhance safety, security, or capacity; reduce noise; or increase air carrier competition.

FY 2025-2026 was based on FY 2024-2025 actuals with no budgeted growth due to the uncertainty of timing of United's expected return to the market.



### Customer Facility Charges (CFCs)

Customer Facility Charge (CFC) is a user fee imposed by an airport operator on each rental car user, collected by rental car companies. We receive \$6.00 per transaction day. CFC revenues are generally used for capital and financing costs of rental-car-related projects, such as consolidated rental car facilities (ConRACs) and related roadway systems.

### Transfer from the General Fund

The England Authority has decided to self-fund several capital projects for the upcoming year. Details about specific projects can be found in the Executive Summary.

## EXPENSES

ACCOUNT TITLE	AMENDED BUDGET FY 2024/2025	2025 REVENUE AND EXPENDITURE PROJECTIONS	ESTIMATED BUDGET CARRYOVER	PROPOSED BUDGET ADJUSTMENTS	PROPOSED BUDGET ADDITIONS	PROPOSED BUDGET FY 2025/2026
<b>PROJECT EXPENSES - CAPITAL FUND</b>						
<b>LANDSIDE PROJECTS</b>	<b>3,213,000</b>	<b>2,344,826</b>	<b>868,174</b>	<b>(7,439)</b>	<b>3,264,712</b>	<b>4,125,447</b>
ROOF REPLACEMENTS	553,910	534,460	19,450	-	666,150	685,600
TREE REMOVAL - HOUSING	110,000	110,000	-	-	125,000	125,000
BUILDING DEMOLITION	4,500	2,793	1,707	(1,707)	-	-
COMMERCIAL IMPROVEMENTS	910,490	726,678	183,812	-	409,288	593,100
AIRPARK IMPROVEMENTS	139,000	139,000	-	-	99,490	99,490
GOLF COURSE IMPROVEMENTS	61,600	61,596	4	-	81,896	81,900
VANDENBURG OVERLAY	620,500	-	620,500	-	944,602	1,565,102
CHARLES PAGE MEMORIAL	20,000	4,000	16,000	-	-	16,000
HOUSING UPGRADES	719,500	699,381	20,119	-	886,136	906,255
HERITAGE PARK IMPROVEMENTS	33,500	32,650	850	-	52,150	53,000
STRIPING TERMINAL ROADS	40,000	34,268	5,732	(5,732)	-	-
<b>AIRSIDE PROJECTS</b>	<b>42,438,290</b>	<b>15,135,366</b>	<b>27,302,923</b>	<b>(2,195,344)</b>	<b>38,454,337</b>	<b>63,561,916</b>
AIRFIELD ELECTRICAL REHAB	169,274	169,274	-	-	-	-
AIRPORT MASTER PLAN UPDATE	63,671	38,473	25,198	(25,198)	-	-
DBE PROGRAM	31,250	12,562	18,688	-	12,562	31,250
DEBT SERVICE - 2017 REVENUE BONDS	451,691	451,691	-	-	455,798	455,798
NOISE MITIGATION	5,735,207	1,789,011	3,966,196	-	7,378,053	11,344,249
PROPERTY ACQUISITION FOR OBSTACLE REMOVAL	235,656	43,450	192,206	(23,433)	-	168,773
REHAB RUNWAY 14/32 SAFETY AREA	1,227,580	941,137	286,443	(286,443)	-	0
UPGRADE RECEIVING BAGGAGE BELT	300,000	-	300,000	-	300,000	600,000
TERMINAL REFURBISHMENT	250,000	98,651	151,349	-	48,651	200,000
REPLACE ATCT RADIOS - PHASE II	45,202	49,702	(4,500)	4,500	814,316	814,316
EXTENSION OF RUNWAY 18 & ASSOCIATED IMPROVEMENTS - PHASE III	22,545,105	5,296,968	17,248,137	-	2,776,842	20,024,979
SOUTH RAMP EXPANSION	630,521	571,998	58,523	-	5,096,800	5,155,323
LARGE WIDE BODY MRO HANGAR - ENGINEERING ONLY	3,000,000	213,145	2,786,855	-	-	2,786,855
PFC CONSULTING SERVICES	45,000	-	45,000	(45,000)	-	-
AIRCRAFT WASH RACK & LIFT STATION IMPROVEMENTS	2,910,697	2,910,697	-	-	-	-
EMERGENCY RAMP LIGHTING REHAB	439,468	-	439,468	(439,468)	-	-
NORTH RAMP EXPANSION	365,117	311,004	54,113	-	-	54,113
ACE FACILITY	200,000	-	200,000	-	8,800,000	9,000,000
TERMINAL SECURITY UPGRADE	1,079,636	924,691	154,945	-	-	154,945
NORTH APRON JOINT REHAB - PHASE I	86,995	86,995	-	-	-	-
AIRPORT ACCESS ROAD REHAB	1,380,302	-	1,380,302	(1,380,302)	-	-
THERMOPLASTIC SURFACE MARKING REPLACEMENT	1,245,918	1,245,918	-	-	-	-
NEW HIGH MAST CABLE - NORTH RAMP	-	-	-	-	30,000	30,000
PCN PAVEMENT EVALUATION	-	-	-	-	215,000	215,000
WAREHOUSE	-	-	-	-	5,684,210	5,684,210
TERMINAL ADA & CAPACITY REHABILITATION	-	-	-	-	6,842,105	6,842,105
<b>TOTAL CAPITAL PROJECTS EXPENDITURES</b>	<b>\$ 45,651,290</b>	<b>\$ 17,480,192</b>	<b>\$ 28,171,098</b>	<b>\$ (2,202,783)</b>	<b>\$ 41,719,049</b>	<b>\$ 67,687,364</b>

## FUNDING SOURCES

ACCOUNT TITLE	FEDERAL GRANTS	STATE GRANTS	ENTITLEMENT FUNDS	PFC FUNDS	EEIDD CFC FUNDS	ENGLAND AUTHORITY FUND BALANCE	TOTAL FUNDING
<b>LANDSIDE PROJECTS</b>	-	1,056,000	-	-	-	3,069,447	4,125,447
ROOF REPLACEMENTS						685,600	685,600
TREE REMOVAL - HOUSING						125,000	125,000
BUILDING DEMOLITION						-	-
COMMERCIAL IMPROVEMENTS						593,100	593,100
AIRPARK IMPROVEMENTS						99,490	99,490
GOLF COURSE IMPROVEMENTS						81,900	81,900
VANDENBURG OVERLAY		1,056,000				509,102	1,565,102
CHARLES PAGE MEMORIAL						16,000	16,000
HOUSING UPGRADES						906,255	906,255
HERITAGE PARK IMPROVEMENTS						53,000	53,000
<b>AIRSIDE PROJECTS</b>	52,134,291	6,913,971	2,981,606	600,000	655,798	276,250	63,561,916
AIRPORT MASTER PLAN UPDATE						-	-
DBE PROGRAM						31,250	31,250
DEBT SERVICE - 2017 REVENUE BONDS					455,798		455,798
NOISE MITIGATION	10,902,971	441,278					11,344,249
PROPERTY ACQUISITION FOR OBSTACLE REMOVAL		168,773					168,773
UPGRADE RECEIVING BAGGAGE BELT				600,000			600,000
TERMINAL REFURBISHMENT					200,000		200,000
REPLACE ATCT RADIOS - PHASE II	773,600	40,716					814,316
EXTENSION OF RUNWAY 18 & ASSOCIATED IMPROVEMENTS - PHASE III	17,756,547	2,268,432					20,024,979
SOUTH RAMP EXPANSION	1,961,725	260,693	2,932,905				5,155,323
LARGE WIDE BODY MRO HANGAR - ENGINEERING ONLY		2,786,855					2,786,855
NORTH RAMP EXPANSION		5,412	48,701				54,113
ACE FACILITY	8,700,000	300,000					9,000,000
TERMINAL SECURITY UPGRADE	139,448	15,497					154,945
NEW HIGH MAST CABLE - NORTH RAMP						30,000	30,000
PCN PAVEMENT EVALUATION						215,000	215,000
WAREHOUSE	5,400,000	284,210					5,684,210
TERMINAL ADA & CAPACITY REHABILITATION	6,500,000	342,105					6,842,105
<b>TOTAL CAPITAL PROJECTS EXPENDITURES</b>	<b>\$ 52,134,291</b>	<b>\$ 7,969,971</b>	<b>\$ 2,981,606</b>	<b>\$ 600,000</b>	<b>\$ 655,798</b>	<b>\$ 3,345,698</b>	<b>\$ 67,687,364</b>

A breakdown of the projects budgeted to be self-funded follows.

ACCOUNT TITLE	SELF-FUNDED PROJECTS
<b>LANDSIDE PROJECTS</b>	<b>\$ 3,069,447</b>
<b>ROOF REPLACEMENTS</b>	685,600
REDDY ICE	
BARRACKS	
DAYCARE	
BUILDING 1707	
BUILDING 2107	
YMCA (SECTION OVER BASKETBALL COURT)	
(6) IDENTIFIED DUPLEXES IN ENGLAND OAKS	
1004A/B COUNCIL	
1017A/B COUNCIL	
1125A/B JIM MEYER	
1128A/B JIM MEYER	
1137A/B JIM MEYER	
1141A/B JIM MEYER	
<b>TREE REMOVAL</b>	125,000
<b>COMMERCIAL IMPROVEMENTS</b>	593,100
CIVIL AIR PATROL	
HANGAR 526	
BUILDING 1408 (GYM)	
MAIN OFFICE RENOVATION - FINAL PHASE	
<b>AIRPARK IMPROVEMENTS</b>	99,490
ENTRANCE TOWER PLASTICS	
MARQUIS SIGN UPGRADES	
<b>GOLF COURSE IMPROVEMENTS</b>	81,900
HVAC REPLACEMENT	
INTERIOR AND EXTERIOR DOORS	
PUMP STATION ROOF	
PUTTING GREEN DRAINAGE REPAIR	
<b>VANDENBURG OVERLAY</b>	509,102
<b>CHARLES PAGE MEMORIAL</b>	16,000
<b>HOUSING IMPROVEMENTS</b>	906,255
SCHILLING DRIVE HOME EXTERIORS	
PACKARD DRIVE HOME EXTERIORS	
(6) INTERIOR RENOVATIONS	
PRIVACY FENCING - ENGLAND VILLAGE	
PLAYGROUND EQUIPMENT	
<b>HERITAGE PARK IMPROVEMENTS</b>	53,000
TILE WORK	

ACCOUNT TITLE	SELF-FUNDED PROJECTS
<b>AIRSIDE PROJECTS</b>	<b>\$ 276,250</b>
DBE PROGRAM	31,250
NEW HIGH MAST CABLE - NORTH RAMP	30,000
PCN PAVEMENT EVALUATION	215,000

<b>TOTAL SELF-FUNDED CAPITAL PROJECTS EXPENDITURES</b>	<b>\$ 3,345,698</b>
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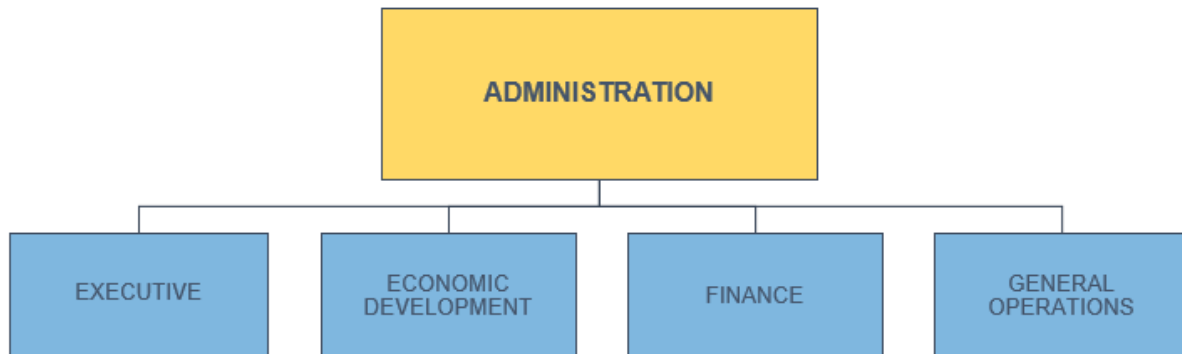
# **SUPPLEMENTAL INFORMATION**



