



**England Economic & Industrial Development District
(England Authority)**

**ADOPTED ANNUAL BUDGET
FISCAL YEAR 2021-2022**



THIS PAGE INTENTIONALLY LEFT BLANK



TABLE OF CONTENTS

HISTORY AND OVERVIEW	1
ORGANIZATION STRUCTURE	2
BUDGET MESSAGE	4
EXECUTIVE SUMMARY	5
GENERAL FUND	12
OPERATING REVENUE	
AERONAUTICAL REVENUE	13
NON-AERONAUTICAL REVENUE	15
OPERATING EXPENSE	
OPERATING EXPENSE – SUMMARY CONSOLIDATED COMPARATIVE	18
OPERATING EXPENSE – SUMMARY BY DIVISION	18
OPERATING EXPENSE – DETAIL CONSOLIDATED COMPARATIVE	19
FINANCIAL ORGANIZATION CHART	21
PERSONNEL ORGANIZATION CHART	22
PERSONNEL COMPENSATION AND BENEFITS	23
OPERATING EXPENSE – DIVISION TOTALS	27
NON OPERATING REVENUE & EXPENSE	33
CAPITAL FUND	34
REVENUES	35
EXPENSES	37
FUNDING SOURCES	38
SUPPLEMENTAL DIVISION REPORTING	40
ADMINISTRATION DIVISION	42
AIRPARK DIVISION	46
AIRPORT DIVISION	50
COMMUNITY SERVICES DIVISION	54
MILITARY SERVICES DIVISION	57
BUDGET RESOLUTION	60



ENGLAND ECONOMIC & INDUSTRIAL DEVELOPMENT DISTRICT

HISTORY AND OVERVIEW

ENGLAND AUTHORITY'S HISTORY

England Industrial Airpark and Community, located northwest of Alexandria, Louisiana, traces its beginnings back to 1939, when it served as an emergency airstrip for Esler Field, the regional airport serving the Central Louisiana area. However, as the possibility of war in Europe increased, the Army Air Corps leased the facility from the City of Alexandria. The airfield was named Alexandria Army Air Base.

Early in 1946, the base was placed in a standby status eventually being turned over to the City of Alexandria for use as a municipal airport. With the outbreak of hostilities in Korea, the base was reactivated as Alexandria Air Force Base in 1950. In June 1955, the base was officially named England Air Force Base in honor of Lt. Col. John B. England, who had been commander of the 389th Bomber Squadron at the base.

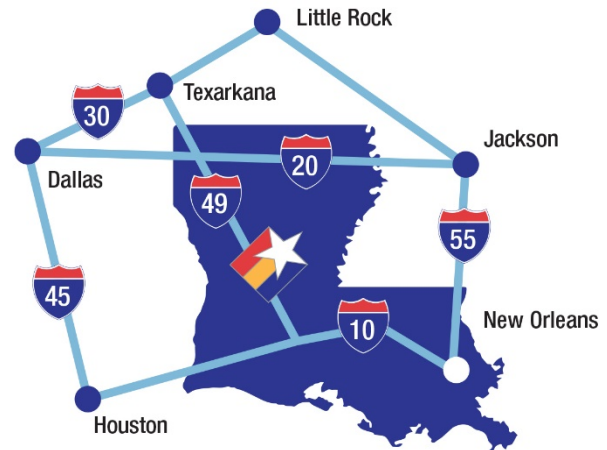
The facility was once again closed by the Department of Defense on December 15, 1992, and began its transition to civilian reuse as England Industrial Airpark and Community.

In 1991 The England Economic and Industrial Development District (England Authority) was created by the Louisiana Legislature. It is a political subdivision of the State of Louisiana and has power similar to a home rule community. England Authority is a Louisiana Economic and Industrial Development District composed of all of the territory located within Rapides Parish (1,755 square miles). As such it has the power to create sub-districts throughout the parish to accommodate economic development projects. The authority can issue revenue bonds and general obligation bonds. It has the power of eminent domain and can levy taxes with voter approval.

NATURE OF MISSION

The district was created for the object and purposes of accepting title from the U.S. Government to any or all real and personal property included in England Air Force Base and utilizing that and other property, to replace and enhance the economic benefits generated by the former air base with diversified activities, designed to foster the rebuilding and growth potential of the economic environment of the district.

Working together, the Central Louisiana community has redeveloped the former military facility into a vibrant multi-modal commerce center and community. Located onsite are an international airport, numerous office and warehouse facilities, golf course, day-care center, community center available for meeting and event rentals, retirement community, and general housing. With robust air connections, interstate highway connectivity, onsite rail and water access, England Airpark can meet the most demanding transportation needs. An outstanding workforce, great incentives and Foreign Trade Zone availability complete the development package.



ORGANIZATION STRUCTURE

ENGLAND AUTHORITY GOVERNANCE

The district is governed by a board of commissioners consisting of ten members appointed as follows:

1. Three members appointed by the Rapides Parish Police Jury.
2. Three members appointed by the mayor of the City of Alexandria, and confirmed by the city council.
3. One member appointed by the mayor of the City of Pineville, and confirmed by the board of aldermen.
4. One member appointed by a majority of the remaining incorporated municipalities in Rapides Parish, based upon resolutions approved by the respective boards of aldermen.
5. Two members nominated by the board of directors of the Chamber of Commerce of Central Louisiana, and appointed by resolutions duly adopted by majority votes of the Rapides Parish Police Jury and Alexandria City Council.

Except as hereinafter provided, the term of office of members of the board shall be four years. All initial appointees shall serve four year terms, except the following, who shall serve initial two year terms:

1. One nominee of the Chamber of Commerce of Central Louisiana.
2. Two appointees of the Rapides Parish Police Jury, other than the second chamber of commerce nominee.
3. Two appointees of the City of Alexandria, other than the second chamber of commerce nominee.



The board of commissioners is the policy-making body of the England Authority. Members of the board represent a cross-section of the leadership of the community and shall serve without compensation, shall have the power to organize and reorganize the executive, administrative, clerical and other departments and forces of the district, and to fix the duties, powers, and compensation of all employees, agents, and consultants of the district.

2021 - 2022 BOARD OF COMMISSIONERS

Officers:	Appointed by:
Richard Bushnell – Chairman	Towns (Woodworth, Glenmora, Ball, Cheneyville, Lecompte, McNary, Boyce, Forest Hill)
Joe Williams - Vice Chairman	Chamber of Commerce
Col. Katrina Lloyd - Secretary/Treasurer	City of Alexandria
Commissioners:	Appointed by:
William Barron	Rapides Parish Police Jury
Robbyn Cooper	City of Pineville
Dennis Frazier	Rapides Parish Police Jury
Curman Gaines	City of Alexandria
Scott Linzay	Rapides Parish Police Jury
Joe McPherson	City of Alexandria
Charles S. Weems III	Chamber of Commerce

ENGLAND AUTHORITY PERSONNEL

The board of commissioners does not dictate the appointment, removal or promotion of any employee. As the policy making body, the board of commissioners’ deal with employees through the executive director.

The authority staff is headed by the executive director and supported by the following three divisions:

Airport Operations & Capital Projects • Airpark Operations & Economic Development • Administration

2021 - 2022 EXECUTIVE TEAM

Sandra McQuain	Executive Director
Scott Gammel	Deputy Director, Airport & Capital Projects
David Broussard	Deputy Director, Airpark & Economic Development
Cathy Grant	Director of Finance and Human Resources



BUDGET MESSAGE

June 8, 2021

Mr. Richard Bushnell, Chairman
and Members of the Board of Commissioners
England Economic and Industrial Development District
Alexandria, LA 71303-5636

Chairman Bushnell and Members of the Board:

In accordance with the Louisiana Local Government Budget Act (Title 30 Chapter 9 of the Louisiana Revised Statutes of 1950), the proposed balanced operating and capital budget for FY 2021-2022 is hereby respectfully submitted.

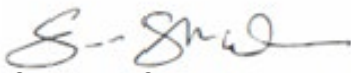
The current executive team has worked together along with staff in the preparation of this detailed budget that will be used as a financial guide in meeting our goals and objectives for the upcoming year to provide effective and efficient service to the Authority and to Central Louisiana.

Even with the Coronavirus crisis and two unprecedented Hurricanes dominating FY 2020-2021, our financial position remains strong and we expect to close out the year with over \$8.5 million dollars in cash derived from operations. This is an increase of nearly \$2.1 million from the previous year. In addition to cash derived from operations, the Authority was also a beneficiary of an additional \$1.5 million in CARES Act monies bringing our projected cash position at year-end to \$9.8 - \$10 million.

Staff are to be commended for their financial diligence throughout this very difficult year. The Authority was able to maintain a \$1.0 million balance in its cash reserve account and staff expect to add an additional \$500,000 during FY 2021-2022. The Authority received a satisfactory audit opinion for FY 2019-2020 and Alexandria International Airport received another satisfactory Part 139 inspection from the Federal Aviation Administration.

Our economic outlook remains optimistic as commercial air travel continues to grow post pandemic. We are encouraged with the addition of the new American Airlines flight to Charlotte, North Carolina, and the renewed support of all of our airlines. Our military presence and relationship with Fort Polk and JRTC continues to thrive and remains an integral part of our continued success. We are developing new commercial and residential leasing strategies to help further our sustainable revenue sources. We are committed to investing in equipment, technology, infrastructure and staff in the coming year to continue to enhance the Airport and Airpark.

Sincerely,



Sandra McQuain
Executive Director

EXECUTIVE SUMMARY

WORK PLAN FOR FY 2021-2022

A public agency budget is the work plan for the fiscal year and reflects the priorities of leadership to achieve the Authority's mission, which is to promote economic growth in our region. Unlike most airports and economic districts, the Authority receives no tax revenue to fund its mission. As such, protecting and growing our revenue streams remains a top priority for leadership. The following executive summary represents leadership's operating strategy for fortifying our strong financial position and, as importantly, fulfilling our mission.

Leadership believes the budget presented supports our priorities and allows us to manage our resources in a financially responsible and strategic manner. For FY 2021-2022, the operating budget totals \$13,829,078 and the capital projects budget totals \$27,661,713.

OPERATING STRATEGY

In furtherance of the Authority's mission, key elements of our operating strategy for FY 2021-2022 will consist of the following:

- 1) Complete transition to new accounting system and continue automating key operational processes.
- 2) Continue to invest in and execute a successful regional and national marketing strategy for England Airpark and AEX. Priorities will include expanding our presence at aviation trade shows, working with our development advisor to recruit site selectors/developers/private investment and increasing our social media advertising.
- 3) Build and strengthen our relationship with the command staff of Fort Polk/JRTC, the US Army and the Department of Defense. With the reduction in COVID-related restrictions, it is expected that staff can resume frequent visits to Fort Polk and begin traveling more frequently to DC.
- 4) Complete the airport masterplan and establish a strong roadmap for AEX and aviation-related services. Due to COVID-related impacts, the plan was not completed in FY 2020-2021.
- 5) Continue implementation of key economic development initiatives including the ACE (Aviation Career and Education) Initiative, investment in renewable energy and growth of "green collar" economy and enhancement to quality of life amenities such as parks, pedestrian-friendly thoroughfares and Oakwing Golf Course.
- 6) Continue to strengthen our relationship with our Commercial Airline partners as the industry returns to its pre-COVID operations. Staff were proud to add connectivity to Charlotte during FY 2020-2021 and will continue to invest marketing dollars to grow passenger traffic at AEX.

- 7) Continue to work on a comprehensive strategy for our residential housing program including plans for on-going maintenance, property enhancements and potentially, new development.
- 8) Make the campus more attractive to tenants, visitors and private investment by investing in new equipment, enhancing building/grounds maintenance programs and demolition of dilapidated buildings and structures.
- 9) Continue work with our development advisors on a strategy for future use of the Noise Mitigation land. Priority for FY2021-2022 will be wetlands delineation and determine process for transfer of Parish roads/streets to the Authority.
- 10) Maintain a highly visible presence with local, state and federal elected officials including members of Congress, the state legislature, FAA, US Dept. of Transportation, US Dept. of Defense, LED and State DOT. Continue to seek support for the pursuit of grants, discretionary funding and other financial resources to fund key economic development and aviation initiatives. Continue to pursue appointments for senior staff to policy, issue and regulatory work groups and study committees.

CAPITAL PROJECT INVESTMENTS

The Authority, over the long-term, faces significant expenditures of capital funds to maintain, improve and expand the existing Airpark facility. Our robust capital program is supported with FAA Airport Improvement Program grants, State Aviation Trust Fund grants, Military Airport Program grants, Passenger Facility Charges, Customer Facility Charges and England Authority Operating Revenues.

FY 2020-2021 – Projects and Priorities

- There were no projects completed in FY 2020-2021.
- FY 2020-2021 brought us the ongoing COVID pandemic, Hurricane Laura, Hurricane Delta and an unprecedented ice storm for the South that shut down many business and manufacturing operations. These events required the Authority to switch priorities from capital improvements to repairing and maintaining present operations.

FY 2021-2022 – Funded Projects and Priorities

Airpark Operations

- Roundabout Project: The roundabout is a heavily trafficked and viewed intersection near Heritage Park that is in need of structural repairs around the roads, sidewalks, and fountains where vehicle wear and tear has compromised some asphalt and concrete. This project will address those needs to maintain integrity for heavy traffic.
- Roof Replacements: This activity is for the ongoing replacement of roofs of various buildings located on the Airpark that are in need of major repairs, conservation or replacement.
- Community Center Improvements: New gutters need to be added to help water flow from the roof and drainage from building.
- Tree Removal – England Estates: Larger trees are compromising some housing structures and driveways and should be removed to prevent further damages to buildings.

- Leasehold Improvements/Commercial Building Renovations: These activities will be ongoing and will be used to not only improve commercial properties but to make improvements on buildings with existing businesses for expansion to accommodate growth.
- Building Demolition: This activity will be ongoing and will be used to demolish buildings that have reached the end of their useful life and should be removed due to costs of repair, safety purposes, and aesthetics.
- Airpark Improvements: This will establish funding for a multitude of projects needed to maintain working systems and the aesthetics of the Airpark. Priorities for the FY 2021-2022 are:
 - Front and Back Gates: Plans are to update lighting and column materials that are worn out and faded to refresh the look of the gates which are viewed by thousands of cars and visitors every day.
 - Airpark Drainage: Assess and prepare plans to address for the future.
 - Greenspace: New community park master plan.

Airport Operations

- Rehab of Runway Safety Area: This project will add thirty-five foot shoulders to Runway 14/32 and rehabilitate the earthen shoulders of Runway 18/36. These areas are important to aircraft that inadvertently leave the Runway service. The project will be funded by a combination of FAA and Aviation Trust Fund monies. The total estimated cost of the project is \$10,300,000.
- Master Plan Update: The last Master Plan Update was published in 2009. The FAA suggests updating the airport master plan every five years. PFC's will be utilized to fund the project.
- Runway Obstacle Removal: As part of the Runway 18/36, Extension Project trees will have to be removed off the approach end of Runway 18. There is \$235,000 remaining in a previous State only grant that will be utilized in removing the trees penetrating the approach sources to the runway.
- Airfield Signage Replacement: The FAA has changed their federal guidelines on airfield signage and will require AEX to replace a number of the airfield signs. The first phase will consist of survey and developing a scope and replacing all the airfield guidance signs informational panels. The total estimated amount of this project is \$740,000 and will be constructed in conjunction with the Rehab of Runway Safety Area Project. This project utilizes a portion of the FY 2020-2021 AIP Entitlements.
- Runway Panel Replacement: Several concrete panels on the primary Runway 14/32 are showing signs of distress and have major cracks. We will be utilizing \$250,000 of our FY 2020-2021 AIP Entitlements to complete the project.
- Terminal Refurbishment: The James L. Meyer Terminal is entering its sixteenth year. Since opening, over 4 million persons have passed through this facility. This will be an ongoing line item that will address major repair and improvement issues at the terminal and control tower. Primary focus for this budget year will be replacement of passenger used furniture, replacement of receiving baggage belt system, repainting the arrival canopy and replacement of wall treatments. This line item is funded by England Authority restricted revenues with the baggage belt being funded by CFC funds. The budgeted amount is \$100,000 by England Authority revenue and \$492,033 by PFC funds.

- Airport Rescue & Fire Fighting Vehicle Purchase: Fox 2 is currently the only reserve ARFF unit at the airport and is required to be operational anytime another unit is out of service or the airport needs to increase index due to larger aircraft operations and military traffic. Fox 2 is 21 years old and has become unreliable, expensive to maintain and most operating systems are no longer being supported by the manufacturer. Once the new vehicle is received we will salvage Fox 2 and replace with Fox 4 as the reserve truck.
- Noise Program: This is a multi-year program of property purchase, relocation and demolition. There remains over \$9.7 million this fiscal year for program continuation. The funding is 90% FAA and 10% LADOTD aviation trust fund. This program is estimated to continue for approximately two to three more years with the pace governed by the acceptance of individual homeowners opting to take advantage of this opportunity. This program has attracted over \$80 million to our community.
- DBE Program: To meet Board policies on disadvantaged business program in compliance with FAA requirements. Program is funded through grants and England Authority revenues.

BUDGET OVERVIEW/ASSUMPTIONS

The proposed FY 2021-2022 budget was developed on the basis of the following major assumptions.

- The Authority will once again, for operating budget purposes, be self-sufficient in FY 2021-2022. No tax dollars or major grant funds are received for operating purposes. A minimal state grant (\$75,000) will be received for reimbursements of airfield and terminal operating costs.
- A capital budget is programmed which moves the Authority forward to invest in necessary landside/airside capital improvements.

OPERATING REVENUES

The revenues necessary to support FY 2021-2022 activities are projected to be received from the lease contracts and other associated revenue sources. Total operating revenues are currently projected to be \$9.1 million with use of prior year earnings of \$4.7 million for a total of \$13.8 million.

OPERATING EXPENDITURES

Expenses budgeted to maintain operations for FY 2021-2022 total \$9.3 million. In addition, capital equipment investments have been included for \$980,000. The budget includes a transfer from the General Fund to the Capital Projects Fund of \$3.5 million.

CAPITAL BUDGET

FY 2020-2021 budget balances will carry over and remain in force during FY 2021-2022 for funding of infrastructure and other improvements previously approved by the Board. Estimated carry-over balances along with additional proposed projects are presented for your information in the budget.

BUDGET STRUCTURE/BUDGET BASIS

Under the proposed FY 2021-2022 budget, the anticipated financial transactions of the Authority are budgeted to be recorded in Governmental Funds as follows. Governmental funds are used to account for all of the Authority's general activities and are budgeted based on the modified accrual basis of accounting.

1) General Fund

The General Fund is the general operating fund of the Authority and is used to account for general operations associated with a public entity that are not required to be accounted for in another fund. This fund is used to account for the activities of appointed officials, administrative staff, general administrative costs, operating costs and economic development.

2) Capital Projects Fund

The Capital Projects Fund accounts for financial resources to be used for the planning/feasibility studies, acquisition, construction, or improvement of major capital facilities or infrastructure.

ENGLAND ECONOMIC AND INDUSTRIAL DEVELOPMENT DISTRICT							
GENERAL FUND PROPOSED BUDGET							
BUDGET YEAR ENDING JUNE 30, 2022							
ACCOUNT TITLE	CURRENT YEAR					UPCOMING YEAR	
	ADOPTED BUDGET	ACTUAL YTD: 4/30/21	ESTIMATED REMAINING FOR YEAR	PROJECTED ACTUAL RESULT AT YE	% CHANGE ADOPTED BUDGET VS PROJECTED	PROPOSED BUDGET	% CHANGE PROJECTED ACTUAL RESULT VS. PROPOSED BUDGET
OPERATING REVENUES							
AERONAUTICAL REVENUE	1,182,459	923,148	188,814	1,111,961	-6.0%	1,147,747	3.2%
NON-AERONAUTICAL REVENUE	6,962,588	6,379,030	1,311,293	7,690,323	10.5%	7,886,462	2.6%
NONOPERATING REVENUES							
FEDERAL GRANTS	-	-	-	-		-	
STATE GRANTS	100,000	-	75,000	75,000	-25.0%	75,000	0.0%
INTEREST INCOME	3,240	805	70	875	-73.0%	-	-100.0%
OTHER BUDGET ITEMS							
USE OF PRIOR YEAR EARNINGS	893,621	829,300	(792,608)	36,692	-95.9%	4,718,304	12759.3%
TOTAL BUDGETED REVENUES	9,141,908	8,132,283	782,568	8,914,851	-2.5%	13,827,513	55.1%
OPERATING EXPENSES							
PERSONNEL COMPENSATION AND BENEFITS	2,583,237	2,162,448	444,252	2,606,700	0.9%	2,906,234	11.5%
OTHER GENERAL AND ADMINISTRATIVE	919,801	517,462	113,499	630,961	-31.4%	1,033,720	63.8%
UTILITIES	827,745	670,992	139,539	810,531	-2.1%	836,667	3.2%
SUPPLIES AND MATERIALS	624,538	411,870	74,577	486,447	-22.1%	529,724	8.9%
CONTRACT SERVICES	2,336,467	2,454,130	494,592	2,948,721	26.2%	3,090,116	4.8%
REPAIRS AND MAINTENANCE	787,020	398,614	108,795	507,409	-35.5%	906,642	78.7%
NONOPERATING EXPENSES							
INTEREST EXPENSE	-	-	-	-		-	
OTHER BUDGET ITEMS							
EQUIPMENT - CAPITAL	233,800	123,334	22,487	145,821	-37.6%	980,010	572.1%
OPERATING TRANSFER - CAPITAL PROJECTS	829,300	778,262	-	778,262	-6.2%	3,544,400	355.4%
TOTAL BUDGETED EXPENSES	9,141,908	7,517,110	1,397,741	8,914,851	-2.5%	13,827,513	55.1%
BUDGET EXCESS/(DEFICIENCY)	\$ -	\$ 615,172	\$ (615,172)	\$ -		\$ -	

**ENGLAND ECONOMIC AND INDUSTRIAL DEVELOPMENT DISTRICT
CAPITAL FUND PROPOSED BUDGET
BUDGET YEAR ENDING JUNE 30, 2022**

ACCOUNT TITLE	ADOPTED BUDGET FY 2020/2021	CURRENT YEAR REVENUE AND EXPENDITURES	ESTIMATED BUDGET CARRYOVER	PROPOSED BUDGET ADJUSTMENTS	PROPOSED BUDGET ADDITIONS	PROPOSED BUDGET FY 2021/2022
GRANT REVENUE						
FEDERAL GRANTS	26,559,797	6,592,516	19,967,281	(13,557,596)	7,517,526	13,927,211
STATE GRANTS	8,695,489	1,392,298	7,303,191	(1,868,698)	501,947	5,936,440
FACILITY CHARGE REVENUE						
PASSENGER FACILITY CHARGES	220,077	257,190	(37,113)	37,113	349,723	349,723
CONTRACT FACILITY CHARGES	358,709	559,062	(200,353)	200,353	609,105	609,105
OTHER FEES						
TRANSFER FROM GENERAL FUND	829,300	778,262	51,038	-	3,493,362	3,544,400
USE OF PRIOR YEAR REVENUES	2,761,958	-	2,761,958	(324,058)	1,000,000	3,437,900
TOTAL BUDGETED REVENUES	39,425,330	9,579,328	29,846,002	(15,512,886)	13,471,663	27,804,778
LANDSIDE PROJECTS	450,000	31,670	418,330	6,350	3,114,400	3,539,080
AIRSIDE PROJECTS	38,975,330	8,679,089	30,296,241	(12,384,032)	6,353,491	24,265,699
OTHER	-	-	(868,569)	(3,135,204)	4,003,773	(0)
TOTAL BUDGETED EXPENSES	39,425,330	8,710,760	29,846,002	(15,512,886)	13,471,663	27,804,778
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ 868,569	\$ -	\$ -	\$ -	\$ -

THIS PAGE INTENTIONALLY LEFT BLANK



GENERAL FUND



OPERATING REVENUE

BUDGET SUMMARY

ACCOUNT TITLE	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2020-2021 PROJECTED ACTUAL	2021-2022 BUDGET
AERONAUTICAL REVENUE	1,195,109	1,173,904	1,180,936	1,182,459	1,111,961	1,147,747
NON-AERONAUTICAL REVENUE	7,508,383	7,608,010	7,098,201	6,962,588	7,690,323	7,886,462
TOTAL OPERATION REVENUES	\$ 8,703,492	\$ 8,781,913	\$ 8,279,137	\$ 8,145,047	\$ 8,802,284	\$ 9,034,209

AERONAUTICAL REVENUE

ACCOUNT TITLE	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2020-2021 PROJECTED ACTUAL	2021-2022 BUDGET
PASSENGER AIRPORT REVENUE	\$ 361,985	\$ 370,375	\$ 384,020	\$ 364,264	\$ 368,363	\$ 379,075
AIRLINE AVIATION LEASES	72,101	72,101	72,101	72,101	73,001	75,701
LANDING & RAMP FEES	289,884	298,275	311,919	292,163	295,362	303,375
NON-PASSENGER AIRPORT REVENUE	833,124	803,529	796,916	818,195	743,598	768,672
DEPOSIT FORFEITURES				-	1,531	-
FBO LEASE	450,261	450,261	450,261	450,261	452,887	462,500
FUEL FLOWAGE FEES	359,581	332,088	324,081	349,574	267,075	284,992
AIRPORT DIVISION	359,581	332,088	324,081	317,588	211,542	233,517
MILITARY DIVISION				31,986	55,533	51,475
T-HANGARS	23,283	21,180	22,574	18,360	22,105	21,180
TOTAL AERONAUTICAL REVENUE	\$ 1,195,109	\$ 1,173,904	\$ 1,180,936	\$ 1,182,459	\$ 1,111,961	\$ 1,147,747

Budget Commentary

Airline Aviation Leases

Currently Alexandria International Airport (AEX) has three commercial airlines located in the terminal. Commercial leases for each airline include the following:

- Airline exclusive use space – 605 square feet located in the Terminal under their control. This space includes ticketing and office space.
- Airline common space – 42,808 square feet located within the Terminal of shared space. This includes baggage processing and boarding area.
- Ramp Space – 332,235 square feet, more or less, of ramp space adjacent to the Terminal which airlines have non-exclusive use in common with other tenants or permittees of the England Authority.

Landing and Ramp Fees

Landing fees – Charged as follows:

- \$1.08 per 1,000 pounds of gross aircraft weight signatory
- \$2.16 per 1,000 pounds of gross aircraft weight non-signatory

Ramp fees - These are negotiated per tenant based on need and/or aircraft style and number of aircrafts. EA currently has three tenants paying ramp fees with projected revenue of \$62,740.

Fixed Base Operator (FBO) Lease

England Authority's FBO is Freeman Holdings of LA LLC dba Million Air. They provide general aviation services (private pilots, plane owners, corporate owned, etc.). Million Air leases the England Authority's fuel farm and provides all aviation fuel services at AEX to include commercial, private, and military.

The FBO lease consists of all aircraft hangars on the south ramp, other than T-Hangars, and the FBO Terminal (main office) and is calculated on price per square foot. The lease is subject to a CPI adjustment each January and that adjustment is estimated for budget purposes based on the most recent CPI adjustment available to us.

Fuel Flowage Fees

We receive \$0.9085 for each gallon of fuel downloaded to the fuel farm. Fees are calculated and received on a monthly basis. Fees are broken down between the Airport division and the Military Services division based on usage reported monthly from Million Air.

T-Hangars

We have 3 levels of T-Hangars and they are charged as follows:

- \$185 monthly – 980 square feet
- \$200 monthly – 1100 square feet
- \$220 monthly – 1300 square feet

NON-AERONAUTICAL REVENUE

ACCOUNT TITLE	2017-2018 ACTUAL	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2020-2021 PROJECTED ACTUAL	2021-2022 BUDGET
LAND AND BUILDING LEASES	\$ 5,867,288	\$ 5,875,411	\$ 5,529,586	\$ 5,449,825	\$ 6,097,188	\$ 6,247,612
LEASES - COMMERCIAL	2,779,795	2,637,560	2,419,039	2,239,280	2,744,077	2,984,553
LEASES - ENGLAND VILLAGE	270,848	266,037	252,527	257,500	240,456	260,220
LEASES - ENGLAND ESTATES	887,404	913,918	883,837	952,696	910,999	1,020,959
LEASES - MILITARY	1,868,749	1,996,237	1,926,223	1,941,416	1,984,425	1,928,996
LEASES - OAKMNG GOLF CLUB	-	-	-	-	67,775	-
LATE FEES - COMMERCIAL	1,269	1,035	4,428	2,400	6,825	2,400
LATE FEES - ENGLAND VILLAGE	6,745	7,192	5,374	-	7,251	12,084
LATE FEES - ENGLAND ESTATES	22,842	24,707	18,430	33,336	12,356	16,800
DEPOSIT FORFEITURES - COMMERCIAL	-	-	-	-	105,659	-
DEPOSIT FORFEITURES - ENGLAND ESTATES	-	-	-	1,116	-	-
RENT REBATE FORFEITURE - ENGLAND ESTATES	29,636	28,724	19,729	22,081	17,366	21,600
COMMUNITY CENTER OPERATIONS	-	-	-	69,396	4,125	27,900
TERMINAL OPERATIONS	941,289	994,427	975,789	854,202	901,804	798,270
ATM REVENUES	1,119	1,246	727	441	408	600
CAR RENTAL REVENUES	940,170	993,181	975,062	832,347	883,744	775,581
CONCESSIONS (TAILWIND)	-	-	-	6,000	6,000	6,000
TERMINAL ADVERTISING	-	-	-	15,414	11,652	16,089
RENTAL CAR OPERATIONS	-	-	-	66,032	66,850	67,320
CONRAC USAGE FEES	-	-	-	61,977	62,008	62,038
FUEL FLOWAGE SERVICE CHARGE	-	-	-	4,055	4,843	5,282
PARKING LOT OPERATIONS	684,058	714,209	591,454	520,589	433,223	745,360
OTHER FEES	15,747	23,962	1,372	2,544	187,133	-
TOTAL NON-AERONAUTICAL REVENUE	\$ 7,508,383	\$ 7,608,010	\$ 7,098,201	\$ 6,962,588	\$ 7,690,323	\$ 7,886,462

Budget Commentary

Land and Building Leases

Commercial Leasing

Currently projecting 51 active land and building leases for the FY 2021-2022.

Previously, due to the COVID19 pandemic, EA did not project lease amounts with any CPI adjustments for FY 2020-2021 in an effort to remain conservative in budgeting revenue for the year of uncertainty. We have resumed CPI adjustments for the coming FY 2021-2022 and based the adjustments on the most recent data available to us.

➤ Lease Highlights

- ❖ FEMA – In FY 2020-2021 we secured a lease with the Federal Emergency Management Agency. This lease is projected to provide \$696k of revenue for the coming year.
- ❖ Azeoform- New manufacturing company Azeoform leased building #1442 and invested over \$500,000.00 in new manufacturing equipment to stamp steel parts in mass quantities. Azeoform moved to Louisiana from Michigan and in just their second year will add new equipment and hire additional employees to meet increased demand from customers.
- ❖ England Oaks - EA continues to have a revenue sharing agreement in place with Front Porch to manage the England Oaks retirement community which has 94 duplexes for a total of 184 homes. We have projected revenue of \$490k for the upcoming year.

Residential Leasing

England Estates – We currently have 120 single family homes located on the Airpark. We have projected revenue of \$1,020,959 for the upcoming year.

- *Rent increase is proposed for an additional \$50 per month.*
- ❖ This increase will help cover additional costs associated with lawn mowing and general maintenance. Due to COVID19, Dept. of Corrections work crews are not available. For this reason, we have had to hire contract labor to maintain the residential lawns and thoroughfares.

Proposed Rates for FY 2021-2022 are as follows:

- 2 bedroom houses - \$690 monthly Prior year \$640 monthly
- 3 bedroom houses - \$750 monthly Prior year \$700 monthly
- 4 bedroom houses - \$825 monthly Prior year \$775 monthly

England Village – This is the EA multi-family apartment complex located on the Airpark. There are a total of 40 apartments available for rent. We have projected revenue of \$260,220 for the upcoming year.

- *Rent increase is proposed for an additional \$25 per month.*
- ❖ This increase will help cover additional costs associated with lawn mowing and general maintenance. Due to COVID19, Dept. of Corrections work crews are not available. For this reason, we have had to hire contract labor to maintain the residential lawns and thoroughfares.

Proposed Rates for FY 2021-2022 are as follows:

- 3 bedroom apartments - \$645 monthly Prior year \$620 monthly
- 4 bedroom apartments - \$670 monthly Prior year \$645 monthly

Other Leasing Revenue

Military Services – England Authority will continue to serve the Joint Readiness Training Center (JRTC) at Fort Polk by housing their Intermediate Staging Base (ISB) on its campus. This relationship is very important to the Airpark and remains a significant source of revenue. \$1,928,996 in revenue is projected for the upcoming year.

Community Center – This will mark the first year for the opening of our new Community Center. Due to the COVID19 pandemic, the FY 2019-2020 opening did not happen as planned. In FY 2020-2021 we were only able to host two events due to the pandemic.

- ❖ In FY 2021-2022 we have budgeted very conservatively and only for events we currently have booked. While the pandemic seems to be getting under control, there is still some uncertainty. We will review our bookings and the COVID19 situation quarterly and revise our projections as needed.

Terminal

Concessions – EA is in a concession agreement with Tailwind, the restaurant located in the Terminal. A monthly revenue of \$500 has been projected.

Airport Advertising – Based on current advertiser information we are projecting to receive a little over \$16k for FY 2021-2022.

Rental Cars

Rental car companies are required to pay 12% of their gross receipts. This is broken down for each company to pay us a monthly “MAG”, which is a minimum amount guarantee determined for each one based on their individual contract. If 12% of their gross receipts calculates over their MAG they then pay the remainder once the month is closed. The following are the current rental car annual MAG's:

- EAN Holdings, LLC – National.....\$80,002
- Avis Budget Group, Inc. – Avis.....\$134,110
- Avis Budget Group, Inc. – Budget.....\$124,432

We also lease each car company space in the ready/return lot, terminal rent and land rent.

The Rental Car industry was hit hard by COVID19 just as so many other business were. With an increase in air travel we expect car rentals will pick up. We have still chosen to take a conservative approach initially for FY 2021-2022. We will review figures quarterly and make any necessary adjustments to projections.

- ❖ NOTE: Due to the company's bankruptcy filing, the Hertz Corporation did not renew their lease.

CONRAC Usage – All three car companies are taking advantage of the onsite consolidated car wash and fueling facility. We recognize revenues from the car companies on the following items:

- Operating and Maintenance – This is calculated based on the prior year expenses. This is the amount the companies will pay each month to use the facility. EA prepares a reconciliation of expenses at the end of the year and will spread between the companies using based on the percentage of use. Our current arrangement is to recoup our costs.
- Fuel Flowage – We prepay for all fuel downloaded to the CONRAC. We charge out monthly to the car rental companies based on actual usage. We charge a \$0.25 administrative fee per gallon used for this convenience.

Parking Fees

The parking lot is managed by a third party concessionaire. Currently our rate is \$1.00 per hour with a maximum of \$8.75 for a 24 hour period. The first hour is free. No increase is proposed at this time.

We have estimated a 5% growth over our final projection at 6/30/21 as a starting base. We continued an estimated increase of 5% per month for the next seven months. The final four months of the year were estimated at pre-COVID amounts and held steady each month.

OPERATING EXPENSES

BUDGET CONSOLIDATED SUMMARY

ACCOUNT TITLE	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2020-2021 PROJECTED ACTUAL	2021-2022 BUDGET
OPERATING EXPENSES					
PERSONNEL COMPENSATION AND BENEFITS			2,583,237	2,606,700	2,906,234
OTHER GENERAL AND ADMINISTRATIVE			919,801	630,961	1,033,720
UTILITIES			827,745	810,531	836,667
SUPPLIES AND MATERIALS			624,538	486,447	529,724
CONTRACT SERVICES			2,336,467	2,948,721	3,090,116
REPAIRS AND MAINTENANCE			787,020	507,409	906,642
YEARS PRIOR TO 2020-2021	7,477,152	7,191,528			
OTHER BUDGET ITEMS					
EQUIPMENT - CAPITAL	110,702	49,769	233,800	145,821	980,010
OPERATING TRANSFER - CAPITAL PROJECTS	1,528,328	1,021,832	829,300	778,262	3,544,400
TOTAL OPERATING EXPENSES	9,116,182	8,263,129	9,141,908	8,914,851	13,827,513

Please note that due to our change in financial structure for FY 2020-2021 comparative figures to the prior year's actuals are not available. A consolidated expenditure total is reflected.

Other budget items are reflective of our commitment to invest in capital equipment and fully fund or partially fund capital projects. These items will be capitalized once purchase has been completed or once project has been completed and be reflected on the balance sheet as part of Net Capital Assets.