## ADMINISTRATION DIVISION BUDGET

### SUMMARY

ACCOUNT TITLE	EXECUTIVE	ECONOMIC DEVELOPMENT	FINANCE	GENERAL OPERATIONS	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>REVENUES</b>						
AERONAUTICAL REVENUE	-	-	-	-	-	-
NON-AERONAUTICAL REVENUE	-	-	-	-	-	-
<b>REVENUES TOTAL</b>	-	-	-	-	-	-
<b>OPERATING EXPENSES</b>						
PERSONNEL COMPENSATION & BENEFITS	702,360	91,480	471,505	329,015	1,594,361	1,488,006
OTHER GENERAL & ADMINISTRATIVE	138,292	95,250	36,380	25,609	295,530	346,071
UTILITIES	6,960	1,560	5,256	71,220	84,996	76,602
SUPPLIES & MATERIALS	23,467	5,300	24,550	25,854	79,171	84,766
CONTRACT SERVICES	190,200	180,840	109,900	330,770	811,710	858,555
REPAIRS & MAINTENANCE	1,000	-	-	13,520	14,520	15,914
OAKWING GOLF CLUB OPERATIONS	-	-	-	-	-	-
<b>EXPENDITURES TOTAL</b>	<b>1,062,279</b>	<b>374,430</b>	<b>647,591</b>	<b>795,988</b>	<b>2,880,288</b>	<b>2,869,914</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>(1,062,279)</b>	<b>(374,430)</b>	<b>(647,591)</b>	<b>(795,988)</b>	<b>(2,880,288)</b>	<b>(2,869,914)</b>
<b>OTHER OPERATIONS</b>						
USE OF PRIOR YEAR EARNINGS	1,062,279	374,430	383,591	920,988	2,741,288	2,817,293
EQUIPMENT - CAPITAL	-	-	-	-	-	(36,968)
TRANSFERS IN/OUT GENERAL FUND	-	-	-	-	-	-
<b>OTHER OPERATIONS</b>	<b>1,062,279</b>	<b>374,430</b>	<b>383,591</b>	<b>920,988</b>	<b>2,741,288</b>	<b>2,780,325</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>						
FEDERAL GRANTS	-	-	-	-	-	-
STATE GRANTS	-	-	-	-	-	-
INTEREST INCOME	-	-	264,000	-	264,000	89,588
INTEREST EXPENSE	-	-	-	-	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-	-	(125,000)	(125,000)	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-	-	-	-	-
<b>NON-OPERATING REVENUES / (EXPENSES)</b>	<b>-</b>	<b>-</b>	<b>264,000</b>	<b>(125,000)</b>	<b>139,000</b>	<b>89,588</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>



## ADMINISTRATION DIVISION BUDGET DETAIL

ACCOUNT TITLE	EXECUTIVE	ECONOMIC DEVELOPMENT	FINANCE	GENERAL OPERATIONS	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>OPERATING EXPENSES</b>						
<b>PERSONNEL COMPENSATION &amp; BENEFITS</b>					-	
SALARIES	563,015	63,531	361,980	239,790	1,228,316	1,182,403
PAYROLL TAXES	9,182	1,065	6,288	4,118	20,654	20,092
457(b) DEFERRED COMPENSATION	52,516	4,057	34,431	15,903	106,906	102,091
HEALTH INSURANCE	76,128	22,383	69,572	65,501	233,584	178,358
ADDITIONAL FRINGE BENEFITS	1,548	332	1,598	1,354	4,832	4,952
WORKERS COMPENSATION	991	112	637	2,350	4,089	4,285
RAC PROVIDED SERVICES	(1,020)	-	(3,000)	-	(4,020)	(4,174)
COMMUNITY CENTER PROVIDED SVCS	-	-	-	-	-	-
<b>TOTAL PERSONNEL COMPENSATION &amp; BENEFITS</b>	<b>702,360</b>	<b>91,480</b>	<b>471,505</b>	<b>329,015</b>	<b>1,594,361</b>	<b>1,488,006</b>
<b>OTHER GENERAL &amp; ADMINISTRATIVE</b>						
ADVERTISING	-	38,230	-	-	38,230	88,181
BANK & CREDIT CARD FEES	-	-	12,412	-	12,412	8,364
BOARD EXPENSE	15,000	-	-	-	15,000	4,292
CONTINGENCIES	-	-	-	-	-	-
DUES AND SUBSCRIPTIONS	15,900	20	1,500	1,000	18,420	19,703
EDUCATION / TRAINING	15,000	-	5,000	2,000	22,000	19,991
EDUCATION / TRAINING - ARFF	-	-	-	-	-	-
INSURANCE	27,392	-	1,868	18,034	47,293	45,241
PROMOTIONS/SPONSORSHIPS	1,800	52,000	-	500	54,300	69,275
PERMITS & FEES	-	-	-	75	75	100
PRINTING	200	5,000	200	500	5,900	7,083
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-	-
PUBLIC ANNOUNCEMENTS	3,000	-	400	-	3,400	2,160
TRAVEL	60,000	-	15,000	3,500	78,500	81,681
<b>TOTAL OTHER GENERAL &amp; ADMINISTRATIVE</b>	<b>138,292</b>	<b>95,250</b>	<b>36,380</b>	<b>25,609</b>	<b>295,530</b>	<b>346,071</b>
<b>UTILITIES</b>						
UTILITIES - CABLE / INTERNET	-	-	-	6,960	6,960	6,368
UTILITIES - ELECTRIC	-	-	-	30,600	30,600	30,191
UTILITIES - PHONE SERVICE - CELL	4,200	840	1,080	1,500	7,620	7,121
UTILITIES - PHONE SERVICE - LAND	2,760	720	4,176	8,400	16,056	15,744
UTILITIES - WASTE COLLECTION	-	-	-	5,760	5,760	5,225
UTILITIES - WATER / GAS	-	-	-	18,000	18,000	11,953
FEMA LEASE EXPENSES	-	-	-	-	-	-
<b>TOTAL UTILITIES</b>	<b>6,960</b>	<b>1,560</b>	<b>5,256</b>	<b>71,220</b>	<b>84,996</b>	<b>76,602</b>
<b>SUPPLIES &amp; MATERIALS</b>						
AIRFIELD LIGHTING	-	-	-	-	-	-
AIRPARK VISUALS	-	-	-	800	800	145
APPLIANCES	-	-	-	-	-	474
CAR WASH OPERATING SUPPLIES	-	-	-	-	-	-
COMPUTER EQUIPMENT/SOFTWARE	1,675	5,000	750	1,500	8,925	3,694
EQUIPMENT - PURCHASES	-	-	4,000	2,000	6,000	19,083
EQUIPMENT - RENTAL	13,692	-	11,400	8,728	33,820	32,881
FIRE FIGHTING SUPPLIES	-	-	-	-	-	-
FUEL & OIL	6,600	-	1,200	2,526	10,326	9,348
JANITORIAL	-	-	-	300	300	261
OFFICE SUPPLIES	1,000	-	7,200	7,500	15,700	16,168
OPERATING SUPPLIES	-	-	-	500	500	304
POSTAGE & SHIPPING	500	300	-	1,500	2,300	2,366
SMALL TOOLS & EQUIPMENT	-	-	-	500	500	42
UNIFORMS	-	-	-	-	-	-
WILDLIFE CONTROL	-	-	-	-	-	-
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>23,467</b>	<b>5,300</b>	<b>24,550</b>	<b>25,854</b>	<b>79,171</b>	<b>84,766</b>

ACCOUNT TITLE	EXECUTIVE	ECONOMIC DEVELOPMENT	FINANCE	GENERAL OPERATIONS	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>OPERATING EXPENSES</b>						
<b>CONTRACT SERVICES</b>						
IT / SOFTWARE SERVICES	10,900	2,290	35,250	22,580	71,020	55,568
CONTRACT LABOR - SECURITY	-	-	-	-	-	-
CONTRACT LABOR - TSA	-	-	-	-	-	-
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	-	-	-	-	-	-
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	-	-	44,650	-	44,650	43,750
PROFESSIONAL SERVICES - LEGAL	-	-	-	246,000	246,000	234,372
PROFESSIONAL SERVICES - CONSULTING	179,300	175,550	-	-	354,850	444,120
PROFESSIONAL SERVICES - OTHER	-	3,000	30,000	-	33,000	19,000
PURCHASED SERVICES - DCC WORK CREWS	-	-	-	-	-	-
PURCHASED SERVICES - EMPLOYMENT	-	-	-	32,400	32,400	31,154
PURCHASED SERVICES - FIRE PROTECTION	-	-	-	-	-	-
PURCHASED SERVICES - JANITORIAL	-	-	-	26,520	26,520	26,220
PURCHASED SERVICES - PARKING ATTENDANTS	-	-	-	-	-	-
PURCHASED SERVICES - PEST CONTROL	-	-	-	1,770	1,770	1,771
OTHER SERVICES	-	-	-	1,500	1,500	2,600
<b>TOTAL CONTRACT SERVICES</b>	<b>190,200</b>	<b>180,840</b>	<b>109,900</b>	<b>330,770</b>	<b>811,710</b>	<b>858,555</b>
<b>REPAIRS &amp; MAINTENANCE</b>						
AIRFIELD SECURITY MAINTENANCE	-	-	-	-	-	-
APPLIANCE REPAIR & MAINTENANCE	-	-	-	-	-	-
CAR WASH SYSTEM COMPONENTS	-	-	-	-	-	-
COMMERCIAL BUILDING MAINTENANCE	-	-	-	1,000	1,000	-
ELEVATORS & ESCALATORS	-	-	-	3,500	3,500	3,039
EQUIPMENT MAINTENANCE	-	-	-	6,480	6,480	5,943
FIRE SYSTEMS MAINTENANCE	-	-	-	2,040	2,040	1,531
FOUNTAIN MAINTENANCE	-	-	-	-	-	-
GROUNDS MAINTENANCE	-	-	-	-	-	-
HAZARDOUS MATERIAL REMOVAL	-	-	-	-	-	-
HVAC / HVACR MAINTENANCE	-	-	-	-	-	-
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-	-
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)	-	-	-	-	-	-
JET BRIDGE MAINTENANCE	-	-	-	-	-	-
NAVAID MAINTENANCE	-	-	-	-	-	-
PAINTING MAINTENANCE	-	-	-	-	-	-
PAVEMENT REPAIR & MAINTENANCE	-	-	-	-	-	-
PLUMBING MAINTENANCE	-	-	-	-	-	-
REPAIRS & MAINTENANCE - OTHER	-	-	-	500	500	42
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	-	-	-	-
STREET LIGHT MAINTENANCE	-	-	-	-	-	-
TERMINAL BUILDING MAINTENANCE	-	-	-	-	-	-
TERMINAL SECURITY MAINTENANCE	-	-	-	-	-	-
UNDERGROUND UTILITY SYS	-	-	-	-	-	-
VEHICLE MAINTENANCE	1,000	-	-	-	1,000	5,359
VEHICLE MAINTENANCE - ARFF	-	-	-	-	-	-
<b>TOTAL REPAIRS &amp; MAINTENANCE</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>13,520</b>	<b>14,520</b>	<b>15,914</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>1,062,279</b>	<b>374,430</b>	<b>647,591</b>	<b>795,988</b>	<b>2,880,288</b>	<b>2,869,914</b>