BUDGET CONSOLIDATED SUMMARY BY DIVISION – FY 2021-2022

ACCOUNT TITLE	ADMINISTRATION	AIRPORT	AIRPARK	MILITARY	COMMUNITY	2021-2022 BUDGET
OPERATING EXPENSES						
PERSONNEL COMPENSATION AND BENEFITS	1,450,380	798,114	657,740	-	-	2,906,234
OTHER GENERAL AND ADMINISTRATIVE	355,141	308,147	322,396	27,790	20,246	1,033,720
UTILITIES	87,165	449,678	278,744	4,300	16,780	836,667
SUPPLIES AND MATERIALS	43,968	153,535	107,375	500	224,346	529,724
CONTRACT SERVICES	509,948	1,218,354	1,354,178	-	7,636	3,090,116
REPAIRS AND MAINTENANCE	6,700	319,401	348,391	103,500	128,650	906,642
OTHER BUDGET ITEMS						
EQUIPMENT - CAPITAL	-	539,010	441,000	-	-	980,010
OPERATING TRANSFER - CAPITAL PROJECTS	50,000	430,000	2,064,400	-	1,000,000	3,544,400
TOTAL BUDGETED EXPENSES	2,503,302	4,216,239	5,574,224	136,090	1,397,658	13,827,513

CONSOLIDATED SUMMARY BY DIVISION – FY 2020-2021 PROJECTED ACTUAL

ACCOUNT TITLE	ADMINISTRATION	AIRPORT	AIRPARK	MILITARY	COMMUNITY	2020-2021 PROJECTED YTD
OPERATING EXPENSES						
PERSONNEL COMPENSATION AND BENEFITS	1,333,173	707,364	566,163	-	-	2,606,700
OTHER GENERAL AND ADMINISTRATIVE	93,556	229,152	273,158	22,598	12,496	630,961
UTILITIES	84,642	438,582	276,844	4,381	6,082	810,531
SUPPLIES AND MATERIALS	62,236	128,261	74,465	348	221,137	486,447
CONTRACT SERVICES	239,404	1,385,370	1,278,416	-	45,531	2,948,721
REPAIRS AND MAINTENANCE	9,156	289,206	230,268	(69,536)	68,314	507,409
OTHER BUDGET ITEMS						
EQUIPMENT - CAPITAL	8,982	50,306	86,532	-	-	145,821
OPERATING TRANSFER - CAPITAL PROJECTS	50,000	328,262	400,000	-	-	778,262
TOTAL BUDGETED EXPENSES	1,881,149	3,556,505	3,185,847	(62,209)	353,560	8,914,851

BUDGET CONSOLIDATED DETAIL COMPARATIVE – FY 2021-2022

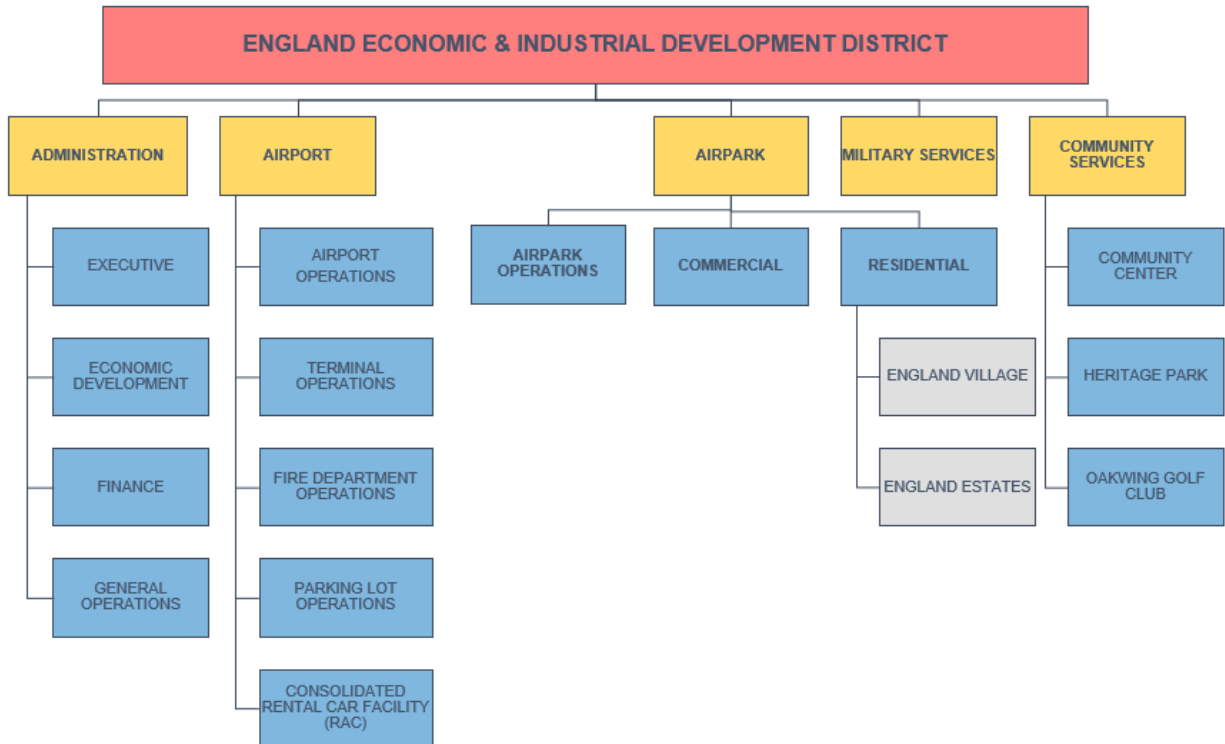
ACCOUNT TITLE	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2020-2021 PROJECTED ACTUAL	2021-2022 BUDGET
OPERATING EXPENSES - GENERAL FUND					
PERSONNEL COMPENSATION AND BENEFITS			\$ 2,583,237	\$ 2,606,700	\$ 2,906,234
SALARIES			2,005,252	1,981,578	2,188,541
PAYROLL TAXES			29,987	40,390	38,299
457(b) DEFERRED COMPENSATION			186,574	166,834	181,166
HEALTH INSURANCE			317,465	357,922	414,741
ADDITIONAL FRINGE BENEFITS			5,107	16,832	34,867
WORKERS COMPENSATION			38,852	41,284	48,621
RAC PROVIDED SERVICES			-	1,861	0.00
OTHER GENERAL AND ADMINISTRATIVE			919,801	630,961	1,033,720
ADVERTISING			-	-	87,000
BANK & CREDIT CARD FEES			51,784	43,648	55,300
BOARD EXPENSE			40,000	13,131	30,000
CONTINGENCIES			60,000	-	100,000
DUES AND SUBSCRIPTIONS			13,087	10,868	8,472
EDUCATION / TRAINING			25,000	18,908	58,275
EDUCATION / TRAINING - ARFF			6,700	190	-
INSURANCE			494,000	452,165	535,238
PROMOTIONS			155,000	60,278	68,000
PERMITS & FEES			280	1,883	7,900
PRINTING			2,500	1,340	3,000
PROVISION FOR DOUBTFUL ACCOUNTS			2,850	2,506	-
PUBLIC ANNOUNCEMENTS			12,000	8,921	14,300
TRAVEL			56,600	17,123	66,235
UTILITIES			827,745	810,531	836,667
UTILITIES - CABLE / INTERNET			16,775	39,679	39,915
UTILITIES - ELECTRIC			494,957	447,494	459,010
UTILITIES - PHONE SERVICE - CELL			9,615	10,756	12,808
UTILITIES - PHONE SERVICE - LAND			88,835	95,203	95,050
UTILITIES - WASTE COLLECTION			85,199	94,217	92,600
UTILITIES - WATER / GAS			132,364	113,083	127,284
FEMA LEASE EXPENSES			-	10,099	10,000
SUPPLIES AND MATERIALS			624,538	486,447	529,724
AIRFIELD LIGHTING			-	1,234	8,000
AIRPARK VISUALS			6,000	8,252	12,000
APPLIANCES			1,800	14,813	26,000
CAR WASH OPERATING SUPPLIES			3,600	3,114	4,000
COMPUTER EQUIPMENT/SOFTWARE			116,633	97,854	28,680
EQUIPMENT - PURCHASES			5,820	1,496	30,446
EQUIPMENT - RENTAL			198,668	215,032	209,168
FIRE FIGHTING SUPPLIES			17,656	9,938	17,000
FUEL & OIL			136,722	55,854	80,600
JANITORIAL			26,295	20,147	23,550
OFFICE SUPPLIES			21,470	11,742	10,405
OPERATING SUPPLIES			46,654	17,679	40,450
POSTAGE & SHIPPING			4,832	4,078	4,400
SMALL TOOLS & EQUIPMENT			23,388	12,173	19,825
UNIFORMS			9,800	9,710	10,000
WILDLIFE CONTROL			5,200	3,332	5,200
CONTRACT SERVICES			2,336,467	2,948,721	3,090,116
IT / SOFTWARE SERVICES			67,334	78,608	159,585
CONTRACT LABOR - SECURITY			100,000	407,454	430,000
CONTRACT LABOR - TSA			92,975	98,130	97,000
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)			(92,975)	(95,295)	(97,000)
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT			59,000	32,400	30,400
PROFESSIONAL SERVICES - LEGAL			177,000	399,864	500,000
PROFESSIONAL SERVICES - CONSULTING			186,016	275,429	278,380
PROFESSIONAL SERVICES - OTHER			25,562	145,115	11,800
PURCHASED SERVICES - DCC WORK CREWS			157,900	65,142	139,200
PURCHASED SERVICES - EMPLOYMENT			9,200	37,304	10,136

ACCOUNT TITLE	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2020-2021 PROJECTED ACTUAL	2021-2022 BUDGET
PURCHASED SERVICES - FIRE PROTECTION			1,304,525	1,311,385	1,304,525
PURCHASED SERVICES - JANITORIAL			70,720	55,692	55,760
PURCHASED SERVICES - PARKING ATTENDANTS			116,765	106,631	120,000
PURCHASED SERVICES - PEST CONTROL			36,545	23,400	40,830
OTHER SERVICES			25,900	7,463	9,500
REPAIRS AND MAINTENANCE			787,020	507,409	906,642
AIRFIELD SECURITY MAINTENANCE			-	5,543	3,948
APPLIANCE REPAIR & MAINTENANCE			-	1,383	3,496
CAR WASH SYSTEM COMPONENTS			4,000	959	4,800
BUILDING MAINTENANCE			99,700	3,457	66,579
ELEVATORS & ESCALATORS			45,000	40,628	35,109
EQUIPMENT MAINTENANCE			67,195	82,565	75,425
FIRE SYSTEMS MAINTENANCE			8,590	19,183	7,778
FOUNTAIN MAINTENANCE			7,800	4,710	20,297
GROUNDS MAINTENANCE			141,300	213,842	206,691
HAZARDOUS MATERIAL REMOVAL			5,700	-	18,886
HURRICANE LAURA REPAIR & MAINTENANCE			-	912,914	-
HURRICANE LAURA REPAIR & MAINTENANCE (CONTRA)			-	(912,914)	-
HVAC / HVACR MAINTENANCE			89,000	58,677	98,186
ISB REPAIRS AND MAINTENANCE			-	5,059	-
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)			-	(96,455)	-
JET BRIDGE MAINTENANCE			5,400	39,560	39,477
NAVAID MAINTENANCE			10,000	1,741	20,671
PAINTING MAINTENANCE			8,350	7,403	27,792
PAVEMENT REPAIR & MAINTENANCE			11,300	875	19,905
PLUMBING MAINTENANCE			10,700	9,481	27,759
REPAIRS & MAINTENANCE - OTHER			90,025	6,394	75,111
RESIDENTIAL / APARTMENT MAINTENANCE			83,165	9,372	34,964
LIGHT MAINTENANCE			4,000	6,029	12,450
TERMINAL BUILDING MAINTENANCE			7,895	20,502	11,843
TERMINAL SECURITY MAINTENANCE			-	10,178	11,484
UNDERGROUND UTILITY SYS			2,500	3,657	24,542
VEHICLE MAINTENANCE			39,400	8,512	13,449
VEHICLE MAINTENANCE - ARFF			46,000	44,153	46,000
TOTAL OPERATING EXPENDITURES	\$ 7,477,152	\$ 7,191,528	\$ 8,078,808	\$ 7,990,768	\$ 9,303,103
OTHER BUDGET ITEMS					
EQUIPMENT - CAPITAL	110,702	49,769	233,800	145,821	980,010
OPERATING TRANSFER - CAPITAL PROJECTS	1,528,328	1,021,832	829,300	778,262	3,544,400
TOTAL OTHER BUDGET ITEMS	\$ 1,639,030	\$ 1,071,601	\$ 1,063,100	\$ 924,083	\$ 4,524,410
TOTAL OPERATING EXPENSES	9,116,182	8,263,129	9,141,908	8,914,851	13,827,513

SUMMARY

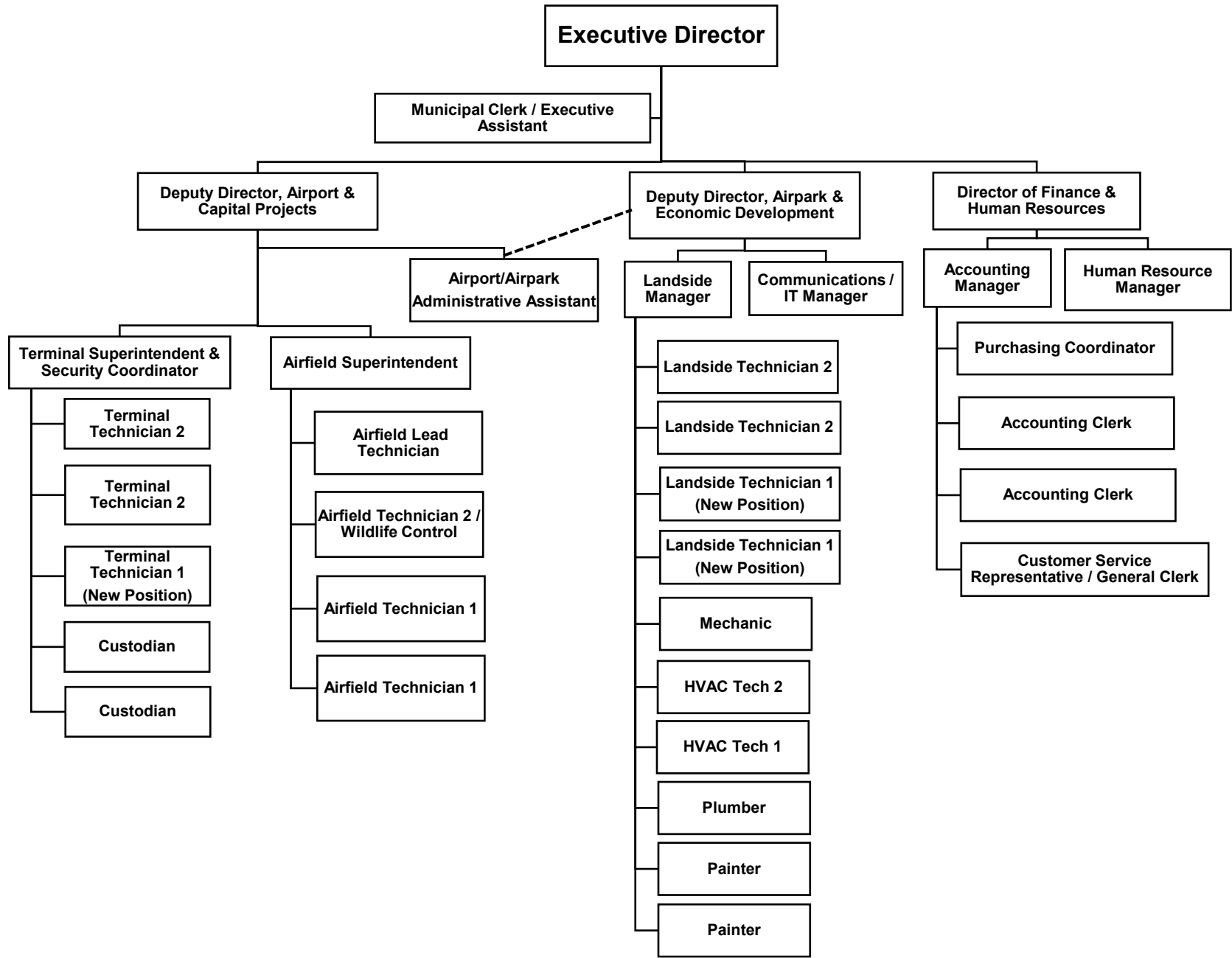
Financial reporting is comprised of five divisions which are broken down into 15 separate departments. The Residential department is further broken down into England Village and England Estates so that expenses can be tracked by location as well.

FINANCIAL ORGANIZATION CHART



In subsequent sections, the divisions will be shown in detail and budget commentary provided as appropriate. An appendix section has been provided in order to view individual departments/areas.

Personnel compensation and benefits will be presented as the entire organization rather than at the division/department level. A personnel organization chart follows.



PERSONNEL COMPENSATION AND BENEFITS

Personnel expense is the largest operating expense for the England Authority. Below are the proposed budgeted positions for FY 2021-2022.

TOTAL BUDGETED PERSONNEL POSITIONS 30 31 31 35

DIVISION	2018-2019 ANNUAL SALARY	2019-2020 ANNUAL SALARY	2020 - 2021 ADOPTED BUDGET	2021 - 2022 PROPOSED BUDGET
ADMINISTRATION				
<i>EXECUTIVE DEPARTMENT</i>				
EXECUTIVE DIRECTOR	190,000	190,000	190,000	190,000
DEPUTY DIRECTOR - AIRPARK & ECONOMIC DEVELOPMENT	101,342	135,000	135,000	137,700
DEPUTY DIRECTOR - AIRPORT & CAPITAL PROJECTS	135,000	135,000	135,000	137,700
MUNICIPAL CLERK/EXECUTIVE ASSISTANT	56,758	58,460	58,460	59,638
SUB-TOTAL EXECUTIVE	483,100	518,460	518,460	525,038
<i>ECONOMIC DEVELOPMENT</i>				
COMMUNICATIONS / IT MANAGER	50,000	51,500	55,000	57,000
SUB-TOTAL OPERATIONS	50,000	51,500	55,000	57,000
<i>FINANCE</i>				
DIRECTOR OF FINANCE	101,342	105,000	105,000	107,100
ACCOUNTING MANAGER	63,680	72,000	72,000	74,000
ACCOUNTING CLERK	45,275	46,634	46,634	47,566
ACCOUNTING CLERK	45,275	46,634	46,634	47,566
ACCOUNTING TECHNICIAN	45,275	-	-	-
PURCHASING COORDINATOR	56,758	58,460	58,460	59,630
CUSTOMER SERVICE REPRESENTATIVE / CLERK	39,143	40,318	40,318	41,117
SUB-TOTAL OPERATIONS	396,748	369,046	369,046	376,979
<i>GENERAL OPERATIONS</i>				
HUMAN RESOURCES MANAGER (<i>OPEN POSITION</i>)	-	72,000	63,000	73,000
ADMINISTRATIVE ASSISTANT - OPERATIONS	53,235	54,832	54,832	55,925
MECHANIC	46,319	49,440	53,891	54,971
SUB-TOTAL OPERATIONS	99,554	176,271	171,723	183,896
TOTAL ADMINISTRATION DIVISION	1,029,402	1,115,277	1,114,229	1,142,913

DIVISION	2018-2019 ANNUAL SALARY	2019-2020 ANNUAL SALARY	2020 - 2021 ADOPTED BUDGET	2021 - 2022 PROPOSED BUDGET
AIRPORT				
<i>AIRFIELD OPERATIONS</i>				
AIRFIELD SUPERINTENDENT	67,196	60,975	63,430	67,000
AIRFIELD LEAD TECHNICIAN	-	-	-	63,436
AIRFIELD TECHNICIAN 2 / WILDLIFE CONTROL	55,975	57,654	57,654	58,811
AIRFIELD TECHNICIAN 2	55,975	57,654	57,654	58,811
AIRFIELD TECH 1	41,600	44,350	44,350	45,233
AIRFIELD MAINTENANCE TECHNICIAN	55,975	-	-	-
SUB-TOTAL AIRPORT OPERATIONS	276,721	220,633	223,088	293,290
<i>TERMINAL OPERATIONS</i>				
TERMINAL SUPERINTENDENT & SECURITY COORDINATOR	67,196	69,212	69,212	74,212
TERMINAL TECHNICIAN 2	55,975	57,654	57,654	58,811
TERMINAL TECHNICIAN 2 - TRAINEE	31,200	31,200	31,200	37,440
TERMINAL TECHNICIAN 1 (<i>NEW POSITION</i>)	-	-	-	31,200
CUSTODIAN	31,054	31,985	31,985	36,067
CUSTODIAN	-	24,960	24,960	31,200
SUB-TOTAL TERMINAL OPERATIONS	185,425	215,011	215,011	268,930
TOTAL AIRPORT DIVISION	462,146	435,644	438,099	562,219

DIVISION	2018-2019 ANNUAL SALARY	2019-2020 ANNUAL SALARY	2020 - 2021 ADOPTED BUDGET	2021 - 2022 PROPOSED BUDGET
AIRPARK				
DIRECTOR OF OPERATIONS	107,812	-	-	-
LANDSIDE MANAGER	67,196	77,000	77,000	78,540
GENERAL MAINTENANCE TECHNICIAN	43,058	-	-	-
LANDSIDE TECHNICIAN 2	48,000	47,840	47,840	48,797
LANDSIDE TECHNICIAN 2	44,133	44,346	47,840	48,797
LANDSIDE TECHNICIAN 1 (NEW POSITION)	-	-	-	31,200
LANDSIDE TECHNICIAN 1 (NEW POSITION)	-	-	-	31,200
HVAC TECH 2	55,975	60,000	60,000	61,208
HVAC TECH 1	50,000	57,654	57,654	58,811
PLUMBER	-	60,000	60,000	61,208
PAINTER	-	29,120	29,120	31,824
PAINTER	-	29,120	29,120	31,824
TOTAL AIRPARK DIVISION	416,174	405,080	408,574	483,409
TOTAL SALARIES	1,907,722	1,956,001	1,960,902	2,188,541
TOTAL FRINGE BENEFITS	503,131	608,486	577,986	717,693
TOTALS	2,410,853	2,564,487	2,538,888	2,906,234

Budget Commentary

Salaries and Wages

A 2% raise for all employees, except the Executive Director, is being proposed. There are also five positions with recommended salary adjustments related either to a promotion or a substantive change in job duties. There were no across-the-board raises were given last year due to the COVID19 pandemic.