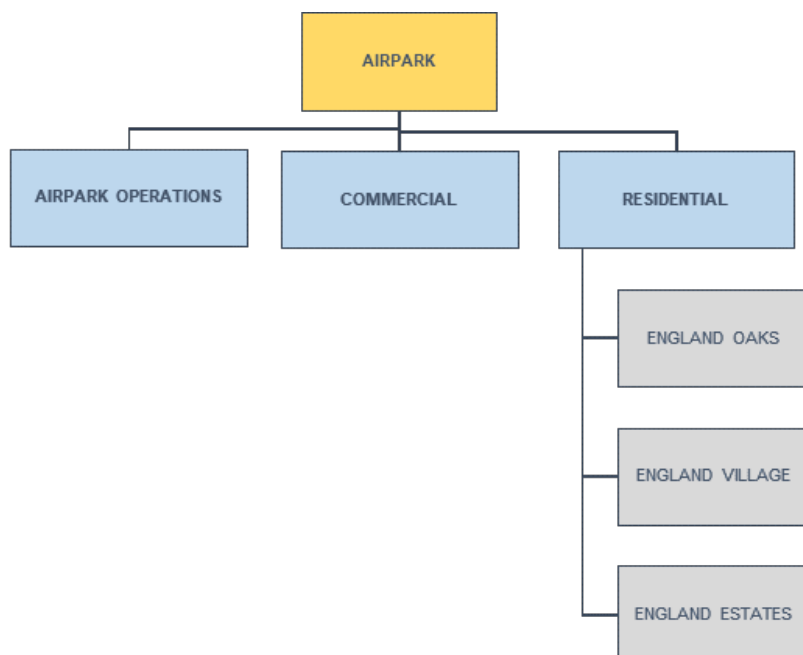
ACCOUNT TITLE	EXECUTIVE	ECONOMIC DEVELOPMENT	FINANCE	GENERAL OPERATIONS	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>NET OPERATING INCOME (LOSS)</b>	<b>(1,062,279)</b>	<b>(374,430)</b>	<b>(647,591)</b>	<b>(795,988)</b>	<b>(2,880,288)</b>	<b>(2,869,914)</b>
<b>OTHER OPERATIONS</b>						
USE OF PRIOR YEAR EARNINGS	1,062,279	374,430	383,591	920,988	2,741,288	2,817,293
EQUIPMENT - CAPITAL	-	-	-	-	-	(36,968)
TRANSFERS IN/OUT GENERAL FUND	-	-	-	-	-	-
<b>TOTAL OTHER OPERATIONS</b>	<b>1,062,279</b>	<b>374,430</b>	<b>383,591</b>	<b>920,988</b>	<b>2,741,288</b>	<b>2,780,325</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>						
FEDERAL GRANTS	-	-	-	-	-	-
STATE GRANTS	-	-	-	-	-	-
INTEREST INCOME	-	-	264,000	-	264,000	89,588
INTEREST EXPENSE	-	-	-	-	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-	-	(125,000)	(125,000)	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-	-	-	-	-
<b>TOTAL NON-OPERATING REVENUES / (EXPENSES)</b>	<b>-</b>	<b>-</b>	<b>264,000</b>	<b>(125,000)</b>	<b>139,000</b>	<b>89,588</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>



## AIRPARK DIVISION BUDGET

### SUMMARY

ACCOUNT TITLE	AIRPARK OPS	COMMERCIAL LEASING	ENGLAND OAKS	ENGLAND VILLAGE	ENGLAND ESTATES	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>REVENUES</b>							
AERONAUTICAL REVENUE	-	-	-	-	-	-	-
NON-AERONAUTICAL REVENUE	-	2,314,258	2,729,220	357,120	1,364,608	6,765,206	6,096,269
<b>REVENUES TOTAL</b>	-	<b>2,314,258</b>	<b>2,729,220</b>	<b>357,120</b>	<b>1,364,608</b>	<b>6,765,206</b>	<b>6,096,269</b>
<b>OPERATING EXPENSES</b>							
PERSONNEL COMPENSATION & BENEFITS	873,580	-	756,409	-	-	1,629,989	1,172,615
OTHER GENERAL & ADMINISTRATIVE	99,899	164,268	61,637	15,337	29,982	371,124	314,499
UTILITIES	37,692	112,108	186,782	36,164	60,456	433,202	348,645
SUPPLIES & MATERIALS	167,111	8,400	104,855	13,800	21,400	315,566	242,401
CONTRACT SERVICES	977,132	18,075	107,666	7,970	14,736	1,125,579	1,056,645
REPAIRS & MAINTENANCE	369,792	132,800	593,200	97,500	215,323	1,408,615	927,731
OAKWING GOLF CLUB OPERATIONS	-	-	-	-	-	-	-
<b>EXPENDITURES TOTAL</b>	<b>2,525,206</b>	<b>435,651</b>	<b>1,810,549</b>	<b>170,771</b>	<b>341,897</b>	<b>5,284,074</b>	<b>4,062,535</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>(2,525,206)</b>	<b>1,878,606</b>	<b>918,671</b>	<b>186,349</b>	<b>1,022,711</b>	<b>1,481,132</b>	<b>2,033,734</b>
<b>OTHER OPERATIONS</b>							
USE OF PRIOR YEAR EARNINGS	2,800,766	(704,506)	(769,071)	(51,349)	(251,456)	1,024,384	245,913
EQUIPMENT - CAPITAL	(96,070)	-	-	-	-	(96,070)	(142,003)
TRANSFERS IN/OUT GENERAL FUND	(179,490)	(1,174,100)	(149,600)	(135,000)	(771,255)	(2,409,445)	(2,147,221)
<b>OTHER OPERATIONS</b>	<b>2,525,206</b>	<b>(1,878,606)</b>	<b>(918,671)</b>	<b>(186,349)</b>	<b>(1,022,711)</b>	<b>(1,481,131)</b>	<b>(2,043,311)</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>							
FEDERAL GRANTS	-	-	-	-	-	-	-
STATE GRANTS	-	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	-	9,577
INTEREST EXPENSE	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-	-	-	-	-	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-	-	-	-	-	-
<b>NON-OPERATING REVENUES / (EXPENSES)</b>	-	-	-	-	-	-	<b>9,577</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>1</b>	<b>(0)</b>



## AIRPARK DIVISION BUDGET DETAIL

ACCOUNT TITLE	AIRPARK OPS	COMMERCIAL LEASING	ENGLAND OAKS	ENGLAND VILLAGE	ENGLAND ESTATES	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>REVENUES</b>							
<b>NON-AERONAUTICAL REVENUE</b>							
<b>LAND &amp; BUILDING LEASES</b>							
LEASES	-	2,314,258	2,729,220	345,120	1,314,208	6,702,806	6,016,002
DEPOSIT FORFEITURES	-	-	-	-	-	-	-
LATE FEES	-	-	-	12,000	24,000	36,000	45,978
RENT REBATE FORFEITURES	-	-	-	-	24,000	24,000	33,159
PREPAID RENT INCOME	-	-	-	-	-	-	-
<b>TOTAL LAND &amp; BUILDING LEASES</b>	-	2,314,258	2,729,220	357,120	1,362,208	6,762,806	79,137
<b>OTHER</b>							
MISCELLANEOUS REVENUES	-	-	-	-	2,400	2,400	1,130
<b>TOTAL OTHER</b>	-	-	-	-	2,400	2,400	1,130
<b>NON-AERONAUTICAL REVENUE TOTAL</b>	-	2,314,258	2,729,220	357,120	1,364,608	6,765,206	80,267
<b>REVENUES TOTAL</b>	-	2,314,258	2,729,220	357,120	1,364,608	6,765,206	6,096,269

ACCOUNT TITLE	AIRPARK OPS	COMMERCIAL LEASING	ENGLAND OAKS	ENGLAND VILLAGE	ENGLAND ESTATES	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>OPERATING EXPENSES</b>							
<b>PERSONNEL COMPENSATION &amp; BENEFITS</b>							
SALARIES	618,619	-	588,728	-	-	1,207,348	876,449
PAYROLL TAXES	10,806	-	10,454	-	-	21,260	17,374
457(b) DEFERRED COMPENSATION	39,505	-	51,531	-	-	91,036	60,709
HEALTH INSURANCE	192,359	-	95,054	-	-	287,413	200,598
ADDITIONAL FRINGE BENEFITS	3,741	-	2,499	-	-	6,240	5,148
WORKERS COMPENSATION	20,551	-	8,142	-	-	28,692	21,141
RAC PROVIDED SERVICES	-	-	-	-	-	-	-
COMMUNITY CENTER PROVIDED SVCS	(12,000)	-	-	-	-	(12,000)	(8,804)
<b>TOTAL PERSONNEL COMPENSATION &amp; BENEFITS</b>	873,580	-	756,409	-	-	1,629,989	1,172,615
<b>OTHER GENERAL &amp; ADMINISTRATIVE</b>							
ADVERTISING	-	-	25,000	-	-	25,000	15,400
BANK & CREDIT CARD FEES	-	-	-	4,800	15,000	19,800	35,656
BOARD EXPENSE	-	-	-	-	-	-	-
CONTINGENCIES	-	-	6,667	6,667	6,666	20,000	-
DUES AND SUBSCRIPTIONS	100	-	-	-	-	100	663
EDUCATION / TRAINING	7,000	-	-	-	-	7,000	6,970
EDUCATION / TRAINING - ARFF	-	-	-	-	-	-	-
INSURANCE	92,149	163,718	7,470	3,870	8,316	275,524	245,609
PROMOTIONS/SPONSORSHIPS	-	-	22,500	-	-	22,500	8,577
PERMITS & FEES	650	550	-	-	-	1,200	1,163
PRINTING	-	-	-	-	-	-	360
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-	-	-
PUBLIC ANNOUNCEMENTS	-	-	-	-	-	-	-
TRAVEL	-	-	-	-	-	-	100
<b>TOTAL OTHER GENERAL &amp; ADMINISTRATIVE</b>	99,899	164,268	61,637	15,337	29,982	371,124	314,499
<b>UTILITIES</b>							
UTILITIES - CABLE / INTERNET	7,356	1,618	12,240	-	-	21,214	16,947
UTILITIES - ELECTRIC	11,592	99,000	38,500	500	3,600	153,192	129,838
UTILITIES - PHONE SERVICE - CELL	1,608	-	5,496	-	-	7,104	3,998
UTILITIES - PHONE SERVICE - LAND	1,956	3,864	14,460	-	-	20,280	14,092
UTILITIES - WASTE COLLECTION	15,180	600	92,980	16,344	49,056	174,160	135,551
UTILITIES - WATER / GAS	-	3,000	23,106	19,320	7,800	53,226	43,900
FEMA LEASE EXPENSES	-	4,026	-	-	-	4,026	4,319
<b>TOTAL UTILITIES</b>	37,692	112,108	186,782	36,164	60,456	433,202	348,645
<b>SUPPLIES &amp; MATERIALS</b>							
AIRFIELD LIGHTING	-	-	-	-	-	-	-
AIRPARK VISUALS	18,500	-	-	-	2,500	21,000	8,128
APPLIANCES	1,000	2,000	15,000	12,500	15,000	45,500	45,631
CAR WASH OPERATING SUPPLIES	-	-	-	-	-	-	-
COMPUTER EQUIPMENT/SOFTWARE	4,675	-	-	-	-	4,675	11,160

ACCOUNT TITLE	AIRPARK OPS	COMMERCIAL LEASING	ENGLAND OAKS	ENGLAND VILLAGE	ENGLAND ESTATES	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
EQUIPMENT - PURCHASES	8,000	-	10,000	-	-	18,000	11,555
EQUIPMENT - RENTAL	94,936	400	49,800	-	-	145,136	96,407
FIRE FIGHTING SUPPLIES	-	-	-	-	-	-	-
FUEL & OIL	25,500	-	2,400	-	-	27,900	26,290
JANITORIAL	500	1,000	3,000	1,300	2,900	8,700	2,806
OFFICE SUPPLIES	500	-	4,800	-	-	5,300	2,967
OPERATING SUPPLIES	6,000	5,000	15,000	-	1,000	27,000	21,146
OAKWING - COST OF SALES	-	-	-	-	-	-	-
OAKWING - OPERATING EXPENSES	-	-	-	-	-	-	-
POSTAGE & SHIPPING	-	-	1,000	-	-	1,000	717
SMALL TOOLS & EQUIPMENT	3,000	-	1,500	-	-	4,500	8,949
UNIFORMS	4,500	-	2,355	-	-	6,855	6,644
WILDLIFE CONTROL	-	-	-	-	-	-	-
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>167,111</b>	<b>8,400</b>	<b>104,855</b>	<b>13,800</b>	<b>21,400</b>	<b>315,566</b>	<b>242,401</b>
<b>CONTRACT SERVICES</b>							
IT / SOFTWARE SERVICES	5,112	10,875	13,560	3,250	3,250	36,047	48,482
CONTRACT LABOR - SECURITY	543,180	-	-	-	-	543,180	539,865
CONTRACT LABOR - TSA	-	-	-	-	-	-	-
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - LEGAL	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - CONSULTING	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - OTHER	4,700	2,000	2,000	-	-	8,700	5,167
PURCHASED SERVICES - DCC WORK CREWS	-	-	-	-	-	-	-
PURCHASED SERVICES - EMPLOYMENT	-	-	-	-	-	-	-
PURCHASED SERVICES - FIRE PROTECTION	423,300	-	-	-	-	423,300	384,640
PURCHASED SERVICES - JANITORIAL	-	4,000	50,400	1,000	-	55,400	33,933
PURCHASED SERVICES - PARKING ATTENDANTS	-	-	-	-	-	-	-
PURCHASED SERVICES - PEST CONTROL	840	1,200	21,000	3,600	11,300	37,940	30,378
OTHER SERVICES	-	-	20,706	120	186	21,012	14,179
<b>TOTAL CONTRACT SERVICES</b>	<b>977,132</b>	<b>18,075</b>	<b>107,666</b>	<b>7,970</b>	<b>14,736</b>	<b>1,125,579</b>	<b>1,056,645</b>
<b>REPAIRS &amp; MAINTENANCE</b>							
AIRFIELD SECURITY MAINTENANCE	-	-	-	-	-	-	-
APPLIANCE REPAIR & MAINTENANCE	-	-	2,400	1,400	2,400	6,200	2,315
CAR WASH SYSTEM COMPONENTS	-	-	-	-	-	-	-
COMMERCIAL BUILDING MAINTENANCE	-	55,000	2,400	-	-	57,400	34,883
ELEVATORS & ESCALATORS	-	12,000	-	-	-	12,000	9,741
EQUIPMENT MAINTENANCE	12,000	300	3,000	-	-	15,300	7,494
FIRE SYSTEMS MAINTENANCE	1,000	25,000	3,000	-	-	29,000	20,519
FOUNTAIN MAINTENANCE	1,000	-	-	-	-	1,000	1,050
GROUNDS MAINTENANCE	333,792	-	132,000	55,250	81,628	602,670	429,021
HAZARDOUS MATERIAL REMOVAL	5,000	-	-	-	-	5,000	2,217
HVAC / HVACR MAINTENANCE	-	29,000	22,500	4,250	22,500	78,250	72,105
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-	-	-
ISB REPAIRS AND MAINT REIMBURSEMENTS (CONTRA)	-	-	-	-	-	-	-
JET BRIDGE MAINTENANCE	-	-	-	-	-	-	-
NAVAID MAINTENANCE	-	-	-	-	-	-	-
PAINTING MAINTENANCE	500	3,000	85,500	23,500	26,870	139,370	87,600
PAVEMENT REPAIR & MAINTENANCE	1,000	500	-	-	35,000	36,500	312
PLUMBING MAINTENANCE	500	3,000	4,000	3,000	5,000	15,500	15,154
REPAIRS & MAINTENANCE - OTHER	1,000	1,000	2,400	-	1,000	5,400	6,956
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	335,000	9,000	38,725	382,725	183,959
STREET LIGHT MAINTENANCE	5,000	2,000	1,000	300	300	8,600	4,723
TERMINAL BUILDING MAINTENANCE	-	-	-	-	-	-	-
TERMINAL SECURITY MAINTENANCE	-	-	-	-	-	-	-
UNDERGROUND UTILITY SYS	5,000	2,000	-	800	1,900	9,700	40,981
VEHICLE MAINTENANCE	4,000	-	-	-	-	4,000	8,700
VEHICLE MAINTENANCE - ARFF	-	-	-	-	-	-	-
<b>TOTAL REPAIRS &amp; MAINTENANCE</b>	<b>369,792</b>	<b>132,800</b>	<b>593,200</b>	<b>97,500</b>	<b>215,323</b>	<b>1,408,615</b>	<b>927,731</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>2,525,206</b>	<b>435,651</b>	<b>1,810,549</b>	<b>170,771</b>	<b>341,897</b>	<b>5,284,074</b>	<b>4,062,535</b>

ACCOUNT TITLE	AIRPARK OPS	COMMERCIAL LEASING	ENGLAND OAKS	ENGLAND VILLAGE	ENGLAND ESTATES	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>NET OPERATING INCOME (LOSS)</b>	<b>(2,525,206)</b>	<b>1,878,606</b>	<b>918,671</b>	<b>186,349</b>	<b>1,022,711</b>	<b>1,481,131</b>	<b>2,033,734</b>
<b>OTHER OPERATIONS</b>							
USE OF PRIOR YEAR EARNINGS	2,800,766	(704,506)	(769,071)	(51,349)	(251,456)	1,024,384	245,913
EQUIPMENT - CAPITAL	(96,070)	-	-	-	-	(96,070)	(142,003)
TRANSFERS IN/OUT GENERAL FUND	(179,490)	(1,174,100)	(149,600)	(135,000)	(771,255)	(2,409,445)	(2,147,221)
<b>TOTAL OTHER OPERATIONS</b>	<b>2,525,206</b>	<b>(1,878,606)</b>	<b>(918,671)</b>	<b>(186,349)</b>	<b>(1,022,711)</b>	<b>(1,481,131)</b>	<b>(2,043,311)</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>							
FEDERAL GRANTS	-	-	-	-	-	-	-
STATE GRANTS	-	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	-	9,577
INTEREST EXPENSE	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-	-	-	-	-	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-	-	-	-	-	-
<b>TOTAL NON-OPERATING REVENUES / (EXPENSES)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,577</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>

## AIRPORT DIVISION BUDGET

### SUMMARY

ACCOUNT TITLE	AIRFIELD	TERMINAL	ARFF	PARKING LOT	CONRAC	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>REVENUES</b>							
AERONAUTICAL REVENUE	1,762,739	1,612,432	-	-	-	3,375,171	3,221,550
NON-AERONAUTICAL REVENUE	246,522	952,185	-	780,000	107,858	2,086,565	2,075,034
<b>REVENUES TOTAL</b>	<b>2,009,261</b>	<b>2,564,617</b>	<b>-</b>	<b>780,000</b>	<b>107,858</b>	<b>5,461,736</b>	<b>5,296,584</b>
<b>OPERATING EXPENSES</b>							
PERSONNEL COMPENSATION & BENEFITS	580,676	583,570	-	-	13,800	1,178,046	941,652
OTHER GENERAL & ADMINISTRATIVE	162,837	147,572	75,614	32,869	10,013	428,905	366,011
UTILITIES	20,772	493,946	30,500	15,720	28,532	589,470	651,579
SUPPLIES & MATERIALS	237,040	93,581	62,394	-	8,800	401,815	334,343
CONTRACT SERVICES	1,234,531	519,282	12,735	114,240	2,852	1,883,640	1,687,593
REPAIRS & MAINTENANCE	102,945	543,465	107,350	-	29,950	783,710	585,580
OAKWING GOLF CLUB OPERATIONS	-	-	-	-	-	-	-
<b>EXPENDITURES TOTAL</b>	<b>2,338,801</b>	<b>2,381,416</b>	<b>288,593</b>	<b>162,829</b>	<b>93,947</b>	<b>5,265,587</b>	<b>4,566,758</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>(329,540)</b>	<b>183,201</b>	<b>(288,593)</b>	<b>617,171</b>	<b>13,911</b>	<b>196,149</b>	<b>729,826</b>
<b>OTHER OPERATIONS</b>							
USE OF PRIOR YEAR EARNINGS	764,540	6,799	304,393	(617,171)	(13,910)	444,651	(558,668)
EQUIPMENT - CAPITAL	(190,000)	(190,000)	(15,800)	-	-	(395,800)	(147,104)
TRANSFERS IN/OUT GENERAL FUND	(245,000)	-	-	-	-	(245,000)	(34,268)
<b>OTHER OPERATIONS</b>	<b>329,540</b>	<b>(183,201)</b>	<b>288,593</b>	<b>(617,171)</b>	<b>(13,910)</b>	<b>(196,149)</b>	<b>(740,040)</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>							
FEDERAL GRANTS	-	-	-	-	-	-	-
STATE GRANTS	-	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	-	10,214
INTEREST EXPENSE	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-	-	-	-	-	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-	-	-	-	-	-
<b>NON-OPERATING REVENUES / (EXPENSES)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,214</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>1</b>	<b>(0)</b>	<b>(0)</b>



## AIRPORT DIVISION BUDGET DETAIL

ACCOUNT TITLE	AIRFIELD	TERMINAL	ARFF	PARKING LOT	CONRAC	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>REVENUES</b>							
<b>AERONAUTICAL REVENUE</b>							
<b>PASSENGER AIRPORT REVENUE</b>							
AIRLINE AVIATION LEASES	-	1,612,432	-	-	-	1,612,432	1,565,468
LANDING & RAMP FEES	750,273	-	-	-	-	750,273	683,760
<b>TOTAL PASSENGER AIRPORT REVENUE</b>	<b>750,273</b>	<b>1,612,432</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,362,704</b>	<b>2,249,228</b>
<b>NON-PASSENGER AIRPORT REVENUE</b>							
FBO LEASE	562,779	-	-	-	-	562,779	546,386
T-HANGARS	29,520	-	-	-	-	29,520	22,685
FUEL FLOWAGE FEES	420,168	-	-	-	-	420,168	403,251
<b>TOTAL NON-PASSENGER AIRPORT REVENUE</b>	<b>1,012,466</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,012,466</b>	<b>972,322</b>
<b>AERONAUTICAL REVENUE TOTAL</b>	<b>1,762,739</b>	<b>1,612,432</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,375,171</b>	<b>3,221,550</b>
<b>NON-AERONAUTICAL REVENUE</b>							
<b>LAND &amp; BUILDING LEASES</b>							
LEASES	246,522	10,675	-	-	-	257,197	220,415
LATE FEES	-	-	-	-	-	-	807
<b>TOTAL LAND &amp; BUILDING LEASES</b>	<b>246,522</b>	<b>10,675</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>257,197</b>	<b>807</b>
<b>TERMINAL</b>							
ATM REVENUES	-	600	-	-	-	600	554
AIRPORT ADVERTISING	-	8,679	-	-	-	8,679	9,427
CAR RENTAL LEASES	-	926,231	-	-	-	926,231	962,569
CONCESSIONS (TAILWIND)	-	6,000	-	-	-	6,000	6,000
<b>TOTAL TERMINAL</b>	<b>-</b>	<b>941,510</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>941,510</b>	<b>978,550</b>
<b>RENTAL CARS</b>							
CONRAC USAGE FEES	-	-	-	-	100,562	100,562	77,848
FUEL FLOWAGE SERVICE CHARGE	-	-	-	-	7,296	7,296	7,715
<b>TOTAL RENTAL CARS</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>107,858</b>	<b>107,858</b>	<b>85,563</b>
<b>PARKING LOT</b>							
PARKING FEES	-	-	-	780,000	-	780,000	789,609
<b>TOTAL PARKING LOT</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>780,000</b>	<b>-</b>	<b>780,000</b>	<b>789,609</b>
<b>NON-AERONAUTICAL REVENUE TOTAL</b>	<b>-</b>	<b>941,510</b>	<b>-</b>	<b>780,000</b>	<b>107,858</b>	<b>1,829,369</b>	<b>1,854,619</b>
<b>REVENUES TOTAL</b>	<b>2,009,261</b>	<b>2,564,617</b>	<b>-</b>	<b>780,000</b>	<b>107,858</b>	<b>5,461,736</b>	<b>5,296,584</b>