- The Executive Team is proposing that the minimum pay rate for the Authority be set at \$15 per hour.
 - With this proposal there are four employees whose pay rates have been adjusted as a result of this change.
- The proposed budget also include the following new positions:
 - Landside Technician 1 – 2 Positions to serve as groundskeepers.
 - Terminal Technician 1 – 1 Position to serve as groundskeeper.
- ❖ These position are requested due to the reduction in Dept. of Correction’s work crews, which is expected to be a permanent as a result changes in state sentencing laws.

Fringe Benefits

Payroll Taxes

Payroll taxes are comprised of the following:

- Medicare – 1.45% of salary, there is no wage limit.
- Louisiana State Unemployment Tax (SUTA) – The SUTA rate is adjusted annually and subject to a wage limit of \$7,700 at the time of this printing. Our current rate is 1.84%.

457(b) Deferred Compensation

England Authority provides a 457(b) deferred compensation plan for all employees. In lieu of social security tax EA deposits 6.2% of each employee's salary into their personal account. The employee may contribute more if they wish. The account is subject to IRC 402(g) limit set by the IRS of \$19,500 for 2021.

Health Insurance

England Authority offers health coverage to all employees. The Authority pays employee single coverage at 100% and pays 25% of the premium for dependent, spouse or family coverage. Employees pay 100% for vision, dental and supplementary insurance.

Life Insurance

England Authority pays for \$50,000 in life insurance for each employee on the first day of the month after hire. The amount reduces once an employee reaches the age of 65.

Short Term Disability

England Authority provides a short term disability policy to all employees.

Access Health Clinic

England Authority provides all employees and dependents under our health insurance access to the Access2Day Health Clinic to assist in meeting all their general health needs.

THIS PAGE INTENTIONALLY LEFT BLANK



OPERATING EXPENSE BY DIVISION

ACCOUNT TITLE	ADMINISTRATION	AIRPORT	AIRPARK	MILITARY	COMMUNITY	PROPOSED BUDGET FYE: 6/30/22	PROJECTED TOTAL FYE: 6/30/21
PERSONNEL COMPENSATION AND BENEFITS	\$ 1,450,380	\$ 798,114	\$ 657,740	\$ -	\$ -	\$ 2,906,234	\$ 2,606,700
OTHER GENERAL AND ADMINISTRATIVE	355,141	308,147	322,396	27,790	20,246	1,033,720	630,961
ADVERTISING	87,000	-	-	-	-	87,000	-
BANK & CREDIT CARD FEES	7,000	23,000	25,300	-	-	55,300	43,648
BOARD EXPENSE	30,000	-	-	-	-	30,000	13,131
CONTINGENCIES	26,800	35,400	33,500	-	4,300	100,000	-
DUES AND SUBSCRIPTIONS	4,462	4,010	-	-	-	8,472	10,868
EDUCATION / TRAINING	29,475	22,300	6,500	-	-	58,275	18,908
EDUCATION / TRAINING - ARFF	-	-	-	-	-	-	190
INSURANCE	33,969	206,837	251,196	27,790	15,446	535,238	452,165
PROMOTIONS	68,000	-	-	-	-	68,000	60,278
PERMITS & FEES	1,350	900	5,650	-	-	7,900	1,883
PRINTING	2,500	-	-	-	500	3,000	1,340
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-	-	2,506
PUBLIC ANNOUNCEMENTS	13,550	500	250	-	-	14,300	8,921
TRAVEL	51,035	15,200	-	-	-	66,235	17,123
UTILITIES	87,165	449,678	278,744	4,300	16,780	836,667	810,531
UTILITIES - CABLE / INTERNET	23,865	13,500	-	-	2,550	39,915	39,679
UTILITIES - ELECTRIC	16,800	298,110	134,500	-	9,600	459,010	447,494
UTILITIES - PHONE SERVICE - CELL	6,450	4,564	1,794	-	-	12,808	10,756
UTILITIES - PHONE SERVICE - LAND	20,450	57,400	15,200	2,000	-	95,050	95,203
UTILITIES - WASTE COLLECTION	1,600	17,700	72,300	-	1,000	92,600	94,217
UTILITIES - WATER / GAS	18,000	58,404	44,950	2,300	3,630	127,284	113,083
FEMA LEASE EXPENSES	-	-	10,000	-	-	10,000	10,099
SUPPLIES AND MATERIALS	43,968	153,535	107,375	500	224,346	529,724	486,447
AIRFIELD LIGHTING	-	8,000	-	-	-	8,000	1,234
AIRPARK VISUALS	-	500	6,500	-	5,000	12,000	8,252
APPLIANCES	-	-	26,000	-	-	26,000	14,813
CAR WASH OPERATING SUPPLIES	-	4,000	-	-	-	4,000	3,114
COMPUTER EQUIPMENT/SOFTWARE	11,645	14,485	2,550	-	-	28,680	97,854
EQUIPMENT - PURCHASES	11,000	5,700	9,800	-	3,946	30,446	1,496
EQUIPMENT - RENTAL	1,868	7,500	3,000	-	196,800	209,168	215,032
FIRE FIGHTING SUPPLIES	-	17,000	-	-	-	17,000	9,938
FUEL & OIL	5,900	38,300	21,300	-	15,100	80,600	55,854
JANITORIAL	-	15,700	4,350	-	3,500	23,550	20,147
OFFICE SUPPLIES	9,255	800	350	-	-	10,405	11,742
OPERATING SUPPLIES	1,200	13,750	25,000	500	-	40,450	17,679
POSTAGE & SHIPPING	3,100	1,100	200	-	-	4,400	4,078
SMALL TOOLS & EQUIPMENT	-	16,500	3,325	-	-	19,825	12,173
UNIFORMS	-	5,000	5,000	-	-	10,000	9,710
WILDLIFE CONTROL	-	5,200	-	-	-	5,200	3,332
CONTRACT SERVICES	509,948	1,218,354	1,354,178	-	7,636	3,090,116	2,948,721
IT / SOFTWARE SERVICES	57,292	75,944	22,953	-	3,396	159,585	78,608
CONTRACT LABOR - SECURITY	-	-	430,000	-	-	430,000	407,454
CONTRACT LABOR - TSA	-	97,000	-	-	-	97,000	98,130
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	-	(97,000)	-	-	-	(97,000)	(95,295)
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	30,400	-	-	-	-	30,400	32,400
PROFESSIONAL SERVICES - LEGAL	117,600	-	382,400	-	-	500,000	399,864
PROFESSIONAL SERVICES - CONSULTING	276,880	-	-	-	1,500	278,380	275,429
PROFESSIONAL SERVICES - OTHER	-	800	11,000	-	-	11,800	145,115
PURCHASED SERVICES - DCC WORK CREWS	-	-	139,200	-	-	139,200	65,142
PURCHASED SERVICES - EMPLOYMENT	10,136	-	-	-	-	10,136	37,304
PURCHASED SERVICES - FIRE PROTECTION	-	978,400	326,125	-	-	1,304,525	1,311,385
PURCHASED SERVICES - JANITORIAL	16,320	31,200	5,500	-	2,740	55,760	55,692
PURCHASED SERVICES - PARKING ATTENDANTS	-	120,000	-	-	-	120,000	106,631
PURCHASED SERVICES - PEST CONTROL	1,320	3,510	36,000	-	-	40,830	23,400
OTHER SERVICES	-	8,500	1,000	-	-	9,500	7,463
REPAIRS AND MAINTENANCE	6,700	319,401	348,391	103,500	128,650	906,642	507,409
AIRFIELD SECURITY MAINTENANCE	-	3,948	-	-	-	3,948	5,543
APPLIANCE REPAIR & MAINTENANCE	-	-	3,496	-	-	3,496	1,383
CAR WASH SYSTEM COMPONENTS	-	4,800	-	-	-	4,800	959
BUILDING MAINTENANCE	-	5,371	24,708	35,000	1,500	66,579	3,457
ELEVATORS & ESCALATORS	2,200	25,839	7,070	-	-	35,109	40,628
EQUIPMENT MAINTENANCE	2,500	52,889	19,736	-	300	75,425	82,565
FIRE SYSTEMS MAINTENANCE	-	7,178	-	-	600	7,778	19,183
FOUNTAIN MAINTENANCE	-	13,278	2,719	-	4,300	20,297	4,710
GROUND MAINTENANCE	-	13,996	119,345	700	72,650	206,691	213,842
HAZARDOUS MATERIAL REMOVAL	-	1,794	17,092	-	-	18,886	-
HURRICANE LAURA REPAIR & MAINTENANCE	-	-	-	-	-	-	912,914
HURRICANE LAURA REPAIR & MAINTENANCE (CONTRA)	-	-	-	-	-	-	(912,914)
HVAC / HVAC MAINTENANCE	1,000	29,360	29,526	36,800	1,500	98,186	58,677
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-	-	5,059
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)	-	-	-	-	-	-	(96,455)
JET BRIDGE MAINTENANCE	-	39,477	-	-	-	39,477	39,560
NAVAID MAINTENANCE	-	20,671	-	-	-	20,671	1,741
PAINTING MAINTENANCE	-	7,537	10,255	5,000	5,000	27,792	7,403
PAVEMENT REPAIR & MAINTENANCE	-	5,633	4,272	10,000	-	19,905	875
PLUMBING MAINTENANCE	-	2,153	14,606	5,000	6,000	27,759	9,481

ACCOUNT TITLE	ADMINISTRATION	AIRPORT	AIRPARK	MILITARY	COMMUNITY	PROPOSED BUDGET FYE: 6/30/22	PROJECTED TOTAL FYE: 6/30/21
REPAIRS & MAINTENANCE - OTHER	1,000	7,178	32,633	-	34,300	75,111	6,394
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	34,964	-	-	34,964	9,372
LIGHT MAINTENANCE	-	7,178	4,272	1,000	-	12,450	6,029
TERMINAL BUILDING MAINTENANCE	-	11,843	-	-	-	11,843	20,502
TERMINAL SECURITY MAINTENANCE	-	11,484	-	-	-	11,484	10,178
UNDERGROUND UTILITY SYS	-	-	12,042	10,000	2,500	24,542	3,657
VEHICLE MAINTENANCE	-	1,794	11,655	-	-	13,449	8,512
VEHICLE MAINTENANCE - ARFF	-	46,000	-	-	-	46,000	44,153
TOTAL OPERATING EXPENDITURES	\$ 2,453,302	\$ 3,247,229	\$ 3,068,824	\$ 136,090	\$ 397,658	\$ 9,303,103	\$ 7,990,768
OTHER BUDGET ITEMS							
EQUIPMENT - CAPITAL	-	539,010	441,000	-	-	980,010	145,821
OPERATING TRANSFER - CAPITAL PROJECTS	50,000	430,000	2,064,400	-	1,000,000	3,544,400	778,262
TOTAL OTHER BUDGET ITEMS	\$ 50,000	\$ 969,010	\$ 2,505,400	\$ -	\$ 1,000,000	\$ 4,524,410	\$ 924,083
TOTAL OPERATING EXPENSES	2,503,302	4,216,239	5,574,224	136,090	1,397,658	13,827,513	8,914,851

Budget Commentary

Other General & Administrative

Advertising – For purposes of improved tracking of marketing expenses, advertising expenditures are being separated from the promotion line item.

- Billboards: \$22,550
- Radio/Print & Digital Ads/Video: \$64,450

Contingencies – A base amount of \$100k was budgeted for contingency for FY 2021-2022. This amount was then allocated across divisions based on the percentage of expense each division carries.

- Administrative: \$26,800
- Airport: \$35,400
- Airpark: \$33,500
- Community: \$ 4,300

Dues & Subscriptions – Dues include memberships in airport and economic development trade associations for Commissioners and staff. Subscriptions are primarily trade magazines and newsletters.

2021-2022 BREAKDOWN	
ADMINISTRATION	4,462.00
EXECUTIVE	2,900.00
FINANCE	1,262.00
GENERAL OPERATIONS	300.00
AIRPORT	4,010.00
AIRFIELD	3,610.00
FIRE DEPARTMENT	400.00
TOTAL	8,472.00

Education / Training – The amount in this category covers tuition reimbursements, full staff trainings, conference fees and professional continuing education. Specific budgets were added for some cost areas based on historical information.

2021-2022 BREAKDOWN		
ADMINISTRATION		29,475.00
EXECUTIVE	20,975.00	
FINANCE	3,500.00	
GENERAL OPERATIONS	5,000.00	
AIRPORT		22,300.00
AIRFIELD	14,800.00	
TERMINAL	3,000.00	
FIRE DEPARTMENT	4,500.00	
AIRPARK		6,500.00
AIRPARK	6,500.00	
TOTAL	58,275.00	58,275.00

Insurance – At the time of this printing we had not received updated rates for FY 2021-2022. We requested best estimates from our insurance agents and they were provided.

DEPARTMENT	GENERAL LIABILITY	PROPERTY	AUTO LIABILITY	AUTO PHYSICAL DAMAGE	DIRECTORS & OFFICERS/CRIME	BOILER	CYBER LIABILITY	TOTAL	BUDGET NUMBER
ADMINISTRATION									
EXECUTIVE			4,365		18,600			22,965	22,965
GENERAL OPERATIONS	1,802	6,288	1,421				1,498	11,009	11,005
SUB-TOTAL	1,802	6,288	5,786	-	18,600	-	1,498	33,973	33,969
AIRPORT									
AIRFIELD	12,216	42,625	23,244	12,194			1,498	91,776	91,772
TERMINAL	11,402	39,782	8,729			3,515	1,498	64,924	64,920
FIRE DEPARTMENT	1,627	5,677	15,936	18,258				41,497	41,497
PARKING LOT	83	290						373	373
CONRAC	1,843	6,432						8,275	8,275
SUB-TOTAL	27,171	94,805	47,908	30,452	-	3,515	2,995	206,845	206,837
AIRPARK									
AIRPARK OPERATIONS	407	1,421	47,807	3,049			1,498	54,181	54,177
COMMERCIAL LEASING	32,994	115,122						148,117	148,117
ENGLAND VILLAGE	2,723	9,502						12,226	12,226
ENGLAND ESTATES	8,170	28,507						36,677	36,677
SUB-TOTAL	44,295	154,553	47,807	3,049	-	-	1,498	251,200	251,196
MILITARY									
	6,191	21,600						27,790	27,790
COMMUNITY									
COMMUNITY CENTER	3,170	11,061						14,231	14,231
HERITAGE PARK	233	813						1,046	1,046
OAKWING GOLF COURSE	38	131						168	168
SUB-TOTAL	3,441	12,005	-	-	-	-	-	15,446	15,446
GRAND TOTAL	82,900	289,250	101,500	33,500	18,600	3,515	5,990	535,255	535,238

- ❖ **Cyber Liability** – It is worth noting that we did not see an increase in this premium for FY 2021-2022 due to our efforts to implement additional firewalls and safety protocols.

Travel – Due to COVID19 there was little travel in FY 2020-2021. Travel for FY 2021-2022 has been budgeted based on known conferences and estimated costs associated with lodging and transportation.

2021-2022 BREAKDOWN		
ADMINISTRATION		51,035.00
EXECUTIVE	44,525.00	
FINANCE	5,510.00	
GENERAL OPERATIONS	1,000.00	
AIRPORT		15,200.00
AIRFIELD	12,200.00	
TERMINAL	3,000.00	
TOTAL	66,235.00	66,235.00

Utilities

Cable/Internet – It should be noted that in the prior FY 2020-2021 budget these services were under budgeted by more than half. This was primarily due to the change in budgeting in the prior year. These costs had not been properly identified and where budgeted in other categories. In FY 2021-2022 we have identified these costs and fully expect to remain in budget.

Phone Service – Land – Our goal this year is to move to a new cloud-based telephone system to improve service and reduce costs.

Water/Gas – Due to the complexity of the billing through the City of Alexandria we have estimated this expense. At the time of budget preparation we had only received six months of bills.

Supplies & Materials

Appliances – This category has not been adequately budgeted for in prior years. We provide all appliances except washer and dryers in residential housing. The line item includes reasonable estimates for the number of units replaced annually and allowing an inventory of least two appliances available as needed.

Computer Equipment/Software – We have assessed the needs of all staff this year and defined this category to include only actual equipment purchases and software. Monthly service fees or licenses will be budgeted under It/Software Services.

2021-2022 BREAKDOWN		
ADMINISTRATION		11,645.00
EXECUTIVE	5,485.00	
FINANCE	2,185.00	
GENERAL OPERATIONS	3,975.00	
AIRPORT		14,485.00
AIRFIELD	1,200.00	
TERMINAL	11,435.00	
FIRE DEPARTMENT	1,850.00	
AIRPARK		2,550.00
AIRPARK	2,550.00	
TOTAL	28,680.00	28,680.00

➤ Computer Equipment Purchase Highlights

- Terminal: Upgrade to the Infax system which provides in bound and out bound flight information as well as weather to various locations within the terminal. This upgrade is necessary because of the age of the current equipment and its operating system requirements.
- Airpark Operations: We will be purchasing several IPADS to be able to fully integrate the use of our new Property Management / Financial Software – Yardi. Work orders will be entered and assigned electronically allowing for full automation of the process. Maintenance notes and photos will also be stored electronically and tagged to the specific property.

Equipment – Purchases – We are upgrading the security system for the England Administration building. In addition to cameras, the system will utilize a fob for keyless entry.