ACCOUNT TITLE	AIRFIELD	TERMINAL	ARFF	PARKING LOT	CONRAC	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>OPERATING EXPENSES</b>							
<b>PERSONNEL COMPENSATION &amp; BENEFITS</b>							
SALARIES	394,865	426,430	-	-	-	821,294	667,084
PAYROLL TAXES	6,598	7,475	-	-	-	14,074	11,748
457(b) DEFERRED COMPENSATION	25,216	29,235	-	-	-	54,451	41,541
HEALTH INSURANCE	138,852	116,191	-	-	-	255,044	192,241
ADDITIONAL FRINGE BENEFITS	2,027	2,475	-	-	-	4,502	3,941
WORKERS COMPENSATION	13,117	11,544	-	-	-	24,662	20,859
RAC PROVIDED SERVICES	-	(9,780)	-	-	13,800	4,020	4,237
COMMUNITY CENTER PROVIDED SVCS	-	-	-	-	-	-	-
<b>TOTAL PERSONNEL COMPENSATION &amp; BENEFITS</b>	<b>580,676</b>	<b>583,570</b>	<b>-</b>	<b>-</b>	<b>13,800</b>	<b>1,178,046</b>	<b>941,652</b>
<b>OTHER GENERAL &amp; ADMINISTRATIVE</b>							
ADVERTISING	-	57,345	-	-	-	57,345	-
BANK & CREDIT CARD FEES	-	-	-	32,400	-	32,400	33,482
BOARD EXPENSE	-	-	-	-	-	-	-
CONTINGENCIES	-	-	-	-	-	-	-
DUES AND SUBSCRIPTIONS	1,700	3,500	800	-	-	6,000	4,356
EDUCATION / TRAINING	13,000	3,500	-	-	-	16,500	11,612
EDUCATION / TRAINING - ARFF	-	-	750	-	-	750	147
INSURANCE	132,937	77,477	74,064	469	10,013	294,960	296,590
PROMOTIONS/SPONSORSHIPS	100	100	-	-	-	200	129
PERMITS & FEES	100	500	-	-	-	600	425
PRINTING	-	150	-	-	-	150	293
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-	-	-
PUBLIC ANNOUNCEMENTS	-	-	-	-	-	-	-
TRAVEL	15,000	5,000	-	-	-	20,000	18,978
<b>TOTAL OTHER GENERAL &amp; ADMINISTRATIVE</b>	<b>162,837</b>	<b>147,572</b>	<b>75,614</b>	<b>32,869</b>	<b>10,013</b>	<b>428,905</b>	<b>366,011</b>

ACCOUNT TITLE	AIRFIELD	TERMINAL	ARFF	PARKING LOT	CONRAC	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>UTILITIES</b>							
UTILITIES - CABLE / INTERNET	7,356	9,480	-	-	6,468	23,304	23,106
UTILITIES - ELECTRIC	7,000	416,000	18,600	15,000	14,000	470,600	514,849
UTILITIES - PHONE SERVICE - CELL	1,980	2,040	2,100	-	-	6,120	22,526
UTILITIES - PHONE SERVICE - LAND	504	15,900	4,800	720	-	21,924	19,991
UTILITIES - WASTE COLLECTION	3,812	11,676	-	-	1,464	16,952	16,975
UTILITIES - WATER / GAS	120	38,850	5,000	-	6,600	50,570	54,132
FEMA LEASE EXPENSES	-	-	-	-	-	-	-
<b>TOTAL UTILITIES</b>	<b>20,772</b>	<b>493,946</b>	<b>30,500</b>	<b>15,720</b>	<b>28,532</b>	<b>589,470</b>	<b>651,579</b>
<b>SUPPLIES &amp; MATERIALS</b>							
AIRFIELD LIGHTING	112,000	-	-	-	-	112,000	76,906
AIRPARK VISUALS	-	1,000	350	-	-	1,350	162
APPLIANCES	500	-	750	-	-	1,250	798
CAR WASH OPERATING SUPPLIES	-	-	-	-	4,500	4,500	3,948
COMPUTER EQUIPMENT/SOFTWARE	6,500	17,500	500	-	1,300	25,800	9,424
EQUIPMENT - PURCHASES	7,000	5,369	5,000	-	-	17,369	21,549
EQUIPMENT - RENTAL	70,000	21,012	23,544	-	-	114,556	104,380
FIRE FIGHTING SUPPLIES	-	-	11,000	-	-	11,000	10,628
FUEL & OIL	23,000	5,500	10,200	-	2,500	41,200	43,484
JANITORIAL	500	30,000	2,300	-	500	33,300	34,448
OFFICE SUPPLIES	100	1,000	-	-	-	1,100	1,252
OPERATING SUPPLIES	7,200	7,500	5,000	-	-	19,700	14,466
POSTAGE & SHIPPING	100	400	50	-	-	550	568
SMALL TOOLS & EQUIPMENT	2,000	1,800	3,700	-	-	7,500	4,683
UNIFORMS	2,640	2,500	-	-	-	5,140	2,439
WILDLIFE CONTROL	5,500	-	-	-	-	5,500	5,208
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>237,040</b>	<b>93,581</b>	<b>62,394</b>	<b>-</b>	<b>8,800</b>	<b>401,815</b>	<b>334,343</b>
<b>CONTRACT SERVICES</b>							
IT / SOFTWARE SERVICES	30,115	115,080	12,375	-	1,632	159,202	102,563
CONTRACT LABOR - SECURITY	-	-	-	-	-	-	-
CONTRACT LABOR - TSA	-	221,620	-	-	-	221,620	220,005
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - LEGAL	-	-	-	-	-	-	25
PROFESSIONAL SERVICES - CONSULTING	60,000	20,000	-	-	-	80,000	63,167
PROFESSIONAL SERVICES - OTHER	1,680	1,000	-	-	800	3,480	2,628
PURCHASED SERVICES - DCC WORK CREWS	-	-	-	-	-	-	-
PURCHASED SERVICES - EMPLOYMENT	-	-	-	-	-	-	-
PURCHASED SERVICES - FIRE PROTECTION	1,141,926	126,882	-	-	-	1,268,808	1,153,920
PURCHASED SERVICES - JANITORIAL	-	26,000	-	-	-	26,000	23,555
PURCHASED SERVICES - PARKING ATTENDANTS	-	-	-	114,240	-	114,240	112,362
PURCHASED SERVICES - PEST CONTROL	810	1,200	360	-	420	2,790	3,503
OTHER SERVICES	-	7,500	-	-	-	7,500	5,867
<b>TOTAL CONTRACT SERVICES</b>	<b>1,234,531</b>	<b>519,282</b>	<b>12,735</b>	<b>114,240</b>	<b>2,852</b>	<b>1,883,640</b>	<b>1,687,593</b>
<b>REPAIRS &amp; MAINTENANCE</b>							
AIRFIELD SECURITY MAINTENANCE	10,020	-	-	-	-	10,020	18,720
APPLIANCE REPAIR & MAINTENANCE	750	-	250	-	-	1,000	93
CAR WASH SYSTEM COMPONENTS	-	-	-	-	25,000	25,000	8,458
COMMERCIAL BUILDING MAINTENANCE	-	-	24,000	-	-	24,000	5,665
ELEVATORS & ESCALATORS	-	36,750	-	-	-	36,750	32,337
EQUIPMENT MAINTENANCE	45,000	6,615	6,100	-	1,500	59,215	60,996
FIRE SYSTEMS MAINTENANCE	5,400	19,000	1,500	-	300	26,200	25,501
FOUNTAIN MAINTENANCE	-	15,000	-	-	-	15,000	10,242
GROUNDS MAINTENANCE	15,000	118,800	-	-	-	133,800	62,715
HAZARDOUS MATERIAL REMOVAL	1,000	1,000	-	-	3,000	5,000	450
HVAC / HVACR MAINTENANCE	-	115,000	500	-	150	115,650	115,413
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-	-	-
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)	-	-	-	-	-	-	-
JET BRIDGE MAINTENANCE	-	22,000	-	-	-	22,000	21,889
NAVAID MAINTENANCE	9,000	15,000	-	-	-	24,000	9,440
PAINTING MAINTENANCE	9,775	10,000	-	-	-	19,775	9,434
PAVEMENT REPAIR & MAINTENANCE	3,500	1,000	-	-	-	4,500	1,949
PLUMBING MAINTENANCE	-	5,000	-	-	-	5,000	1,922
REPAIRS & MAINTENANCE - OTHER	2,000	2,000	-	-	-	4,000	1,852
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	-	-	-	-	-
STREET LIGHT MAINTENANCE	-	10,500	-	-	-	10,500	3,309
TERMINAL BUILDING MAINTENANCE	-	130,000	-	-	-	130,000	82,216
TERMINAL SECURITY MAINTENANCE	-	34,500	-	-	-	34,500	21,216
UNDERGROUND UTILITY SYS	-	800	-	-	-	800	1,295
VEHICLE MAINTENANCE	1,500	500	-	-	-	2,000	2,285
VEHICLE MAINTENANCE - ARFF	-	-	75,000	-	-	75,000	88,182
<b>TOTAL REPAIRS &amp; MAINTENANCE</b>	<b>102,945</b>	<b>543,465</b>	<b>107,350</b>	<b>-</b>	<b>29,950</b>	<b>783,710</b>	<b>585,580</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>2,338,801</b>	<b>2,381,416</b>	<b>288,593</b>	<b>162,829</b>	<b>93,947</b>	<b>5,265,587</b>	<b>4,566,758</b>

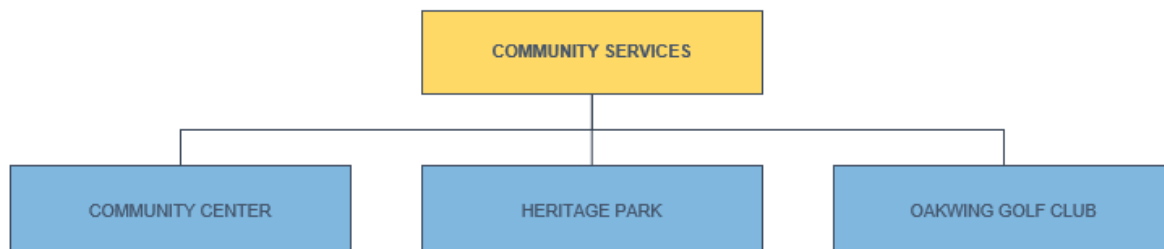
ACCOUNT TITLE	AIRFIELD	TERMINAL	ARFF	PARKING LOT	CONRAC	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>NET OPERATING INCOME (LOSS)</b>	<b>(329,540)</b>	<b>183,201</b>	<b>(288,593)</b>	<b>617,171</b>	<b>13,911</b>	<b>196,149</b>	<b>729,826</b>
<b>OTHER OPERATIONS</b>							
USE OF PRIOR YEAR EARNINGS	764,540	6,799	304,393	(617,171)	(13,910)	444,651	(558,668)
EQUIPMENT - CAPITAL	(190,000)	(190,000)	(15,800)	-	-	(395,800)	(147,104)
TRANSFERS IN/OUT GENERAL FUND	(245,000)	-	-	-	-	(245,000)	(34,268)
<b>TOTAL OTHER OPERATIONS</b>	<b>329,540</b>	<b>(183,201)</b>	<b>288,593</b>	<b>(617,171)</b>	<b>(13,910)</b>	<b>(196,149)</b>	<b>(740,040)</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>							
FEDERAL GRANTS	-	-	-	-	-	-	-
STATE GRANTS	-	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	-	10,214
INTEREST EXPENSE	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-	-	-	-	-	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-	-	-	-	-	-
<b>TOTAL NON-OPERATING REVENUES / (EXPENSES)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,214</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>1</b>	<b>(0)</b>	<b>(0)</b>



## COMMUNITY SERVICES DIVISION BUDGET

### SUMMARY

ACCOUNT TITLE	COMMUNITY CENTER	HERITAGE PARK	OAKWING GOLF COURSE	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>REVENUES</b>					
AERONAUTICAL REVENUE	-	-	-	-	-
NON-AERONAUTICAL REVENUE	86,850	-	1,792,560	1,879,410	1,761,541
<b>REVENUES TOTAL</b>	<b>86,850</b>	<b>-</b>	<b>1,792,560</b>	<b>1,879,410</b>	<b>1,761,541</b>
<b>OPERATING EXPENSES</b>					
PERSONNEL COMPENSATION & BENEFITS	12,000	-	-	12,000	9,379
OTHER GENERAL & ADMINISTRATIVE	17,124	1,265	-	18,389	17,783
UTILITIES	6,816	540	-	7,356	7,390
SUPPLIES & MATERIALS	10,150	500	-	10,650	5,130
CONTRACT SERVICES	24,240	-	-	24,240	24,580
REPAIRS & MAINTENANCE	14,725	4,200	-	18,925	14,195
OAKWING GOLF CLUB OPERATIONS	-	-	2,091,363	2,091,363	2,147,664
<b>EXPENDITURES TOTAL</b>	<b>85,055</b>	<b>6,505</b>	<b>2,091,363</b>	<b>2,182,923</b>	<b>2,226,120</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>1,795</b>	<b>(6,505)</b>	<b>(298,803)</b>	<b>(303,513)</b>	<b>(464,579)</b>
<b>OTHER OPERATIONS</b>					
USE OF PRIOR YEAR EARNINGS	11,705	64,005	380,703	456,413	580,311
EQUIPMENT - CAPITAL	(13,500)	(4,500)	-	(18,000)	(19,520)
TRANSFERS IN/OUT GENERAL FUND	-	(53,000)	(81,900)	(134,900)	(96,211)
<b>OTHER OPERATIONS</b>	<b>(1,795)</b>	<b>6,505</b>	<b>298,803</b>	<b>303,513</b>	<b>464,580</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>					
FEDERAL GRANTS	-	-	-	-	-
STATE GRANTS	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-	-	-	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-	-	-	-
<b>NON-OPERATING REVENUES / (EXPENSES)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>0</b>



## COMMUNITY SERVICES DIVISION BUDGET DETAIL

ACCOUNT TITLE	COMMUNITY CENTER	HERITAGE PARK	OAKWING GOLF COURSE	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>REVENUES</b>					
<b>NON-AERONAUTICAL REVENUE</b>					
<b>COMMUNITY CENTER</b>					
FACILITY RENTAL	86,850	-	-	86,850	76,323
<b>TOTAL COMMUNITY CENTER</b>	<b>86,850</b>	<b>-</b>	<b>-</b>	<b>86,850</b>	<b>76,323</b>
<b>OAKWING GOLF COURSE</b>					
OAKWING REVENUE	-	-	1,792,560	1,792,560	1,685,218
<b>OAKWING GOLF COURSE TOTAL</b>	<b>-</b>	<b>-</b>	<b>1,792,560</b>	<b>1,792,560</b>	<b>1,685,218</b>
<b>NON-AERONAUTICAL REVENUE TOTAL</b>	<b>86,850</b>	<b>-</b>	<b>1,792,560</b>	<b>1,879,410</b>	<b>1,761,541</b>
<b>REVENUES TOTAL</b>	<b>86,850</b>	<b>-</b>	<b>1,792,560</b>	<b>1,879,410</b>	<b>1,761,541</b>

ACCOUNT TITLE	COMMUNITY CENTER	HERITAGE PARK	OAKWING GOLF COURSE	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>OPERATING EXPENSES</b>					
<b>PERSONNEL COMPENSATION &amp; BENEFITS</b>					
SALARIES	-	-	-	-	-
PAYROLL TAXES	-	-	-	-	-
457(b) DEFERRED COMPENSATION	-	-	-	-	-
HEALTH INSURANCE	-	-	-	-	-
ADDITIONAL FRINGE BENEFITS	-	-	-	-	-
WORKERS COMPENSATION	-	-	-	-	-
RAC PROVIDED SERVICES	-	-	-	-	-
COMMUNITY CENTER PROVIDED SVCS	12,000	-	-	12,000	9,379
<b>TOTAL PERSONNEL COMPENSATION &amp; BENEFITS</b>	<b>12,000</b>	<b>-</b>	<b>-</b>	<b>12,000</b>	<b>9,379</b>
<b>OTHER GENERAL &amp; ADMINISTRATIVE</b>					
ADVERTISING	-	-	-	-	-
BANK & CREDIT CARD FEES	-	-	-	-	-
BOARD EXPENSE	-	-	-	-	-
CONTINGENCIES	-	-	-	-	-
DUES AND SUBSCRIPTIONS	-	-	-	-	-
EDUCATION / TRAINING	-	-	-	-	-
EDUCATION / TRAINING - ARFF	-	-	-	-	-
INSURANCE	17,124	1,265	-	18,389	17,783
PROMOTIONS/SPONSORSHIPS	-	-	-	-	-
PERMITS & FEES	-	-	-	-	-
PRINTING	-	-	-	-	-
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-
PUBLIC ANNOUNCEMENTS	-	-	-	-	-
TRAVEL	-	-	-	-	-
<b>TOTAL OTHER GENERAL &amp; ADMINISTRATIVE</b>	<b>17,124</b>	<b>1,265</b>	<b>-</b>	<b>18,389</b>	<b>17,783</b>
<b>UTILITIES</b>					
UTILITIES - CABLE / INTERNET	2,700	-	-	2,700	2,705
UTILITIES - ELECTRIC	720	-	-	720	819
UTILITIES - PHONE SERVICE - CELL	-	-	-	-	-
UTILITIES - PHONE SERVICE - LAND	-	-	-	-	-
UTILITIES - WASTE COLLECTION	2,916	-	-	2,916	2,918
UTILITIES - WATER / GAS	480	540	-	1,020	948
FEMA LEASE EXPENSES	-	-	-	-	-
<b>TOTAL UTILITIES</b>	<b>6,816</b>	<b>540</b>	<b>-</b>	<b>7,356</b>	<b>7,390</b>
<b>SUPPLIES &amp; MATERIALS</b>					
AIRFIELD LIGHTING	-	-	-	-	-
COMMUNITY VISUALS	-	500	-	500	454

ACCOUNT TITLE	COMMUNITY CENTER	HERITAGE PARK	OAKWING GOLF COURSE	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
APPLIANCES	-	-	-	-	-
CAR WASH OPERATING SUPPLIES	-	-	-	-	-
COMPUTER EQUIPMENT/SOFTWARE	2,000	-	-	2,000	170
EQUIPMENT - PURCHASES	5,000	-	-	5,000	2,841
EQUIPMENT - RENTAL	150	-	-	150	-
FIRE FIGHTING SUPPLIES	-	-	-	-	-
FUEL & OIL	-	-	-	-	-
JANITORIAL	2,000	-	-	2,000	1,387
OFFICE SUPPLIES	-	-	-	-	-
OPERATING SUPPLIES	500	-	-	500	277
POSTAGE & SHIPPING	-	-	-	-	-
SMALL TOOLS & EQUIPMENT	500	-	-	500	-
UNIFORMS	-	-	-	-	-
WILDLIFE CONTROL	-	-	-	-	-
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>10,150</b>	<b>500</b>	<b>-</b>	<b>10,650</b>	<b>5,130</b>
<b>CONTRACT SERVICES</b>					
IT / SOFTWARE SERVICES	5,400	-	-	5,400	4,500
CONTRACT LABOR - SECURITY	-	-	-	-	-
CONTRACT LABOR - TSA	-	-	-	-	-
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	-	-	-	-	-
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	-	-	-	-	-
PROFESSIONAL SERVICES - LEGAL	-	-	-	-	-
PROFESSIONAL SERVICES - CONSULTING	-	-	-	-	-
PROFESSIONAL SERVICES - OTHER	-	-	-	-	-
PURCHASED SERVICES - DCC WORK CREWS	-	-	-	-	-
PURCHASED SERVICES - EMPLOYMENT	-	-	-	-	-
PURCHASED SERVICES - FIRE PROTECTION	-	-	-	-	-
PURCHASED SERVICES - JANITORIAL	18,000	-	-	18,000	19,240
PURCHASED SERVICES - PARKING ATTENDANTS	-	-	-	-	-
PURCHASED SERVICES - PEST CONTROL	840	-	-	840	840
OTHER SERVICES	-	-	-	-	-
<b>TOTAL CONTRACT SERVICES</b>	<b>24,240</b>	<b>-</b>	<b>-</b>	<b>24,240</b>	<b>24,580</b>
<b>REPAIRS &amp; MAINTENANCE</b>					
AIRFIELD SECURITY MAINTENANCE	-	-	-	-	-
APPLIANCE REPAIR & MAINTENANCE	-	-	-	-	-
CAR WASH SYSTEM COMPONENTS	-	-	-	-	-
COMMERCIAL BUILDING MAINTENANCE	775	-	-	775	80
ELEVATORS & ESCALATORS	-	-	-	-	-
EQUIPMENT MAINTENANCE	-	-	-	-	-
FIRE SYSTEMS MAINTENANCE	1,600	-	-	1,600	1,946
FOUNTAIN MAINTENANCE	-	1,500	-	1,500	2,442
GROUPS MAINTENANCE	2,500	500	-	3,000	905
HAZARDOUS MATERIAL REMOVAL	-	-	-	-	-
HVAC / HVACR MAINTENANCE	6,400	-	-	6,400	5,038
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)	-	-	-	-	-
JET BRIDGE MAINTENANCE	-	-	-	-	-
NAVAID MAINTENANCE	-	-	-	-	-
PAINTING MAINTENANCE	1,000	300	-	1,300	50
PAVEMENT REPAIR & MAINTENANCE	-	-	-	-	-
PLUMBING MAINTENANCE	250	-	-	250	17
REPAIRS & MAINTENANCE - OTHER	2,000	1,200	-	3,200	1,357
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	-	-	-
STREET LIGHT MAINTENANCE	-	-	-	-	-

ACCOUNT TITLE	COMMUNITY CENTER	HERITAGE PARK	OAKWING GOLF COURSE	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
TERMINAL BUILDING MAINTENANCE	-	-	-	-	-
TERMINAL SECURITY MAINTENANCE	-	-	-	-	-
UNDERGROUND UTILITY SYS	200	700	-	900	2,360
VEHICLE MAINTENANCE	-	-	-	-	-
VEHICLE MAINTENANCE - ARFF	-	-	-	-	-
<b>TOTAL REPAIRS &amp; MAINTENANCE</b>	<b>14,725</b>	<b>4,200</b>	<b>-</b>	<b>18,925</b>	<b>14,195</b>
<b>OAKWING GOLF CLUB OPERATIONS</b>					
OAKWING - COST OF SALES	-	-	236,316	236,316	277,595
OAKWING - PAYROLL AND RELATED EXPENSE	-	-	941,189	941,189	929,112
OAKWING - FACILITIES MAINTENANCE	-	-	91,848	91,848	98,449
OAKWING - OPERATING EXPENSES	-	-	705,610	705,610	715,902
OAKWING - FIXED CHARGES	-	-	116,400	116,400	126,607
<b>TOTAL OAKWING GOLF CLUB OPERATIONS</b>	<b>-</b>	<b>-</b>	<b>2,091,363</b>	<b>2,091,363</b>	<b>2,147,664</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>85,055</b>	<b>6,505</b>	<b>2,091,363</b>	<b>2,182,923</b>	<b>2,226,120</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>1,795</b>	<b>(6,505)</b>	<b>(298,803)</b>	<b>(303,513)</b>	<b>(464,579)</b>
<b>OTHER OPERATIONS</b>					
USE OF PRIOR YEAR EARNINGS	11,705	64,005	380,703	456,413	580,311
EQUIPMENT - CAPITAL	(13,500)	(4,500)	-	(18,000)	(19,520)
TRANSFERS IN/OUT GENERAL FUND	-	(53,000)	(81,900)	(134,900)	(96,211)
<b>TOTAL OTHER OPERATIONS</b>	<b>(1,795)</b>	<b>6,505</b>	<b>298,803</b>	<b>303,513</b>	<b>464,580</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>					
FEDERAL GRANTS	-	-	-	-	-
STATE GRANTS	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-	-	-	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-	-	-	-
<b>TOTAL NON-OPERATING REVENUES / (EXPENSES)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>0</b>	<b>0</b>

## OAKWING GOLF COURSE BREAKOUT



In November 2021, England Airpark hired Elite Golf Management to manage the day to day operations of the OakWing Golf Course.