Equipment - Rental – This category consists primarily of equipment rentals for the OakWing golf course. We currently lease golf carts, GPS for the golf carts and lawn mowers for grounds upkeep.

Contract Services

In FY 2020-2021 we refined our process for tracking expenses related to contract services.

➤ Highlights

- IT/Software Services – We discovered this past year that these type services were being posted in different categories across all divisions. We have streamlined this for FY 2021-2022. All software licenses, managed services, cyber security services and online services will be posted here.
- Contract Labor – Security – This is the current contract we have with the Rapides Parish Sheriff's Department to provide 24 hours security to the entire Airpark.
- Professional Services – Legal – Due to ongoing litigation costs we have increased the budget in this category in the current fiscal year.
- Professional Services – Consulting – We will once again retain the services of outside firms to assist us in marketing the Airpark/Airport and being our voice in Washington, DC.

Repairs & Maintenance

With the implementation of Yardi, we will have the opportunity to track repair and maintenance costs at a micro level. Having better visage into these costs will be integral in developing a long-term deferred maintenance plan for EA.

Ground Maintenance - We have retained outside grounds keeping services to replace some of the work previously performed by the Dept. of Corrections work crews.

Equipment Maintenance – Due to the constant use and age of much of our mowing equipment the costs to repair and maintain the equipment has risen.

Fountain Maintenance – The fountain at the Airport is in need of a major overhaul this year to include paint, crack repairs, cleaning of bricks and tile with replacements needed for pump and lighting.

Hazardous Material Removal – We have several areas that will require some hazardous waste removal and clean up this year. Among these are transformers and utility poles replaced and oil removal.

HVAC/HVACR Maintenance – Budget was based on an assessment by our maintenance teams of age and wear and tear on units as well as monthly servicing of units across the Airpark and Airport.

Jet Bridge Maintenance – We own four Jet Bridges and they require yearly preventative maintenance as well as regular maintenance. Many of the parts required are only available through a sole provider.

Working with staff we analyzed the possible costs needed if we had to repair multiple items on each Jet Bridge.

NAVAID Maintenance – This expenses was increased this year due to a required recorder and maintenance service check of the Echo Tango Victor Sierra – small tower voice switch.

Other Budget Items

As mentioned in previous sections, the Authority has committed to making a much needed capital investment in equipment and self-funded capital projects.

Capital Equipment

\$980,010 has been proposed and is spread as follows:

- ❖ \$78k of this is a carryover from FY 2020-2021 because items were not available to receive prior to 6/30/21.
- ❖ Purchases will include:
 - Flail Mower, Terminal Security System upgrade, 3-Kubota mowers, Retrofit Fire Engine 3, Street Sweeper, Bucket Truck (Used) and ACE – Flight Simulator.

2021-2022 BREAKDOWN		
AIRPORT		539,010.00
AIRFIELD	210,810.00	
TERMINAL	274,500.00	
FIRE DEPARTMENT	53,700.00	
AIRPARK		441,000.00
AIRPARK	291,000.00	
COMMERCIAL LEASING	150,000.00	
TOTAL	980,010.00	980,010.00

Operating Transfers to Capital Projects

\$3,544,400 has been proposed to be funded by the England Authority. Details about specific projects can be found in the Executive Summary.

2021-2022 BREAKDOWN		
ADMINISTRATION		50,000.00
GENERAL OPERATIONS	50,000.00	
AIRPORT		430,000.00
TERMINAL	100,000.00	
PARKING LOT	330,000.00	
AIRPARK		2,064,400.00
AIRPARK	374,400.00	
COMMERCIAL LEASING	1,640,000.00	
RESIDENTIAL LEASING	50,000.00	
COMMUNITY		1,000,000.00
OAKWING GOLF COURSE	1,000,000.00	
TOTAL	3,544,400.00	3,544,400.00

NON-OPERATING REVENUE & EXPENSE

ACCOUNT TITLE	2018-2019 ACTUAL	2019-2020 ACTUAL	2020-2021 BUDGET	2020-2021 PROJECTED ACTUAL	2021-2022 BUDGET
STATE GRANTS	138,032	100,000	100,000	75,000	75,000
TOTAL NONOPERATING REVENUES(EXPENSES)	\$ 138,032	\$ 100,000	\$ 100,000	\$ 75,000	\$ 75,000

State Grants

EA receives annually a state grant to support airfield and terminal operating costs. We have been told that the eligible amount for FY 2020-2021 is only going to be for \$75k. It is expected that we would also be eligible in FY 2021-2022 for the same amount. Any additional funds are based on availability and are not guaranteed.

CAPITAL FUND



CAPITAL BUDGET PROPOSED

REVENUES

ACCOUNT TITLE	ADOPTED BUDGET FY 2020/2021	CURRENT YEAR REVENUE AND EXPENDITURES	ESTIMATED BUDGET CARRYOVER	PROPOSED BUDGET ADJUSTMENTS	PROPOSED BUDGET ADDITIONS	PROPOSED BUDGET FY 2021/2022
GRANT REVENUES						
FEDERAL GRANTS	\$ 26,559,797	\$ 6,592,516	\$ 19,967,281	\$ (13,557,596)	\$ 7,517,526	\$ 13,927,211
FEDERAL GRANT - AIRFIELD DRAINAGE	3,206,288	-	3,206,288	(3,206,288)	-	-
FEDERAL GRANT - REHAB RUNWAY 14/32 SAFETY AREA	4,237,052	4,064,780	172,272	282,874	602,474	1,057,620
FEDERAL GRANT - NOISE MITIGATION #7	1,907,095	-	1,907,095	(1,907,095)	-	-
FEDERAL GRANT - NOISE MITIGATION #8	7,789,152	627,142	7,162,010	(7,162,010)	-	-
FEDERAL GRANT - NOISE MITIGATION #9	8,028,256	1,900,594	6,127,662	(173,123)	3,000,000	8,954,539
FEDERAL GRANT - RAMP, TAXIWAY REHABILITATION & JOINT SEAL	1,306,954	-	1,306,954	(1,306,954)	-	-
FEDERAL GRANT - AIRFIELD SIGNAGE	85,000	-	85,000	(85,000)	-	-
FEDERAL GRANT - RUNWAY 14/32 PANEL REPLACEMENT	-	-	-	-	252,000	252,000
FEDERAL GRANT - RUNWAY 14/32 EXTENSION	-	-	-	-	3,663,052	3,663,052
STATE GRANTS	8,695,489	1,392,298	7,303,191	(1,868,698)	501,947	5,936,440
STATE GRANT - NOISE MITIGATION	1,972,524	280,855	1,691,669	(1,127,056)	333,333	897,947
STATE GRANT - RUNWAY 14/32 EXTENSION	796,435	575,037	221,398	(190,868)	73,672	104,202
STATE GRANT - RAMP, TAXIWAY REHABILITATION & JOINT SEAL	145,217	-	145,217	(145,217)	-	-
STATE GRANT - PROPERTY ACQUISITION FOR OBSTACLE REMOVAL	235,656	-	235,656	-	-	235,656
STATE GRANT - AIRFIELD ELECTRICAL REHAB	581,893	22,683	559,210	-	-	559,210
STATE GRANT - AIRFIELD DRAINAGE	356,254	-	356,254	(356,254)	-	-
STATE GRANT - REHAB RUNWAY 14/32 SAFETY AREA	4,598,066	513,724	4,084,342	(39,859)	66,942	4,111,425
STATE GRANT - AIRFIELD SIGNAGE	9,444	-	9,444	(9,444)	-	-
STATE GRANT - RUNWAY 14/32 PANEL REPLACEMENT	-	-	-	-	28,000	28,000
TOTAL GRANT REVENUE	\$ 35,255,286	\$ 7,984,814	\$ 27,270,472	\$ (15,426,294)	\$ 8,019,473	\$ 19,863,651
OTHER REVENUES						
FACILITY CHARGE REVENUE	\$ 578,786	\$ 816,252	\$ (237,466)	\$ 237,466	\$ 958,828	\$ 958,828
PASSENGER FACILITY CHARGES	220,077	257,190	(37,113)	37,113	349,723	349,723
PASSENGER FACILITY CHARGES - 2019	-	(5)	5	(5)	-	-
PASSENGER FACILITY CHARGES - 2020	-	-	-	-	-	-
PASSENGER FACILITY CHARGES - 2021	220,077	257,194	(37,117)	37,117	349,723	349,723
CONTRACT FACILITY CHARGES	358,709	559,062	(200,353)	200,353	609,105	609,105
OTHER FEES	3,591,258	829,300	2,761,958	(324,058)	4,744,400	7,182,301
TRANSFER FROM GENERAL FUND	829,300	829,300	-	-	3,544,400	3,544,400
USE OF PRIOR YEAR REVENUES	2,761,958	-	2,761,958	(324,058)	1,200,000	3,637,901
TOTAL OTHER REVENUES	\$ 4,170,044	\$ 1,645,552	\$ 2,524,492	\$ (86,592)	\$ 5,703,228	\$ 8,141,128
TOTAL CAPITAL PROJECT REVENUE	\$ 39,425,330	\$ 9,630,366	\$ 29,794,964	\$ (15,512,886)	\$ 13,722,701	\$ 28,004,779

Budget Commentary

Active Projects:

- Rehab of Runway 14/32 Safety Area – Project balance has been adjusted for remaining retainage. The Airfield Signage project has been changed to fall under this project. Additional funding is from our 2021 Entitlements.
- Noise Mitigation – Two grants were closed during the year and adjustments were made to actual for any known invoices through 5/2021. We anticipate receiving a new grant providing funding for a Federal amount of \$3M and State match of \$3k.

Proposed Projects Funded with 2021 Entitlements:

- Runway 14/32 Extension – This project has absorbed the Airfield Drainage project and funds were transferred. Some of our 2021 Entitlements will as go to fund this project.
- Runway 14/32 Panel Replacement.

Cancelled Projects:

- Ramp, Taxiway Rehab and Joint Sealing - Project did not receive funding.

Other Revenues

FY 2020-2021 was not an ordinary year for air travel, being in the midst of the COVID19 pandemic. With decreased air travel came decreases in cars being rented. We are seeing an increase at present in air travel and expect that trend to continue with the vaccine in full production and availability. In turn, we expect to see an increase in the number of cars being rented. However, we still feel a conservative approach to budgeting for FY 2021-2022 is appropriate.

Passenger Facility Charges (PFCs)

The Passenger Facility Charge (PFC) Program allows the collection of PFC fees up to \$4.50 for every eligible passenger at commercial airports controlled by public agencies. PFCs are capped at \$4.50 per flight segment with a maximum of two PFCs charged on a one-way trip or four PFCs on a round trip, for a maximum of \$18 total. Airports use these fees to fund FAA-approved projects that enhance safety, security, or capacity; reduce noise; or increase air carrier competition.

FY 2019-2020 was used as a base line for budgeting this year. We used actual figures for each month and then budgeted a percentage of that as follows:

- July - Sept 65%
- Oct - Dec 70%
- Jan - Jun 75%

Contract Facility Charges (CFCs)

Customer facility charge (CFC) is a user fee imposed by an airport operator on each rental car user, collected by rental car companies. We receive \$6.00 per car. CFC revenues are generally used for capital and financing costs of rental-car-related projects, such as consolidated rental car facilities (ConRACs) and related roadway systems.

FY 2019-2020 was used as a base line for budgeting this year. We used actual figures for each month and then budgeted a percentage of that as follows:

- July - Sept 70%
- Oct - Dec 75%
- Jan - Jun 80%

Transfer from the General Fund

The England Authority has decided to self-fund several capital projects for the upcoming year. Details about specific projects can be found in the Executive Summary.

EXPENSES

ACCOUNT TITLE	ADOPTED BUDGET FY 2020/2021	CURRENT YEAR REVENUE AND EXPENDITURES	ESTIMATED BUDGET CARRYOVER	PROPOSED BUDGET ADJUSTMENTS	PROPOSED BUDGET ADDITIONS	PROPOSED BUDGET FY 2021/2022
LANDSIDE PROJECTS	450,000	31,670	418,330	6,350	3,114,400	3,539,080
ROUNDBOUT PROJECT	69,468	-	69,468	-	-	69,468
ROOF REPLACEMENTS	277,885	-	277,885	-	550,000	827,885
COMMUNITY CENTER IMPROVEMENTS	35,197	25,320	9,877	-	-	9,877
TREE REMOVAL - HOUSING	17,450	-	17,450	-	-	17,450
LEASEHOLD IMPROVEMENTS - ADMINISTRATION BUILDING	50,000	-	50,000	-	50,000	100,000
RENTAL CAR FACILITY	-	6,350	(6,350)	6,350	-	-
BUILDING DEMOLOTION	-	-	-	-	284,400	284,400
COMMERCIAL BUILDING RENNOVATIONS	-	-	-	-	1,140,000	1,140,000
AIRPARK IMPROVEMENTS	-	-	-	-	90,000	90,000
LEASEHOLD IMPROVEMENTS - GOLF COURSE	-	-	-	-	1,000,000	1,000,000
					-	-
AIRSIDE PROJECTS	38,975,330	8,679,089	30,296,241	(12,384,032)	6,553,491	24,465,699
AIRFIELD DRAINAGE	3,562,542	63	3,562,480	(3,562,480)	-	-
AIRFIELD ELECTRICAL REHAB	581,893	4,370	577,523	(410,782)	-	166,741
AIRFIELD SIGNAGE	94,444	50,353	44,091	(44,091)	-	-
AIRPORT MASTER PLAN UPDATE	481,065	126,789	354,276	(16,207)	-	338,069
DBE PROGRAM	28,500	2,750	25,750	-	-	25,750
DEBT SERVICE - 2017 REVENUE BONDS	432,952	432,952	1	-	437,351	437,351
LOUISIANA WATERSHED INITIATIVE	-	78	(78)	78	-	-
NOISE MITIGATION	19,697,030	2,808,591	16,888,439	(7,035,954)	-	9,852,486
PROPERTY ACQUISITION FOR OBSTACLE REMOVAL	235,656	-	235,656	-	-	235,656
RAMP, TAXIWAY REHABILITATION & JOINT SEALING	1,452,171	-	1,452,171	(1,452,171)	-	-
REHAB RUNWAY 14/32 SAFETY AREA	8,835,118	4,575,804	4,259,314	240,315	669,416	5,169,045
REPLACE TERMINAL BAGGAGE BELT	275,000	-	275,000	-	-	275,000
RUNWAY 14/32 EXTENSION	741,858	608,588	133,271	(102,741)	3,736,724	3,767,254
TERMINAL ACCESS ROAD	2,000,000	-	2,000,000	-	-	2,000,000
TERMINAL REFURBISHMENT	557,101	68,753	488,348	-	100,000	588,348
PARKING LOT IMPROVEMENTS	-	-	-	-	330,000	330,000
RUNWAY 14/32 PANEL REPLACEMENT	-	-	-	-	280,000	280,000
ARFF VEHICLE PURCHASE	-	-	-	-	1,000,000	1,000,000
					-	-
TOTAL CAPITAL PROJECTS EXPENDITURES	\$ 39,425,330	\$ 8,710,760	\$ 30,714,570	\$ (12,377,682)	\$ 9,667,891	\$ 28,004,779
OTHER:						
UNAPPROPRIATED	-	-	(919,607)	(3,135,203)	4,054,811	0
TOTAL OTHER	\$ -	\$ -	\$ (919,607)	\$ (3,135,203)	\$ 4,054,811	\$ 0
TOTAL CAPITAL EXPENDITURES	\$ 39,425,330	\$ 8,710,760	\$ 29,794,964	\$ (15,512,886)	\$ 13,722,701	\$ 28,004,779

FUNDING SOURCES

ACCOUNT TITLE	FEDERAL GRANTS	STATE GRANTS	ENTITLEMENT FUNDS	PFC FUNDS	EEIDD CFC FUNDS	ENGLAND AUTHORITY FUND BALANCE	TOTAL FUNDING
LANDSIDE PROJECTS	-	-	-	-	-	3,539,080	3,539,080
ROUNDBOUT PROJECT						69,468	69,468
ROOF REPLACEMENTS						827,885	827,885
COMMUNITY CENTER IMPROVEMENTS						9,877	9,877
TREE REMOVAL - HOUSING						17,450	17,450
LEASEHOLD IMPROVEMENTS - ADMINISTRATION BUILDING						100,000	100,000
BUILDING DEMOLITION						284,400	284,400
COMMERCIAL BUILDING RENNOVATIONS						1,140,000	1,140,000
AIRPARK IMPROVEMENTS						90,000	90,000
LEASEHOLD IMPROVEMENTS - GOLF COURSE						1,000,000	1,000,000
AIRSIDE PROJECTS	12,409,685	5,936,440	1,517,526	3,613,069	925,699	63,281	24,465,700
AIRFIELD DRAINAGE							-
AIRFIELD ELECTRICAL REHAB		559,210				(392,469)	166,741
AIRFIELD SIGNAGE							-
AIRPORT MASTER PLAN UPDATE				338,069			338,069
DBE PROGRAM						25,750	25,750
DEBT SERVICE - 2017 REVENUE BONDS					437,351		437,351
LOUISIANA WATERSHED INITIATIVE							-
NOISE MITIGATION	8,954,539	897,947					9,852,486
PROPERTY ACQUISITION FOR OBSTACLE REMOVAL		235,656					235,656
RAMP, TAXIWAY REHABILITATION & JOINT SEALING							-
REHAB RUNWAY 14/32 SAFETY AREA	455,146	4,111,425	602,474				5,169,045
REPLACE TERMINAL BAGGAGE BELT				275,000			275,000
RUNWAY 14/32 EXTENSION	3,000,000	104,202	663,052				3,767,254
TERMINAL ACCESS ROAD				2,000,000			2,000,000
TERMINAL REFURBISHMENT					488,348	100,000	588,348
PARKING LOT IMPROVEMENTS						330,000	330,000
RUNWAY 14/32 PANEL REPLACEMENT		28,000	252,000				280,000
ARFF VEHICLE PURCHASE				1,000,000			1,000,000
TOTAL CAPITAL PROJECTS EXPENDITURES	\$ 12,409,685	\$ 5,936,440	\$ 1,517,526	\$ 3,613,069	\$ 925,699	\$ 3,602,361	\$ 28,004,779