Elite Golf is working closely with staff to pave the pathway to better profitability, improve the customer experience and upgrade OakWing facilities throughout the golf course.

Elite Golf has provided the following budget for Oakwing operations in FY 2025-2026.

OakWing Golf Club	
2025 - 2026 Budget	
Revenues	Total
Total Golf	1,475,950
Total F&B	316,010
Total G&A	600
<b>Total Revenue</b>	<b>1,792,560</b>
Cost of Goods Sold	
Total Golf	119,320
Total F&B	116,996
<b>Total Cost of Goods Sold</b>	<b>236,316</b>
<b>Gross Income</b>	<b>1,556,245</b>
Expenses	
Payroll	
Total Golf Payroll	228,482
Total F&B Payroll	137,611
Total Golf Course Maintenance Payroll	413,556
Total Clubhouse Payroll	32,544
Total G&A Payroll	128,995
<b>Total Payroll</b>	<b>941,189</b>
Operating Expenses	
Total Golf Operating Expenses	201,024
Total F&B Operating Expenses	52,633
Total Golf Course Maintenance Operating Expenses	371,030
Total Clubhouse Operating Expenses	0
Total G&A Operating Expenses	80,922
<b>Total Operating Expenses</b>	<b>705,610</b>
Facilities Maintenance	
Total Golf Facilities Maintenance	0
Total F&B Facilities Maintenance	0
Total Golf Course Maintenance Facilities Maintenance	37,820
Total Clubhouse Facilities Maintenance	0
Total G&A Facilities Maintenance	54,028
<b>Total Facilities Maintenance</b>	<b>91,848</b>
Fixed Charges	
Total Golf Fixed Charges	0
Total F&B Fixed Charges	0
Total Golf Course Maintenance Fixed Charges	0
Total Clubhouse Fixed Charges	0
Total G&A Fixed Charges	116,400
<b>Total Fixed Charges</b>	<b>116,400</b>
<b>Total Expenses</b>	<b>1,855,046</b>
<b>Net Profit/Loss Before Depreciation</b>	<b>-298,802</b>
Depreciation & Bad Debt	
Total Other Expenses	0
<b>Net Profit/Loss After Depreciation</b>	<b>-298,802</b>

## Golf Operations

Revenues		
	Golf	
Initiation Fees	10,000	
Member Dues	354,000	
Member Cart Plans	106,500	
Trail Fees	0	
Range Fees	21,500	
Green Fees	827,000	
Club Rental Fees	1,850	
Locker Fee	0	
Golf Merchandise Hard Goods	121,500	
Golf Merchandise Soft Goods	30,100	
Other Golf Revenue	0	
Golf Cart Fees	3,500	
<b>Total Golf</b>	<b>1,475,950</b>	
Cost of Goods Sold		
	Golf	
Pro Shop Merchandise	106,120	
GPS for Golf Carts	14,400	
Purchase Discounts	-1,200	
<b>Total Golf Cost of Goods Sold</b>	<b>119,320</b>	
<b>Gross Income</b>	<b>1,356,630</b>	

Expenses		
Payroll		
	Golf	
Payroll - Regular	198,000	
Payroll - Overtime	6,550	
Commissions	0	
Payroll Taxes	20,455	
Employee Meals	0	
Dental Insurance	0	
Health Insurance and Benefits	0	
Workers' Comp Insurance	3,477	
<b>Total Golf Payroll</b>	<b>228,482</b>	
	Golf	
Equipment Lease	142,800	
Cash Over/Short	0	
Equipment Repairs and Maint	7,200	
Small Equipment	500	
Small Tools	500	
General Supplies	3,600	
Member Supplies	6,000	
Credit Card Fees	21,114	
Office Supplies	0	
Dues and Subscriptions	3,210	
Postage & Freight	0	
Uniforms	3,200	
Driving Range	10,400	
Tournament Expense	2,500	
<b>Total Golf Operating Expenses</b>	<b>201,024</b>	
<b>Total Expenses</b>	<b>429,507</b>	
<b>Net Profit/Loss</b>	<b>927,123</b>	

## Clubhouse Operations

Expenses		
	Clubhouse	
Payroll - Regular	28,800	
Payroll Taxes	3,168	
Dental Insurance	0	
Health Insurance and Benefits	0	
Workers' Comp Insurance	576	
<b>Total Clubhouse Payroll</b>	<b>32,544</b>	
<b>Total Expenses</b>	<b>32,544</b>	
<b>Net Profit/Loss</b>	<b>-32,544</b>	

## Food and Beverage Operations

Food & Beverage Operations Budget		Total
<b>Revenues</b>		
	<b>Food</b>	
	Food	171,000
	Na Bev	31,000
	Beer	49,250
	Wine	3,460
	Liquor	43,050
	Service Charge	0
	Other	18,250
	<b>Total F&amp;B</b>	<b>316,010</b>
<b>Cost of Goods Sold</b>		
	<b>Food &amp; Beverage</b>	
	COS Food	71,820
	COS NA Beverage	18,600
	COS Beer	14,775
	COS Wine	1,038
	COS Liquor	10,763
	COS Other	0
		0
	<b>Total F&amp;B Cost of Goods Sold</b>	<b>116,996</b>
	<b>Gross Income</b>	<b>199,015</b>

<b>Expenses</b>		
<b>Payroll</b>		
	<b>Food &amp; Beverage</b>	
	Payroll - Regular	118,400
	Overtime	2,100
	Commissions	0
	Payroll Taxes	14,460
	Dental Insurance	0
	Health Insurance and Benefits	0
	Workers' Comp Insurance	2,651
	<b>Total F&amp;B Payroll</b>	<b>137,611</b>
	<b>Food &amp; Beverage</b>	
	Cash Short(Over)	0
	Credit Card Fees	7,268
	China, Glassware, Silverware	600
	Cleaning Supplies	7,200
	Equipment Rental	10,080
	Equipment Repairs and Maint	3,600
	Small Equipment	1,000
	General Supplies	5,400
	Office Supplies	0
	License and Permits	2,225
	Member Supplies	960
	Linens	1,600
	Paper & Plastic	9,500
	Uniforms	2,000
	Utensils-Kitchen Supplies	1,200
	<b>Total F&amp;B Operating Expenses</b>	<b>52,633</b>
	<b>Total Expenses</b>	<b>190,244</b>
	<b>Net Profit/Loss</b>	<b>8,770</b>

## Golf Maintenance Operations

Expenses	Total
<b>Payroll</b>	
<b>Golf Maintenance</b>	
Payroll - Regular	372,000
Overtime	0
Payroll Taxes	33,480
Dental Insurance	480
Employee Meals	900
Employee Incentive	0
Health Insurance and Benefits	0
Workers' Comp Insurance	6,696
<b>Total Golf Maintenance Payroll</b>	<b>413,556</b>
<b>Operating Expenses</b>	
<b>Golf Maintenance</b>	
Equipment Rental	127,200
Equipment Repairs and Maint	27,000
Small Equipment	4,000
Small Tools	2,000
General Supplies	8,400
Telephone & Cable	900
Dues and Subscriptions	1,750
Uniforms & Linens	4,600
License and Permits	100
Applicants Chemiclas	9,000
Fertilizers	98,380
Gasoline and Lubricants Maintenance	25,400
Golf Course Equipment-R&M	5,600
Golf Course Repairs	0
Irrigation R&M	39,600
Lake & Pond Maintenance	2,000
Sand, Gravel, Topdressing Maintenance	9,600
Seeds, Flowers, Shrubs Maintenance	5,500
<b>Total Golf Maintenance Expenses</b>	<b>371,030</b>
<b>Facilities Maintenance</b>	
<b>Golf Maintenance</b>	
Electricity	30,500
Propane & Gas	0
Water & Sewer	0
Refuse	4,320
Building Repairs and Maintenance	3,000
<b>Total Golf Maintenance Facilities Maintenance</b>	<b>37,820</b>
<b>Total Expenses</b>	<b>822,406</b>
<b>Net Profit/Loss</b>	<b>-822,406</b>



## General & Administrative Operations

OakWing Golf Club	
G&A Operations Budget	Total
Revenues	
G&A	
Finance Charge Income	600
Total G&A	600
Gross Income	600
Expenses	
Payroll	
G&A	
Payroll - Regular	96,300
Commissions	6,000
Payroll Taxes	8,798
Dental Insurance	456
Health Insurance and Benefits	12,900
Employee Meals	1,200
Employee Incentives	600
Employee Hiring Expense	900
Workers' Comp Insurance	1,841
Total G&A Payroll	128,995
Operating Expenses	
G&A	
Cleaning Supplies G&A	600
Dues & Subscriptions	3,000
Equipment Rental	1,566
Small Equipment	500
General Supplies - G&A	3,600
Linens - G&A	3,600
Bank Fees-G&A	1,800
Office Supplies-G&A	4,800
Office Equipment-G&A	0
Printing and Copying-G&A	900
Postage & Freight-G&A	600
Contract Services - G&A	20,400
Telephone & Cable-G&A	9,600
Computer IT Services & Expenses - Other-G&A	7,200
License and Permits-G&A	1,230
Advertising & Promotion-G&A	14,400
Cash over/short	0
OakWing Golf Club	
G&A Operations Budget	Total
Security-G&A	680
Uniforms	800
Credit Card Fees-G&A	5,646
Total G&A Operating Expenses	80,922
Facilities Maintenance	
G&A	
Decorations & Flowers-G&A	750
Music & Entertainment-G&A	1,000
Electricity-G&A	33,400
Gas & Propane-G&A	2,400
Water & Sewer Maintenance-G&A	4,550
Building Repairs and Maintenance-G&A	6,000
Pest Control-G&A	1,680
Refuse-G&A	4,248
Total G&A Facilities Maintenance	54,028
Fixed Charges	
G&A	
Management Fee-G&A	60,000
Liability Insurance-G&A	56,400
Total G&A Fixed Charges	116,400
Total Expenses	380,345
Net Profit/Loss	-379,745

## MILITARY SERVICES DIVISION BUDGET

### SUMMARY

ACCOUNT TITLE	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>REVENUES</b>		
AERONAUTICAL REVENUE	68,399	78,971
NON-AERONAUTICAL REVENUE	2,157,123	2,117,690
<b>REVENUES TOTAL</b>	<b>2,225,522</b>	<b>2,196,661</b>
<b>OPERATING EXPENSES</b>		
PERSONNEL COMPENSATION & BENEFITS	-	-
OTHER GENERAL & ADMINISTRATIVE	55,332	54,664
UTILITIES	13,528	6,567
SUPPLIES & MATERIALS	2,000	503
CONTRACT SERVICES	-	-
REPAIRS & MAINTENANCE	23,380	(144,881)
OAKWING GOLF CLUB OPERATIONS	-	-
<b>EXPENDITURES TOTAL</b>	<b>94,240</b>	<b>(83,148)</b>
<b>NET OPERATING INCOME (LOSS)</b>	<b>2,131,282</b>	<b>2,279,808</b>
<b>OTHER OPERATIONS</b>		
USE OF PRIOR YEAR EARNINGS	(2,131,282)	(2,279,808)
EQUIPMENT - CAPITAL	-	-
TRANSFERS IN/OUT GENERAL FUND	-	-
<b>OTHER OPERATIONS</b>	<b>(2,131,282)</b>	<b>(2,279,808)</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>		
FEDERAL GRANTS	-	-
STATE GRANTS	-	-
INTEREST INCOME	-	-
INTEREST EXPENSE	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-
<b>NON-OPERATING REVENUES / (EXPENSES)</b>	<b>-</b>	<b>-</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>(0)</b>	<b>0</b>