THIS PAGE INTENTIONALLY LEFT BLANK



SUPPLEMENTAL DIVISION REPORTING



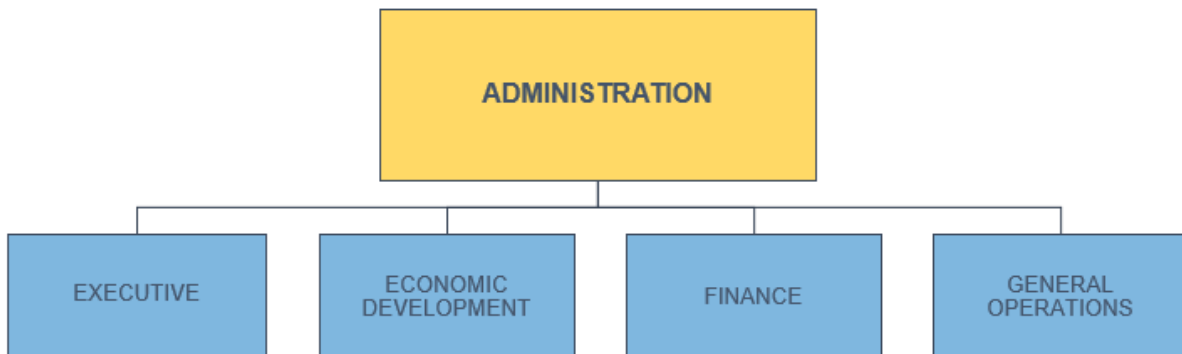
THIS PAGE INTENTIONALLY LEFT BLANK



ADMINISTRATION DIVISION BUDGET

SUMMARY

ACCOUNT TITLE	EXECUTIVE	ECONOMIC DEVELOPMENT	FINANCE	GENERAL OPERATIONS	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
SUMMARY						
OPERATING REVENUES						
AERONAUTICAL REVENUE	-	-	-	-	-	-
NON-AERONAUTICAL REVENUE	-	-	-	-	-	140
NONOPERATING REVENUES						
FEDERAL GRANTS	-	-	-	-	-	-
STATE GRANTS	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	875
OTHER BUDGET ITEMS						
USE OF PRIOR YEAR EARNINGS	813,230	528,770	574,477	586,826	2,503,302	1,880,134
TOTAL BUDGETED REVENUES	813,230	528,770	574,477	586,826	2,503,302	1,881,149
OPERATING EXPENSES						
PERSONNEL COMPENSATION AND BENEFITS	656,928	77,017	482,358	234,076	1,450,380	1,333,173
OTHER GENERAL AND ADMINISTRATIVE	137,015	166,300	24,772	27,055	355,141	93,556
UTILITIES	4,800	1,150	1,750	79,465	87,165	84,642
SUPPLIES AND MATERIALS	9,620	-	5,785	28,563	43,968	62,236
CONTRACT SERVICES	4,867	284,303	59,811	160,967	509,948	239,404
REPAIRS AND MAINTENANCE	-	-	-	6,700	6,700	9,156
NONOPERATING EXPENSES						
INTEREST EXPENSE	-	-	-	-	-	-
OTHER BUDGET ITEMS						
EQUIPMENT - CAPITAL	-	-	-	-	-	8,982
OPERATING TRANSFER - CAPITAL PROJECTS	-	-	-	50,000	50,000	50,000
TOTAL BUDGETED EXPENSES	813,230	528,770	574,477	586,826	2,503,302	1,881,149
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



ADMINISTRATION DIVISION BUDGET DETAIL

ACCOUNT TITLE	EXECUTIVE	ECONOMIC DEVELOPMENT	FINANCE	GENERAL OPERATIONS	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
NON-AERONAUTICAL REVENUE						
OTHER FEES	-	-	-	-	-	140
MISCELLANEOUS REVENUE - FINANCE	-	-	-	-	-	140
TOTAL NON-AERONAUTICAL REVENUE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140
TOTAL OPERATING REVENUES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140
OPERATING EXPENSES - GENERAL FUND						
PERSONNEL COMPENSATION AND BENEFITS	\$ 656,928	\$ 77,017	\$ 482,358	\$ 234,076	\$ 1,450,380	\$ 1,333,173
SALARIES	525,038	57,000	376,979	183,896	1,142,913	1,061,168
PAYROLL TAXES	8,813	978	6,788	3,306	19,885	22,915
457(b) DEFERRED COMPENSATION	56,502	3,534	39,724	16,576	116,337	105,063
HEALTH INSURANCE	61,816	14,376	54,525	24,644	155,361	135,940
ADDITIONAL FRINGE BENEFITS	4,565	1,002	6,129	3,059	14,755	7,276
WORKERS COMPENSATION	1,168	127	839	2,594	4,728	4,600
RAC PROVIDED SERVICES	(974)	-	(2,626)	-	(3,599)	(3,790)
OTHER GENERAL AND ADMINISTRATIVE	137,015	166,300	24,772	27,055	355,141	93,556
ADVERTISING	-	87,000	-	-	87,000	-
BANK & CREDIT CARD FEES	-	-	7,000	-	7,000	4,168
BOARD EXPENSE	30,000	-	-	-	30,000	13,131
CONTINGENCIES	5,000	10,800	5,000	6,000	26,800	-
DUES AND SUBSCRIPTIONS	2,900	-	1,262	300	4,462	9,966
EDUCATION / TRAINING	20,975	-	3,500	5,000	29,475	9,207
EDUCATION / TRAINING - ARFF	-	-	-	-	-	-
INSURANCE	22,965	-	-	11,005	33,969	31,707
PROMOTIONS	-	68,000	-	-	68,000	1,602
PERMITS & FEES	150	-	-	1,200	1,350	1,443
PRINTING	1,000	500	500	500	2,500	1,025
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-	(344)
PUBLIC ANNOUNCEMENTS	9,500	-	2,000	2,050	13,550	8,827
TRAVEL	44,525	-	5,510	1,000	51,035	12,823
UTILITIES	4,800	1,150	1,750	79,465	87,165	84,642
UTILITIES - CABLE / INTERNET	-	300	-	23,565	23,865	23,701
UTILITIES - ELECTRIC	-	-	-	16,800	16,800	16,604
UTILITIES - PHONE SERVICE - CELL	4,000	850	-	1,600	6,450	6,006
UTILITIES - PHONE SERVICE - LAND	800	-	1,750	17,900	20,450	20,026
UTILITIES - WASTE COLLECTION	-	-	-	1,600	1,600	1,524
UTILITIES - WATER / GAS	-	-	-	18,000	18,000	16,780
FEMA LEASE EXPENSES	-	-	-	-	-	-
SUPPLIES AND MATERIALS	9,620	-	5,785	28,563	43,968	62,236
AIRFIELD LIGHTING	-	-	-	-	-	-
AIRPARK VISUALS	-	-	-	-	-	499
APPLIANCES	-	-	-	-	-	-
CAR WASH OPERATING SUPPLIES	-	-	-	-	-	-
COMPUTER EQUIPMENT/SOFTWARE	5,485	-	2,185	3,975	11,645	35,953
EQUIPMENT - PURCHASES	300	-	1,000	9,700	11,000	878
EQUIPMENT - RENTAL	-	-	-	1,868	1,868	1,864
FIRE FIGHTING SUPPLIES	-	-	-	-	-	-
FUEL & OIL	3,800	-	-	2,100	5,900	7,067
JANITORIAL	-	-	-	-	-	70
OFFICE SUPPLIES	35	-	2,500	6,720	9,255	10,335
OPERATING SUPPLIES	-	-	-	1,200	1,200	1,001
POSTAGE & SHIPPING	-	-	100	3,000	3,100	3,489
SMALL TOOLS & EQUIPMENT	-	-	-	-	-	-
UNIFORMS	-	-	-	-	-	1,079
WILDLIFE CONTROL	-	-	-	-	-	-
CONTRACT SERVICES	4,867	284,303	59,811	160,967	509,948	239,404
IT / SOFTWARE SERVICES	4,867	7,423	29,411	15,591	57,292	40,321
CONTRACT LABOR - SECURITY	-	-	-	-	-	-
CONTRACT LABOR - TSA	-	-	-	-	-	-
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTR	-	-	-	-	-	-
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	-	-	30,400	-	30,400	32,400
PROFESSIONAL SERVICES - LEGAL	-	-	-	117,600	117,600	100,078
PROFESSIONAL SERVICES - CONSULTING	-	276,880	-	-	276,880	-
PROFESSIONAL SERVICES - OTHER	-	-	-	-	-	38,302
PURCHASED SERVICES - DCC WORK CREWS	-	-	-	-	-	-
PURCHASED SERVICES - EMPLOYMENT	-	-	-	10,136	10,136	9,981
PURCHASED SERVICES - FIRE PROTECTION	-	-	-	-	-	-
PURCHASED SERVICES - JANITORIAL	-	-	-	16,320	16,320	16,795
PURCHASED SERVICES - PARKING ATTENDANTS	-	-	-	-	-	-
PURCHASED SERVICES - PEST CONTROL	-	-	-	1,320	1,320	1,320
OTHER SERVICES	-	-	-	-	-	207

ACCOUNT TITLE	EXECUTIVE	ECONOMIC DEVELOPMENT	FINANCE	GENERAL OPERATIONS	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
REPAIRS AND MAINTENANCE	-	-	-	6,700	6,700	9,156
AIRFIELD SECURITY MAINTENANCE	-	-	-	-	-	-
APPLIANCE REPAIR & MAINTENANCE	-	-	-	-	-	-
CAR WASH SYSTEM COMPONENTS	-	-	-	-	-	-
BUILDING MAINTENANCE	-	-	-	-	-	116
ELEVATORS & ESCALATORS	-	-	-	2,200	2,200	1,757
EQUIPMENT MAINTENANCE	-	-	-	2,500	2,500	3,119
FIRE SYSTEMS MAINTENANCE	-	-	-	-	-	153
FOUNTAIN MAINTENANCE	-	-	-	-	-	-
GROUPS MAINTENANCE	-	-	-	-	-	-
HAZARDOUS MATERIAL REMOVAL	-	-	-	-	-	-
HURRICANE LAURA REPAIR & MAINTENANCE	-	-	-	-	-	576
HURRICANE LAURA REPAIR & MAINTENANCE (CONTR)	-	-	-	-	-	(576)
HVAC / HVACR MAINTENANCE	-	-	-	1,000	1,000	1,066
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-	-
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS	-	-	-	-	-	-
JET BRIDGE MAINTENANCE	-	-	-	-	-	-
NAVAID MAINTENANCE	-	-	-	-	-	-
PAINTING MAINTENANCE	-	-	-	-	-	-
PAVEMENT REPAIR & MAINTENANCE	-	-	-	-	-	-
PLUMBING MAINTENANCE	-	-	-	-	-	23
REPAIRS & MAINTENANCE - OTHER	-	-	-	1,000	1,000	24
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	-	-	-	-
LIGHT MAINTENANCE	-	-	-	-	-	-
TERMINAL BUILDING MAINTENANCE	-	-	-	-	-	-
TERMINAL SECURITY MAINTENANCE	-	-	-	-	-	-
UNDERGROUND UTILITY SYS	-	-	-	-	-	-
VEHICLE MAINTENANCE	-	-	-	-	-	2,897
VEHICLE MAINTENANCE - ARFF	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	\$ 813,230	\$ 528,770	\$ 574,477	\$ 536,826	\$ 2,453,302	\$ 1,822,167
NONOPERATING REVENUES (EXPENSES)						
FEDERAL GRANTS	-	-	-	-	-	-
STATE GRANTS	-	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-	875
INTEREST EXPENSE	-	-	-	-	-	-
GAIN(LOSS) ON DISPOSITION OF CAPITAL ASSETS	-	-	-	-	-	-
TOTAL NONOPERATING REVENUES(EXPENSES)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 875
OTHER BUDGET ITEMS						
USE OF PRIOR YEAR EARNINGS	813,230	528,770	574,477	586,826	2,503,302	1,880,134
EQUIPMENT - CAPITAL	-	-	-	-	-	8,982
OPERATING TRANSFER - CAPITAL PROJECTS	-	-	-	50,000	50,000	50,000
TOTAL OTHER BUDGET ITEMS	\$ 813,230	\$ 528,770	\$ 574,477	\$ 536,826	\$ 2,453,302	\$ 1,821,152
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

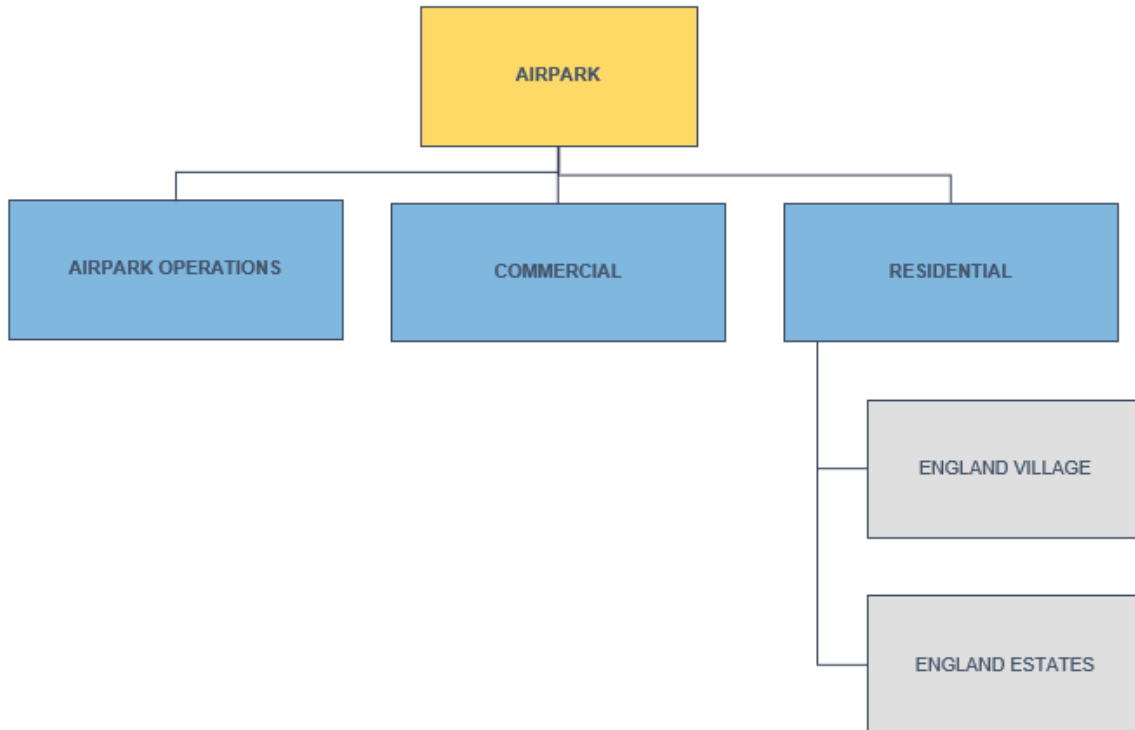
THIS PAGE INTENTIONALLY LEFT BLANK



AIRPARK DIVISION BUDGET

SUMMARY

ACCOUNT TITLE	AIRPARK OPERATIONS	COMMERCIAL LEASING	RESIDENTIAL LEASING	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
OPERATING REVENUES					
AERONAUTICAL REVENUE	-	-	-	-	-
NON-AERONAUTICAL REVENUE	-	2,986,953	1,331,663	4,318,616	4,231,970
NONOPERATING REVENUES					
FEDERAL GRANTS	-	-	-	-	-
STATE GRANTS	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-
OTHER BUDGET ITEMS					
USE OF PRIOR YEAR EARNINGS	2,579,782	(400,778)	(923,396)	1,255,608	(1,046,123)
TOTAL BUDGETED REVENUES	2,579,782	2,586,175	408,267	5,574,224	3,185,847
OPERATING EXPENSES					
PERSONNEL COMPENSATION AND BENEFITS	657,740	-	-	657,740	566,163
OTHER GENERAL AND ADMINISTRATIVE	84,327	156,967	81,103	322,396	273,158
UTILITIES	38,994	142,050	97,700	278,744	276,844
SUPPLIES AND MATERIALS	62,650	13,150	31,575	107,375	74,465
CONTRACT SERVICES	913,488	412,295	28,395	1,354,178	1,278,416
REPAIRS AND MAINTENANCE	157,184	71,713	119,494	348,391	230,268
NONOPERATING EXPENSES					
INTEREST EXPENSE	-	-	-	-	-
OTHER BUDGET ITEMS					
EQUIPMENT - CAPITAL	291,000	150,000	-	441,000	86,532
OPERATING TRANSFER - CAPITAL PROJECTS	374,400	1,640,000	50,000	2,064,400	400,000
TOTAL BUDGETED EXPENSES	2,579,782	2,586,175	408,267	5,574,224	3,185,847
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -	\$ -	\$ -	\$ -



AIRPARK DIVISION BUDGET DETAIL

ACCOUNT TITLE	AIRPARK OPERATIONS	COMMERCIAL LEASING	RESIDENTIAL LEASING	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
NON-AERONAUTICAL REVENUE					
LAND AND BUILDING LEASES	\$ -	\$ 2,986,953	\$ 1,331,663	\$ 4,318,616	\$ 4,044,987
LEASES - COMMERCIAL	-	2,984,553	-	2,984,553	2,744,077
LEASES - ENGLAND VILLAGE	-	-	260,220	260,220	240,456
LEASES - ENGLAND ESTATES	-	-	1,020,959	1,020,959	910,999
LATE FEES - COMMERCIAL	-	2,400	-	2,400	6,825
LATE FEES - ENGLAND VILLAGE	-	-	12,084	12,084	7,251
LATE FEES - ENGLAND ESTATES	-	-	16,800	16,800	12,356
DEPOSIT FORFEITURES - COMMERCIAL	-	-	-	-	105,659
RENT REBATE FORFEITURE - ENGLAND ESTATES	-	-	21,600	21,600	17,366
OTHER FEES	-	-	-	-	186,983
MISCELLANEOUS REVENUE - COMMERCIAL LEASING	-	-	-	-	179,108
MISCELLANEOUS REVENUE - ENGLAND VILLAGE	-	-	-	-	1,755
MISCELLANEOUS REVENUE - ENGLAND ESTATES	-	-	-	-	6,120
TOTAL NON-AERONAUTICAL REVENUE	\$ -	\$ 2,986,953	\$ 1,331,663	\$ 4,318,616	\$ 4,231,970
TOTAL OPERATING REVENUES	\$ -	\$ 2,986,953	\$ 1,331,663	\$ 4,318,616	\$ 4,231,970
OPERATING EXPENSES - GENERAL FUND					
PERSONNEL COMPENSATION AND BENEFITS	\$ 657,740	\$ -	\$ -	\$ 657,740	\$ 566,163
SALARIES	483,409	-	-	483,409	424,538
PAYROLL TAXES	8,653	-	-	8,653	8,030
457(b) DEFERRED COMPENSATION	29,971	-	-	29,971	31,027
HEALTH INSURANCE	105,867	-	-	105,867	81,237
ADDITIONAL FRINGE BENEFITS	9,547	-	-	9,547	4,450
WORKERS COMPENSATION	20,292	-	-	20,292	16,881
RAC PROVIDED SERVICES	-	-	-	-	-
OTHER GENERAL AND ADMINISTRATIVE	84,327	156,967	81,103	322,396	273,158
ADVERTISING	-	-	-	-	-
BANK & CREDIT CARD FEES	-	-	25,300	25,300	28,803
BOARD EXPENSE	-	-	-	-	-
CONTINGENCIES	20,900	8,700	3,900	33,500	-
DUES AND SUBSCRIPTIONS	-	-	-	-	-
EDUCATION / TRAINING	6,500	-	-	6,500	2,687
EDUCATION / TRAINING - ARFF	-	-	-	-	-
INSURANCE	54,177	148,117	48,903	251,196	207,212
PROMOTIONS	-	-	-	-	31,530
PERMITS & FEES	2,500	150	3,000	5,650	75
PRINTING	-	-	-	-	-
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	2,850
PUBLIC ANNOUNCEMENTS	250	-	-	250	-
TRAVEL	-	-	-	-	-
UTILITIES	38,994	142,050	97,700	278,744	276,844
UTILITIES - CABLE / INTERNET	-	-	-	-	-
UTILITIES - ELECTRIC	14,200	120,000	300	134,500	133,318
UTILITIES - PHONE SERVICE - CELL	1,794	-	-	1,794	1,097
UTILITIES - PHONE SERVICE - LAND	8,500	6,700	-	15,200	15,136
UTILITIES - WASTE COLLECTION	14,500	1,100	56,700	72,300	71,653
UTILITIES - WATER / GAS	-	4,250	40,700	44,950	45,542
FEMA LEASE EXPENSES	-	10,000	-	10,000	10,099
SUPPLIES AND MATERIALS	62,650	13,150	31,575	107,375	74,465
AIRFIELD LIGHTING	-	-	-	-	-
AIRPARK VISUALS	6,500	-	-	6,500	6,172
APPLIANCES	-	5,000	21,000	26,000	14,813
CAR WASH OPERATING SUPPLIES	-	-	-	-	-
COMPUTER EQUIPMENT/SOFTWARE	2,550	-	-	2,550	25,397
EQUIPMENT - PURCHASES	9,800	-	-	9,800	-
EQUIPMENT - RENTAL	500	2,500	-	3,000	3,110
FIRE FIGHTING SUPPLIES	-	-	-	-	-
FUEL & OIL	18,400	1,900	1,000	21,300	11,223
JANITORIAL	1,000	500	2,850	4,350	1,504
OFFICE SUPPLIES	200	150	-	350	185
OPERATING SUPPLIES	16,500	2,500	6,000	25,000	4,003
POSTAGE & SHIPPING	200	-	-	200	-
SMALL TOOLS & EQUIPMENT	2,000	600	725	3,325	3,070
UNIFORMS	5,000	-	-	5,000	4,988
WILDLIFE CONTROL	-	-	-	-	-
CONTRACT SERVICES	913,488	412,295	28,395	1,354,178	1,278,416
IT / SOFTWARE SERVICES	2,163	10,395	10,395	22,953	2,108
CONTRACT LABOR - SECURITY	430,000	-	-	430,000	407,454
CONTRACT LABOR - TSA	-	-	-	-	-
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	-	-	-	-	-
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	-	-	-	-	-
PROFESSIONAL SERVICES - LEGAL	-	382,400	-	382,400	299,760
PROFESSIONAL SERVICES - CONSULTING	-	-	-	-	134,054
PROFESSIONAL SERVICES - OTHER	11,000	-	-	11,000	18,430
PURCHASED SERVICES - DCC WORK CREWS	139,200	-	-	139,200	65,142
PURCHASED SERVICES - EMPLOYMENT	-	-	-	-	115
PURCHASED SERVICES - FIRE PROTECTION	326,125	-	-	326,125	327,846

ACCOUNT TITLE	AIRPARK OPERATIONS	COMMERCIAL LEASING	RESIDENTIAL LEASING	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
PURCHASED SERVICES - JANITORIAL	4,000	1,500	-	5,500	4,800
PURCHASED SERVICES - PARKING ATTENDANTS	-	-	-	-	-
PURCHASED SERVICES - PEST CONTROL	-	18,000	18,000	36,000	18,210
OTHER SERVICES	1,000	-	-	1,000	495
REPAIRS AND MAINTENANCE	157,184	71,713	119,494	348,391	230,268
AIRFIELD SECURITY MAINTENANCE	-	-	-	-	-
APPLIANCE REPAIR & MAINTENANCE	-	-	3,496	3,496	1,383
CAR WASH SYSTEM COMPONENTS	-	-	-	-	-
BUILDING MAINTENANCE	-	24,708	-	24,708	3,341
ELEVATORS & ESCALATORS	-	7,070	-	7,070	6,125
EQUIPMENT MAINTENANCE	19,425	311	-	19,736	24,408
FIRE SYSTEMS MAINTENANCE	-	-	-	-	6,331
FOUNTAIN MAINTENANCE	2,719	-	-	2,719	-
GROUNDS MAINTENANCE	79,875	1,165	38,305	119,345	133,858
HAZARDOUS MATERIAL REMOVAL	12,820	1,165	3,107	17,092	-
HURRICANE LAURA REPAIR & MAINTENANCE	-	-	-	-	633,676
HURRICANE LAURA REPAIR & MAINTENANCE (CONTRA)	-	-	-	-	(633,676)
HVAC / HVACR MAINTENANCE	-	13,986	15,540	29,526	20,654
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)	-	-	-	-	-
JET BRIDGE MAINTENANCE	-	-	-	-	-
NAVAID MAINTENANCE	-	-	-	-	-
PAINTING MAINTENANCE	1,942	2,486	5,827	10,255	5,779
PAVEMENT REPAIR & MAINTENANCE	1,942	1,165	1,165	4,272	875
PLUMBING MAINTENANCE	2,331	5,283	6,992	14,606	6,800
REPAIRS & MAINTENANCE - OTHER	18,648	11,655	2,330	32,633	4,029
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	34,964	34,964	9,372
LIGHT MAINTENANCE	3,108	388	776	4,272	1,166
TERMINAL BUILDING MAINTENANCE	-	-	-	-	-
TERMINAL SECURITY MAINTENANCE	-	-	-	-	-
UNDERGROUND UTILITY SYS	2,719	2,331	6,992	12,042	1,451
VEHICLE MAINTENANCE	11,655	-	-	11,655	4,696
VEHICLE MAINTENANCE - ARFF	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	\$ 1,914,382	\$ 796,175	\$ 358,267	\$ 3,068,824	\$ 2,699,314
NONOPERATING REVENUES (EXPENSES)					
FEDERAL GRANTS	-	-	-	-	-
STATE GRANTS	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-
GAIN(LOSS) ON DISPOSITION OF CAPITAL ASSETS	-	-	-	-	-
TOTAL NONOPERATING REVENUES(EXPENSES)	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER BUDGET ITEMS					
USE OF PRIOR YEAR EARNINGS	2,579,782	(400,778)	(923,396)	1,255,608	(1,046,123)
EQUIPMENT - CAPITAL	291,000	150,000	-	441,000	86,532
OPERATING TRANSFER - CAPITAL PROJECTS	374,400	1,640,000	50,000	2,064,400	400,000
TOTAL OTHER BUDGET ITEMS	\$ 1,914,382	\$ (2,190,778)	\$ (973,396)	\$ (1,249,792)	\$ (1,532,656)
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -	\$ -	\$ -	\$ -

THIS PAGE INTENTIONALLY LEFT BLANK



AIRPORT DIVISION BUDGET

SUMMARY

ACCOUNT TITLE	AIRFIELD	TERMINAL	FIRE DEPARTMENT	PARKING LOT	CONRAC	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
OPERATING REVENUES							
AERONAUTICAL REVENUE	1,020,571	75,701	-	-	-	1,096,272	1,056,428
NON-AERONAUTICAL REVENUE	-	798,270	-	745,360	67,320	1,610,950	1,401,887
NONOPERATING REVENUES							
FEDERAL GRANTS	-	-	-	-	-	-	-
STATE GRANTS	75,000	-	-	-	-	75,000	75,000
INTEREST INCOME	-	-	-	-	-	-	-
OTHER BUDGET ITEMS							
USE OF PRIOR YEAR EARNINGS	744,380	662,307	276,150	(253,572)	4,752	1,434,017	1,023,189
TOTAL BUDGETED REVENUES	1,839,951	1,536,279	276,150	491,788	72,072	4,216,239	3,556,505
OPERATING EXPENSES							
PERSONNEL COMPENSATION AND BENEFITS	409,068	377,154	-	-	11,893	798,114	707,364
OTHER GENERAL AND ADMINISTRATIVE	141,857	83,270	48,797	25,138	9,085	308,147	229,152
UTILITIES	23,550	324,464	53,660	11,150	36,854	449,678	438,582
SUPPLIES AND MATERIALS	45,300	40,735	60,450	2,500	4,550	153,535	128,261
CONTRACT SERVICES	910,101	181,120	3,943	120,000	3,190	1,218,354	1,385,370
REPAIRS AND MAINTENANCE	99,266	155,035	55,600	3,000	6,500	319,401	289,206
NONOPERATING EXPENSES							
INTEREST EXPENSE	-	-	-	-	-	-	-
OTHER BUDGET ITEMS							
EQUIPMENT - CAPITAL	210,810	274,500	53,700	-	-	539,010	50,306
OPERATING TRANSFER - CAPITAL PROJECTS	-	100,000	-	330,000	-	430,000	328,262
TOTAL BUDGETED EXPENSES	1,839,951	1,536,279	276,150	491,788	72,072	4,216,239	3,556,505
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



AIRPORT DIVISION BUDGET DETAIL

ACCOUNT TITLE	AIRFIELD	TERMINAL	FIRE DEPARTMENT	PARKING LOT	CONRAC	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
AERONAUTICAL REVENUE							
PASSENGER AIRPORT REVENUE	\$ 303,375	\$ 75,701	\$ -	\$ -	\$ -	\$ 379,075	\$ 368,363
AIRLINE AVIATION LEASES	-	75,701	-	-	-	75,701	73,001
LANDING & RAMP FEES	303,375	-	-	-	-	303,375	295,362
NON-PASSENGER AIRPORT REVENUE	717,197	-	-	-	-	717,197	688,065
DEPOSIT FORFEITURES	-	-	-	-	-	-	1,531
FBO LEASE	462,500	-	-	-	-	462,500	452,887
FUEL FLOWAGE FEES	233,517	-	-	-	-	233,517	211,542
T-HANGARS	21,180	-	-	-	-	21,180	22,105
TOTAL AERONAUTICAL REVENUE	\$ 1,020,571	\$ 75,701	\$ -	\$ -	\$ -	\$ 1,096,272	\$ 1,056,428
NON-AERONAUTICAL REVENUE							
TERMINAL OPERATIONS	-	782,181	-	-	-	782,181	890,152
ATM REVENUES	-	600	-	-	-	600	408
CAR RENTAL REVENUES	-	775,581	-	-	-	775,581	883,744
CONCESSIONS (TAILWIND)	-	6,000	-	-	-	6,000	6,000
TERMINAL ADVERTISING	-	16,089	-	-	-	16,089	11,652
RENTAL CAR OPERATIONS	-	-	-	-	67,320	67,320	66,850
CONRAC USAGE FEES	-	-	-	-	62,038	62,038	62,008
FUEL FLOWAGE SERVICE CHARGE	-	-	-	-	5,282	5,282	4,843
PARKING LOT OPERATIONS	-	-	-	745,360	-	745,360	433,223
PARKING REVENUES	-	-	-	745,360	-	745,360	433,223
OTHER FEES	-	-	-	-	-	-	10
MISCELLANEOUS REVENUE - RENTAL CAR OPERATIONS	-	-	-	-	-	-	10
TOTAL NON-AERONAUTICAL REVENUE	\$ -	\$ 798,270	\$ -	\$ 745,360	\$ 67,320	\$ 1,610,950	\$ 1,401,887
TOTAL OPERATING REVENUES	\$ 1,020,571	\$ 873,971	\$ -	\$ 745,360	\$ 67,320	\$ 2,707,222	\$ 2,458,316
OPERATING EXPENSES - GENERAL FUND							
PERSONNEL COMPENSATION AND BENEFITS	\$ 409,068	\$ 377,154	\$ -	\$ -	\$ 11,893	\$ 798,114	\$ 707,364
SALARIES	293,290	268,930	-	-	-	562,219	495,872
PAYROLL TAXES	4,975	4,785	-	-	-	9,761	9,444
457(b) DEFERRED COMPENSATION	18,184	16,674	-	-	-	34,858	30,744
HEALTH INSURANCE	75,267	78,245	-	-	-	153,513	140,744
ADDITIONAL FRINGE BENEFITS	5,039	5,525	-	-	-	10,564	5,106
WORKERS COMPENSATION	12,311	11,289	-	-	-	23,600	19,804
RAC PROVIDED SERVICES	-	(8,294)	-	-	11,893	3,599	5,651
OTHER GENERAL AND ADMINISTRATIVE	141,857	83,270	48,797	25,138	9,085	308,147	229,152
ADVERTISING	-	-	-	-	-	-	-
BANK & CREDIT CARD FEES	-	-	-	23,000	-	23,000	10,678
BOARD EXPENSE	-	-	-	-	-	-	-
CONTINGENCIES	18,725	11,700	2,400	1,765	810	35,400	-
DUES AND SUBSCRIPTIONS	3,610	-	400	-	-	4,010	902
EDUCATION / TRAINING	14,800	3,000	4,500	-	-	22,300	7,013
EDUCATION / TRAINING - ARFF	-	-	-	-	-	-	190
INSURANCE	91,772	64,920	41,497	373	8,275	206,837	178,150
PROMOTIONS	-	-	-	-	-	-	27,145
PERMITS & FEES	500	400	-	-	-	900	365
PRINTING	-	-	-	-	-	-	315
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-	-	-
PUBLIC ANNOUNCEMENTS	250	250	-	-	-	500	94
TRAVEL	12,200	3,000	-	-	-	15,200	4,299
UTILITIES	23,550	324,464	53,660	11,150	36,854	449,678	438,582
UTILITIES - CABLE / INTERNET	-	6,650	-	-	6,850	13,500	13,420
UTILITIES - ELECTRIC	8,800	255,000	11,660	11,150	11,500	298,110	296,196
UTILITIES - PHONE SERVICE - CELL	750	2,714	1,100	-	-	4,564	3,652
UTILITIES - PHONE SERVICE - LAND	1,400	23,000	33,000	-	-	57,400	57,990
UTILITIES - WASTE COLLECTION	6,400	10,100	-	-	1,200	17,700	20,066
UTILITIES - WATER / GAS	6,200	27,000	7,900	-	17,304	58,404	47,258
FEMA LEASE EXPENSES	-	-	-	-	-	-	-
SUPPLIES AND MATERIALS	45,300	40,735	60,450	2,500	4,550	153,535	128,261
AIRFIELD LIGHTING	8,000	-	-	-	-	8,000	1,234
AIRPARK VISUALS	-	500	-	-	-	500	689
APPLIANCES	-	-	-	-	-	-	-
CAR WASH OPERATING SUPPLIES	-	-	-	-	4,000	4,000	3,114
COMPUTER EQUIPMENT/SOFTWARE	1,200	11,435	1,850	-	-	14,485	36,504
EQUIPMENT - PURCHASES	2,500	1,500	-	1,700	-	5,700	618
EQUIPMENT - RENTAL	4,500	3,000	-	-	-	7,500	2,349
FIRE FIGHTING SUPPLIES	-	-	17,000	-	-	17,000	9,938
FUEL & OIL	15,300	4,300	18,700	-	-	38,300	25,418
JANITORIAL	-	12,000	3,400	-	300	15,700	18,183
OFFICE SUPPLIES	-	-	-	800	-	800	1,221
OPERATING SUPPLIES	5,000	-	8,500	-	250	13,750	12,327
POSTAGE & SHIPPING	100	1,000	-	-	-	1,100	589
SMALL TOOLS & EQUIPMENT	3,500	2,000	11,000	-	-	16,500	9,103

ACCOUNT TITLE	AIRFIELD	TERMINAL	FIRE DEPARTMENT	PARKING LOT	CONRAC	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
UNIFORMS	-	5,000	-	-	-	5,000	3,643
WILDLIFE CONTROL	5,200	-	-	-	-	5,200	3,332
CONTRACT SERVICES	910,101	181,120	3,943	120,000	3,190	1,218,354	1,385,370
IT / SOFTWARE SERVICES	27,141	43,780	3,583	-	1,440	75,944	32,782
CONTRACT LABOR - SECURITY	-	-	-	-	-	-	-
CONTRACT LABOR - TSA	-	97,000	-	-	-	97,000	98,130
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	-	(97,000)	-	-	-	(97,000)	(95,295)
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	-	-	-	-	-	-	-
PROFESSIONAL SERVICES - LEGAL	-	-	-	-	-	-	25
PROFESSIONAL SERVICES - CONSULTING	-	-	-	-	-	-	141,374
PROFESSIONAL SERVICES - OTHER	-	-	-	-	800	800	47,563
PURCHASED SERVICES - DCC WORK CREWS	-	-	-	-	-	-	-
PURCHASED SERVICES - EMPLOYMENT	-	-	-	-	-	-	27,208
PURCHASED SERVICES - FIRE PROTECTION	880,560	97,840	-	-	-	978,400	983,539
PURCHASED SERVICES - JANITORIAL	1,200	30,000	-	-	-	31,200	33,622
PURCHASED SERVICES - PARKING ATTENDANTS	-	-	-	120,000	-	120,000	106,631
PURCHASED SERVICES - PEST CONTROL	1,200	1,500	360	-	450	3,510	3,030
OTHER SERVICES	-	8,000	-	-	500	8,500	6,761
REPAIRS AND MAINTENANCE	99,266	155,035	55,600	3,000	6,500	319,401	289,206
AIRFIELD SECURITY MAINTENANCE	3,948	-	-	-	-	3,948	5,543
APPLIANCE REPAIR & MAINTENANCE	-	-	-	-	-	-	-
CAR WASH SYSTEM COMPONENTS	-	-	-	-	4,800	4,800	959
BUILDING MAINTENANCE	2,871	-	2,500	-	-	5,371	-
ELEVATORS & ESCALATORS	-	25,839	-	-	-	25,839	32,746
EQUIPMENT MAINTENANCE	35,888	6,101	6,600	3,000	1,300	52,889	54,808
FIRE SYSTEMS MAINTENANCE	718	6,460	-	-	-	7,178	12,038
FOUNTAIN MAINTENANCE	-	13,278	-	-	-	13,278	3,064
GROUPS MAINTENANCE	8,254	5,742	-	-	-	13,996	16,342
HAZARDOUS MATERIAL REMOVAL	1,794	-	-	-	-	1,794	-
HURRICANE LAURA REPAIR & MAINTENANCE	-	-	-	-	-	-	266,409
HURRICANE LAURA REPAIR & MAINTENANCE (CONTRA)	-	-	-	-	-	-	(266,409)
HVAC / HVACR MAINTENANCE	-	28,710	500	-	150	29,360	36,957
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-	-	-
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)	-	-	-	-	-	-	-
JET BRIDGE MAINTENANCE	-	39,477	-	-	-	39,477	39,560
NAVAID MAINTENANCE	20,671	-	-	-	-	20,671	1,741
PAINTING MAINTENANCE	7,178	359	-	-	-	7,537	420
PAVEMENT REPAIR & MAINTENANCE	5,383	-	-	-	250	5,633	-
PLUMBING MAINTENANCE	-	2,153	-	-	-	2,153	2,227
REPAIRS & MAINTENANCE - OTHER	7,178	-	-	-	-	7,178	2,188
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	-	-	-	-	-
LIGHT MAINTENANCE	3,589	3,589	-	-	-	7,178	4,863
TERMINAL BUILDING MAINTENANCE	-	11,843	-	-	-	11,843	20,502
TERMINAL SECURITY MAINTENANCE	-	11,484	-	-	-	11,484	10,178
UNDERGROUND UTILITY SYS	-	-	-	-	-	-	-
VEHICLE MAINTENANCE	1,794	-	-	-	-	1,794	918
VEHICLE MAINTENANCE - ARFF	-	-	46,000	-	-	46,000	44,153
TOTAL OPERATING EXPENDITURES	\$ 1,629,141	\$ 1,161,779	\$ 222,450	\$ 161,788	\$ 72,072	\$ 3,247,229	\$ 3,177,936
NONOPERATING REVENUES (EXPENSES)							
FEDERAL GRANTS	-	-	-	-	-	-	-
STATE GRANTS	75,000	-	-	-	-	75,000.00	75,000
INTEREST INCOME	-	-	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-	-	-
GAIN(LOSS) ON DISPOSITION OF CAPITAL ASSETS	-	-	-	-	-	-	-
TOTAL NONOPERATING REVENUES(EXPENSES)	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000
OTHER BUDGET ITEMS							
USE OF PRIOR YEAR EARNINGS	744,380	662,307	276,150	(253,572)	4,752	1,434,017	1,023,189
EQUIPMENT - CAPITAL	210,810	274,500	53,700	-	-	539,010	50,306
OPERATING TRANSFER - CAPITAL PROJECTS	-	100,000	-	330,000	-	430,000	328,262
TOTAL OTHER BUDGET ITEMS	\$ 533,570	\$ 287,807	\$ 222,450	\$ (583,572)	\$ 4,752	\$ 465,007	\$ 644,621
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0	\$ -