## MILITARY SERVICES DIVISION BUDGET DETAIL

ACCOUNT TITLE	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>REVENUES</b>		
<i><b>AERONAUTICAL REVENUE</b></i>		
<b>NON-PASSENGER MILITARY REVENUE</b>		
FUEL FLOWAGE FEES	68,399	78,971
<b>TOTAL NON-PASSENGER MILITARY REVENUE</b>	<b>68,399</b>	<b>78,971</b>
<b>AERONAUTICAL REVENUE TOTAL</b>	<b>68,399</b>	<b>78,971</b>
<i><b>NON-AERONAUTICAL REVENUE</b></i>		
<b>LAND &amp; BUILDING LEASES</b>		
LEASES	2,157,123	2,117,690
<b>TOTAL LAND &amp; BUILDING LEASES</b>	<b>2,157,123</b>	<b>2,117,690</b>
<b>NON-AERONAUTICAL REVENUE TOTAL</b>	<b>2,157,123</b>	<b>-</b>
<b>REVENUES TOTAL</b>	<b>2,225,522</b>	<b>2,196,661</b>
ACCOUNT TITLE	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>OPERATING EXPENSES</b>		
<b>OTHER GENERAL &amp; ADMINISTRATIVE</b>		
INSURANCE	55,332	54,664
<b>TOTAL OTHER GENERAL &amp; ADMINISTRATIVE</b>	<b>55,332</b>	<b>54,664</b>
<b>UTILITIES</b>		
UTILITIES - PHONE SERVICE - LAND	528	513
UTILITIES - WASTE COLLECTION	1,000	-
UTILITIES - WATER / GAS	12,000	6,055
<b>TOTAL UTILITIES</b>	<b>13,528</b>	<b>6,567</b>
<b>SUPPLIES &amp; MATERIALS</b>		
APPLIANCES	2,000	503
<b>TOTAL SUPPLIES &amp; MATERIALS</b>	<b>2,000</b>	<b>503</b>
<b>REPAIRS &amp; MAINTENANCE</b>		
COMMERCIAL BUILDING MAINTENANCE	10,500	2,926
FIRE SYSTEMS MAINTENANCE	680	410
HVAC / HVACR MAINTENANCE	6,500	3,091
ISB REPAIRS AND MAINTENANCE	-	3,268
ISB REPAIRS AND MAINT REIMBURSEMENTS (CONTRA)	-	(156,472)
PAINTING MAINTENANCE	1,200	150
PAVEMENT REPAIR & MAINTENANCE	1,500	-
PLUMBING MAINTENANCE	1,500	1,746
STREET LIGHT MAINTENANCE	1,000	-
UNDERGROUND UTILITY SYS	500	-
<b>TOTAL REPAIRS &amp; MAINTENANCE</b>	<b>23,380</b>	<b>(144,881)</b>
<b>TOTAL OPERATING EXPENSES</b>	<b>94,240</b>	<b>(83,148)</b>

ACCOUNT TITLE	PROPOSED BUDGET FY: 2025-2026	PROJECTED ACTUAL FY: 2024-2025
<b>NET OPERATING INCOME (LOSS)</b>	<b>2,131,282</b>	<b>2,279,808</b>
<b>OTHER OPERATIONS</b>		
USE OF PRIOR YEAR EARNINGS	(2,131,282)	(2,279,808)
EQUIPMENT - CAPITAL	-	-
TRANSFERS IN/OUT GENERAL FUND	-	-
<b>TOTAL OTHER OPERATIONS</b>	<b>(2,131,282)</b>	<b>(2,279,808)</b>
<b>NON-OPERATING REVENUES / (EXPENSES)</b>		
FEDERAL GRANTS	-	-
STATE GRANTS	-	-
INTEREST INCOME	-	-
INTEREST EXPENSE	-	-
PROFESSIONAL SERVICES - LITIGATION	-	-
PROCEEDS ON DISPOSITION OF FIXED ASSETS	-	-
<b>TOTAL NON-OPERATING REVENUES / (EXPENSES)</b>	<b>-</b>	<b>-</b>
<b>EXCESS/(DEFICIENCY)</b>	<b>(0)</b>	<b>0</b>

STATE OF LOUISIANA

PARISH OF RAPIDES

In the Name and by the Authority of

The England Economic and Industrial Development District

RESOLUTION

**A RESOLUTION ADOPTING THE OPERATING AND CAPITAL BUDGETS FOR THE ENGLAND ECONOMIC AND INDUSTRIAL DEVELOPMENT DISTRICT FOR THE FISCAL YEAR BEGINNING JULY 1, 2025, AND ENDING JUNE 30, 2026; APPROPRIATING FUNDS FOR THE OPERATING AND CAPITAL BUDGETS FOR THE FISCAL YEAR BEGINNING JULY 1, 2025, AND ENDING JUNE 30, 2026; CARRYING OVER CAPITAL FUNDS FROM THE PRIOR FISCAL YEAR ENDING JUNE 30, 2025, AND OTHER MATTERS WITH RESPECT THERETO.**

**WHEREAS**, on May 22, 2025, the Executive Director of the England Economic and Industrial Development District, with the assistance of the Director of Finance and Human Resources, submitted to the Finance Committee of the Board of Commissioners for the England Economic and Industrial Development District an Operating Budget and Capital Budget for the fiscal year beginning July 1, 2025, and ending June 30, 2026 ("FY 2025/2026");

**WHEREAS**, on May 22, 2025, a public meeting of the Finance Committee of the Board of Commissioners for the England Economic and Industrial Development District was held to receive the proposed Operating Budget and Capital Budget for FY 2025/2026, which included the availability of public comment on the proposed Operating Budget and Capital Budgets;

**WHEREAS**, on June 13, 2025, a public meeting of the Finance Committee of the Board of Commissioners for the England Economic and Industrial Development District was held to receive comments, including public comments, on the proposed Operating Budget and Capital Budget for FY 2025/2026; and,

**WHEREAS**, on June 26, 2025, a public meeting of the Board of Commissioners for the England Economic and Industrial Development District was held to receive comments, including public comments, on the proposed Operating Budget and Capital Budget for FY 2025/2026;

**WHEREAS**, notices of the May 22, 2025, June 13, 2025, and June 26, 2025, public meetings on the proposed Operating Budget and Capital Budget for FY 2025/2026, and notice of the availability for review of the proposed Operating Budget and Capital Budget for FY 2025/2026 at such meetings was timely published in the England Economic and Industrial Development District's official journal, the Alexandria Town Talk;

**THEREFORE, BE IT RESOLVED**, by the Board of Commissioners for the England Economic and Industrial Development District, in legal session convened, that the proposed Operating Budget and Capital Budget General Fund Budget for FY 2025/2026, as presented at the June 26, 2025, public meeting of the

Board of Commissioners for the England Economic and Industrial Development District, is hereby adopted and fully appropriated;

**BE IT FURTHER RESOLVED**, that a copy of said adopted Operating Budget and Capital Budget for FY 2025/2026 shall be on file in the administrative office of the England Economic and Industrial Development District;

**BE IT FURTHER RESOLVED**, that the implementation of said Operating Budget and Capital Budget for FY 2025/2026 shall be on July 1, 2025;

**BE IT FURTHER RESOLVED**, that in accordance with Louisiana Revised Statute 39:1310, the adopted Operating Budget and Capital Budget for FY 2025/2026, and any authorized amendments thereto, shall constitute the authority of the Executive Director of the England Economic and Industrial Development District to incur liabilities and authorize expenditures from the respective budgeted funds during FY 2025/2026;

**BE IT FURTHER RESOLVED**, that the Board of Commissioners reserves sole authority for budgetary line item transfers between cost center expenditure accounts and among all revenue line item accounts, as expressed through Board adopted budget amendment resolution;

**BE IT FURTHER RESOLVED**, that the Executive Director, or his legal successor, in his or her capacity as Executive Director of the England Economic and Industrial Development District, or his or her successor, is hereby authorized and in his or her sole discretion, to make budgetary line item transfers within budgeted cost center expenditure accounts;

**BE IT FURTHER RESOLVED**, that the adopted appropriations and estimated revenues for all capital budget projects shall be adjusted by the actual FY 2025/2026 end budgetary carryover balance, as established in conformity with Generally Accepted Accounting Principles and Governmental Accounting Standards;

**BE IT FURTHER RESOLVED**, that an appropriation for a capital expenditure shall carry over at the close of FY 2025/2026, and continue in force until the purpose for which it was made has been accomplished or abandoned;

**BE IT FURTHER RESOLVED**, that the authorized and approved number of employees for the England Economic and Industrial Development District for FY 2025/2026 is hereby indicated in detail in the budget document and that there shall be no transfer, creation, or deletion of the budgeted personnel slots without formal board action; the Board of Commissioners reserves sole authority for establishing the maximum annual salary for each authorized position and does hereby set in the budget document the maximum annual salary for each authorized position;

**BE IT FURTHER RESOLVED**, that the Executive Director is hereby authorized and directed to secure property to meet Airport Master Plan goals concerning land acquisition;

**BE IT FURTHER RESOLVED**, that rents and fees for the various uses and services for FY 2025/2026 shall be set as evidenced in the 2025-2026 Rate Card included within the Executive Director's proposed budget;

**BE IT FURTHER RESOLVED**, that the Executive Director and Legal Counsel are hereby authorized and directed to execute all documents accepting financial awards offered as grants from the United States Department of Transportation, Federal Aviation Administration, and the Louisiana Department of Transportation, Aviation Division; the Executive Director shall notify the Board at the next subsequent board meeting of the grant award and the pertinent information regarding the award;

**BE IT FURTHER RESOLVED**, that pursuant to La. R.S. 39:1311, the Executive Director, or his legal successor, in his or her capacity as Executive Director of the England Economic and Industrial Development District, or his or her successor, is hereby directed to advise the Board of Commissioners in writing if:

1. Total revenue collections plus projected revenue collections for the remainder of the fiscal year, within the General Fund is failing to meet estimated annual budgeted revenues by five percent (5%) or more; or,
2. Total actual expenditures plus projected expenditures for the remainder of the fiscal year, within the General Fund is exceeding the estimated budgeted expenditures by five percent (5%) or more, or
3. The actual beginning fund balance within the General Fund fails to meet the estimated beginning fund balance by five percent (5%) or more, and the fund balance is being used to fund current fiscal year expenditures;

**BE IT FURTHER RESOLVED** that pursuant to La. R.S. 39:1307, the Executive Director of the England Economic and Industrial Development District, or his legal successor, in his or her capacity as Executive Director of the England Economic and Industrial Development District, or his or her successor, shall publish a notice in the England Economic and Industrial Development District's official journal, the Alexandria Town Talk, certifying completion of all actions required by Louisiana Revised Statute 39:1306 and 39:1307;

**BE IT FURTHER RESOLVED**, that all resolutions or parts of resolution in conflict herewith are hereby repealed.

This Resolution having been submitted to a vote at the June 26, 2025, legally convened public meeting, the vote thereon was as follows:

YEAS:

NAYS:

ABSTAINING:

ABSENT:

DID NOT VOTE:

And this Resolution was declared adopted on this 26<sup>th</sup> Day of June, 2025.

I, Jamar Gailes, do hereby certify that I am the duly qualified and acting Secretary / Treasurer of the Board of Commissioners of the England Economic and Industrial Development District of the Parish of Rapides, Louisiana, and further certify that the above and foregoing constitutes a true and correct copy of a resolution for the minutes of a regular meeting of the England Economic and Industrial Development District held June 26, 2025, of said minutes and resolution.

IN WITNESS WHEREOF, I have hereunto subscribed my official signature.

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Jamar Gailes, Secretary / Treasurer

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Zeb Winstead, Chair

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Ralph Hennessy, Executive Director