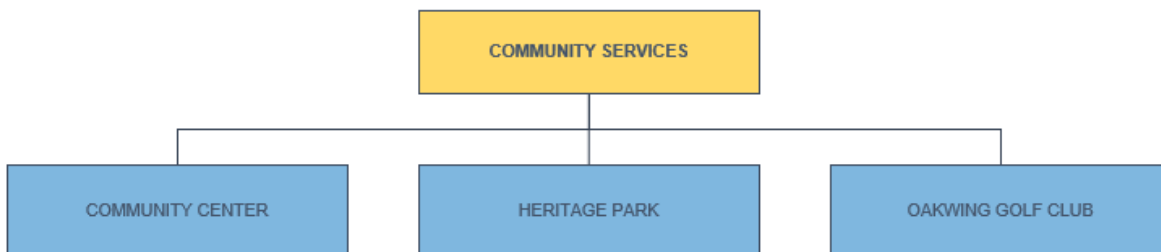
THIS PAGE INTENTIONALLY LEFT BLANK



COMMUNITY SERVICES DIVISION BUDGET

SUMMARY

ACCOUNT TITLE	COMMUNITY CENTER	HERITAGE PARK	OAKWING GOLF COURSE	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
OPERATING REVENUES					
AERONAUTICAL REVENUE	-	-	-	-	-
NON-AERONAUTICAL REVENUE	27,900	-	-	27,900	71,900
NONOPERATING REVENUES					
FEDERAL GRANTS	-	-	-	-	-
STATE GRANTS	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-
OTHER BUDGET ITEMS					
USE OF PRIOR YEAR EARNINGS	23,513	51,646	1,294,598	1,369,758	281,660
TOTAL BUDGETED REVENUES	51,413	51,646	1,294,598	1,397,658	353,560
OPERATING EXPENSES					
PERSONNEL COMPENSATION AND BENEFITS	-	-	-	-	-
OTHER GENERAL AND ADMINISTRATIVE	17,031	3,046	168	20,246	12,496
UTILITIES	13,550	300	2,930	16,780	6,082
SUPPLIES AND MATERIALS	7,446	5,000	211,900	224,346	221,137
CONTRACT SERVICES	6,136	-	1,500	7,636	45,531
REPAIRS AND MAINTENANCE	7,250	43,300	78,100	128,650	68,314
NONOPERATING EXPENSES					
INTEREST EXPENSE	-	-	-	-	-
OTHER BUDGET ITEMS					
EQUIPMENT - CAPITAL	-	-	-	-	-
OPERATING TRANSFER - CAPITAL PROJECTS	-	-	1,000,000	1,000,000	-
TOTAL BUDGETED EXPENSES	51,413	51,646	1,294,598	1,397,658	353,560
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -	\$ -	\$ -	\$ -



COMMUNITY SERVICES DIVISION BUDGET DETAIL

ACCOUNT TITLE	COMMUNITY CENTER	HERITAGE PARK	OAKWNG GOLF COURSE	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
COMMUNITY CENTER OPERATIONS	27,900	-	-	27,900	4,125
COMMUNITY CENTER RENTAL	27,900	-	-	27,900	4,125
TOTAL NON-AERONAUTICAL REVENUE	\$ 27,900	\$ -	\$ -	\$ 27,900	\$ 71,900
TOTAL OPERATING REVENUES	\$ 27,900	\$ -	\$ -	\$ 27,900	\$ 71,900
OPERATING EXPENSES - GENERAL FUND					
PERSONNEL COMPENSATION AND BENEFITS	\$ -	\$ -	\$ -	\$ -	\$ -
SALARIES	-	-	-	-	-
PAYROLL TAXES	-	-	-	-	-
457(b) DEFERRED COMPENSATION	-	-	-	-	-
HEALTH INSURANCE	-	-	-	-	-
ADDITIONAL FRINGE BENEFITS	-	-	-	-	-
WORKERS COMPENSATION	-	-	-	-	-
RAC PROVIDED SERVICES	-	-	-	-	-
OTHER GENERAL AND ADMINISTRATIVE	17,031	3,046	168	20,246	12,496
ADVERTISING	-	-	-	-	-
BANK & CREDIT CARD FEES	-	-	-	-	-
BOARD EXPENSE	-	-	-	-	-
CONTINGENCIES	2,300	2,000	-	4,300	-
DUES AND SUBSCRIPTIONS	-	-	-	-	-
EDUCATION / TRAINING	-	-	-	-	-
EDUCATION / TRAINING - ARFF	-	-	-	-	-
INSURANCE	14,231	1,046	168	15,446	12,496
PROMOTIONS	-	-	-	-	-
PERMITS & FEES	-	-	-	-	-
PRINTING	500	-	-	500	-
PROVISION FOR DOUBTFUL ACCOUNTS	-	-	-	-	-
PUBLIC ANNOUNCEMENTS	-	-	-	-	-
TRAVEL	-	-	-	-	-
UTILITIES	13,550	300	2,930	16,780	6,082
UTILITIES - CABLE / INTERNET	2,550	-	-	2,550	2,558
UTILITIES - ELECTRIC	8,000	-	1,600	9,600	1,377
UTILITIES - PHONE SERVICE - CELL	-	-	-	-	-
UTILITIES - PHONE SERVICE - LAND	-	-	-	-	-
UTILITIES - WASTE COLLECTION	1,000	-	-	1,000	973
UTILITIES - WATER / GAS	2,000	300	1,330	3,630	1,174
FEMA LEASE EXPENSES	-	-	-	-	-
SUPPLIES AND MATERIALS	7,446	5,000	211,900	224,346	221,137
AIRFIELD LIGHTING	-	-	-	-	-
AIRPARK VISUALS	-	5,000	-	5,000	892
APPLIANCES	-	-	-	-	-
CAR WASH OPERATING SUPPLIES	-	-	-	-	-
COMPUTER EQUIPMENT/SOFTWARE	-	-	-	-	-
EQUIPMENT - PURCHASES	3,946	-	-	3,946	-
EQUIPMENT - RENTAL	-	-	196,800	196,800	207,708
FIRE FIGHTING SUPPLIES	-	-	-	-	-
FUEL & OIL	-	-	15,100	15,100	12,146
JANITORIAL	3,500	-	-	3,500	390
OFFICE SUPPLIES	-	-	-	-	-
OPERATING SUPPLIES	-	-	-	-	-
POSTAGE & SHIPPING	-	-	-	-	-
SMALL TOOLS & EQUIPMENT	-	-	-	-	-
UNIFORMS	-	-	-	-	-
WILDLIFE CONTROL	-	-	-	-	-
CONTRACT SERVICES	6,136	-	1,500	7,636	45,531
IT / SOFTWARE SERVICES	3,396	-	-	3,396	3,396
CONTRACT LABOR - SECURITY	-	-	-	-	-
CONTRACT LABOR - TSA	-	-	-	-	-
CONTRACT LABOR - TSA REIMBURSEMENTS (CONTRA)	-	-	-	-	-
PROFESSIONAL SERVICES - ACCOUNTING / AUDIT	-	-	-	-	-
PROFESSIONAL SERVICES - LEGAL	-	-	-	-	-
PROFESSIONAL SERVICES - CONSULTING	-	-	1,500	1,500	-
PROFESSIONAL SERVICES - OTHER	-	-	-	-	40,820
PURCHASED SERVICES - DCC WORK CREWS	-	-	-	-	-
PURCHASED SERVICES - EMPLOYMENT	-	-	-	-	-
PURCHASED SERVICES - FIRE PROTECTION	-	-	-	-	-
PURCHASED SERVICES - JANITORIAL	2,740	-	-	2,740	475
PURCHASED SERVICES - PARKING ATTENDANTS	-	-	-	-	-
PURCHASED SERVICES - PEST CONTROL	-	-	-	-	840
OTHER SERVICES	-	-	-	-	-
REPAIRS AND MAINTENANCE	7,250	43,300	78,100	128,650	68,314
AIRFIELD SECURITY MAINTENANCE	-	-	-	-	-
APPLIANCE REPAIR & MAINTENANCE	-	-	-	-	-
CAR WASH SYSTEM COMPONENTS	-	-	-	-	-
BUILDING MAINTENANCE	1,500	-	-	1,500	-

ACCOUNT TITLE	COMMUNITY CENTER	HERITAGE PARK	OAKWING GOLF COURSE	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
ELEVATORS & ESCALATORS	-	-	-	-	-
EQUIPMENT MAINTENANCE	-	-	300	300	230
FIRE SYSTEMS MAINTENANCE	600	-	-	600	511
FOUNTAIN MAINTENANCE	-	4,300	-	4,300	1,647
GROUNDS MAINTENANCE	150	1,500	71,000	72,650	63,641
HAZARDOUS MATERIAL REMOVAL	-	-	-	-	-
HURRICANE LAURA REPAIR & MAINTENANCE	-	-	-	-	9,668
HURRICANE LAURA REPAIR & MAINTENANCE (CONTRA)	-	-	-	-	(9,668)
HVAC / HVACR MAINTENANCE	1,500	-	-	1,500	-
ISB REPAIRS AND MAINTENANCE	-	-	-	-	-
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)	-	-	-	-	-
JET BRIDGE MAINTENANCE	-	-	-	-	-
NAVAID MAINTENANCE	-	-	-	-	-
PAINTING MAINTENANCE	-	5,000	-	5,000	226
PAVEMENT REPAIR & MAINTENANCE	-	-	-	-	-
PLUMBING MAINTENANCE	1,000	5,000	-	6,000	-
REPAIRS & MAINTENANCE - OTHER	2,500	25,000	6,800	34,300	153
RESIDENTIAL / APARTMENT MAINTENANCE	-	-	-	-	-
LIGHT MAINTENANCE	-	-	-	-	-
TERMINAL BUILDING MAINTENANCE	-	-	-	-	-
TERMINAL SECURITY MAINTENANCE	-	-	-	-	-
UNDERGROUND UTILITY SYS	-	2,500	-	2,500	1,906
VEHICLE MAINTENANCE	-	-	-	-	-
VEHICLE MAINTENANCE - ARFF	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	\$ 51,413	\$ 51,646	\$ 294,598	\$ 397,658	\$ 353,560
NONOPERATING REVENUES (EXPENSES)					
FEDERAL GRANTS	-	-	-	-	-
STATE GRANTS	-	-	-	-	-
INTEREST INCOME	-	-	-	-	-
INTEREST EXPENSE	-	-	-	-	-
GAIN(LOSS) ON DISPOSITION OF CAPITAL ASSETS	-	-	-	-	-
TOTAL NONOPERATING REVENUES(EXPENSES)	\$ -	\$ -	\$ -	\$ -	\$ -
OTHER BUDGET ITEMS					
USE OF PRIOR YEAR EARNINGS	23,513	51,646	1,294,598	1,369,758	281,660
EQUIPMENT - CAPITAL	-	-	-	-	-
OPERATING TRANSFER - CAPITAL PROJECTS	-	-	1,000,000	1,000,000	-
TOTAL OTHER BUDGET ITEMS	\$ 23,513	\$ 51,646	\$ 294,598	\$ 369,758	\$ 281,660
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -	\$ -	\$ -	\$ -

MILITARY SERVICES DIVISION BUDGET

SUMMARY

ACCOUNT TITLE	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
OPERATING REVENUES		
AERONAUTICAL REVENUE	51,475	55,533
NON-AERONAUTICAL REVENUE	1,928,996	1,984,425
NONOPERATING REVENUES		
FEDERAL GRANTS	-	-
STATE GRANTS	-	-
INTEREST INCOME	-	-
OTHER BUDGET ITEMS		
USE OF PRIOR YEAR EARNINGS	(1,844,381)	(2,102,167)
TOTAL BUDGETED REVENUES	136,090	(62,209)
OPERATING EXPENSES		
PERSONNEL COMPENSATION AND BENEFITS	-	-
OTHER GENERAL AND ADMINISTRATIVE	27,790	22,598
UTILITIES	4,300	4,381
SUPPLIES AND MATERIALS	500	348
CONTRACT SERVICES	-	-
REPAIRS AND MAINTENANCE	103,500	(89,536)
NONOPERATING EXPENSES		
INTEREST EXPENSE	-	-
OTHER BUDGET ITEMS		
EQUIPMENT - CAPITAL	-	-
OPERATING TRANSFER - CAPITAL PROJECTS	-	-
TOTAL BUDGETED EXPENSES	136,090	(62,209)
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -

MILITARY SERVICES

MILITARY SERVICES DIVISION BUDGET DETAIL

ACCOUNT TITLE	PROPOSED BUDGET FYE: 6/30/22	TOTAL PROJECTED YTD 6/30/21
AERONAUTICAL REVENUE		
NON-PASSENGER AIRPORT REVENUE	51,475	55,533
FUEL FLOWAGE FEES	51,475	55,533
TOTAL AERONAUTICAL REVENUE	\$ 51,475	\$ 55,533
NON-AERONAUTICAL REVENUE		
LAND AND BUILDING LEASES	\$ 1,928,996	\$ 1,984,425
LEASES - MILITARY	1,928,996	1,984,425
TOTAL NON-AERONAUTICAL REVENUE	\$ 1,928,996	\$ 1,984,425
TOTAL OPERATING REVENUES	\$ 1,980,471	\$ 2,039,958
OPERATING EXPENSES - GENERAL FUND		
OTHER GENERAL AND ADMINISTRATIVE	27,790	22,598
INSURANCE	27,790	22,598
UTILITIES	4,300	4,381
UTILITIES - PHONE SERVICE - LAND	2,000	2,051
UTILITIES - WATER / GAS	2,300	2,330
SUPPLIES AND MATERIALS	500	348
OPERATING SUPPLIES	500	348
REPAIRS AND MAINTENANCE	103,500	(89,536)
BUILDING MAINTENANCE	35,000	-
FIRE SYSTEMS MAINTENANCE	-	150
GROUNDS MAINTENANCE	700	-
HVAC / HVACR MAINTENANCE	36,800	-
ISB REPAIRS AND MAINTENANCE	-	5,059
ISB REPAIRS AND MAINTENANCE REIMBURSEMENTS (CONTRA)	-	(96,455)
PAINTING MAINTENANCE	5,000	979
PAVEMENT REPAIR & MAINTENANCE	10,000	-
PLUMBING MAINTENANCE	5,000	431
LIGHT MAINTENANCE	1,000	-
UNDERGROUND UTILITY SYS	10,000	300
TOTAL OPERATING EXPENDITURES	\$ 136,090	\$ (62,209)
OTHER BUDGET ITEMS		
USE OF PRIOR YEAR EARNINGS	(1,844,381)	(2,102,167)
TOTAL OTHER BUDGET ITEMS	\$ (1,844,381)	\$ (2,102,167)
BUDGET EXCESS(DEFICIENCY)	\$ -	\$ -

THIS PAGE INTENTIONALLY LEFT BLANK



**STATE OF LOUISIANA
PARISH OF RAPIDES**

In the Name and by the Authority of
The England Economic and Industrial Development District

RESOLUTION

A RESOLUTION ADOPTING THE OPERATING AND CAPITAL BUDGETS FOR THE ENGLAND ECONOMIC AND INDUSTRIAL DEVELOPMENT DISTRICT FOR FISCAL YEAR 2021/2022; APPROPRIATING FUNDS FOR THE OPERATING AND CAPITAL BUDGET FOR THE FISCAL YEAR 2021/2022; CARRYING OVER CAPITAL FUNDS FROM PRIOR FISCAL YEAR 2020/2021 AND OTHER MATTERS WITH RESPECT THERETO.

WHEREAS, the Executive Director has submitted to the Board of Commissioners on June 9, 2021, operating and capital budgets for the 2021/2022 fiscal year of the England Economic and Industrial Development District,

WHEREAS, a Public Hearing has been held on June 24, 2021, for public comment and input on the operating and capital budgets as proposed for the 2021/2022 fiscal year,

WHEREAS, the England Authority Finance Committee received said budget on June 9, 2021 and forwarded the proposed budgets to the full board, now therefore,

BE IT RESOLVED, by the Board of Commissioners of the England Economic and Industrial Development District, in legal session convened, that the Board hereby adopts and fully appropriates the 2021/2022 operating and capital budgets for the England Economic and Industrial Development District as evidenced in the Executive Director's proposed budget;

BE IT FURTHER RESOLVED, that a copy of said adopted budget is made a part hereof and shall be on file in the administrative office of the England Economic and Industrial Development District;

BE IT FURTHER RESOLVED, that the implementation of said budget shall be on July 1, 2021;

BE IT FURTHER RESOLVED, in accordance with LA. RS. 39:1310 that the adopted budget and any duly authorized amendments thereto, shall constitute the authority of the Executive Director of the England Economic and Industrial Development District to incur liabilities and authorize expenditures from the respective budgeted funds during the fiscal year 2021/2022;

BE IT FURTHER RESOLVED, that the Board of Commissioners reserves sole authority for budgetary line item transfers between Cost Center expenditure accounts and among all revenue line item accounts, as expressed through Board adopted budget amendment resolution;

BE IT FURTHER RESOLVED, that the Executive Director has authority to make budgetary line item transfers within budgeted Cost Center expenditure accounts;

BE IT FURTHER RESOLVED, that the adopted appropriations and estimated revenues for all capital budget projects shall be adjusted by the actual 2020/2021 fiscal year end budgetary carryover balance as established in conformity with Generally Accepted Accounting Principles and Governmental Accounting Standards;

BE IT FURTHER RESOLVED, an appropriation for a capital expenditure shall carry over at the close of the fiscal year and continue in force until the purpose for which it was made has been accomplished or abandoned;

BE IT FURTHER RESOLVED, that the FY 2021/2022 authorized and approved number of employees for the England Economic and Industrial Development District is hereby indicated in detail in the budget document and that there shall be no transfer, creation, or deletion of the budgeted personnel slots without formal board action; the Board of Commissioners reserves sole authority for establishing the maximum annual salary for each authorized position and does hereby set in the budget document the maximum annual salary for each authorized position;

BE IT FURTHER RESOLVED, that the Executive Director is hereby authorized and directed to secure property to meet Airport Master Plan goals concerning land acquisition;

BE IT FURTHER RESOLVED, that 2021/2022 rents and fees for the various uses and services shall be set as follows;

1. 2 bedroom houses – \$690.00 per month,
2. 3 bedroom houses – \$750.00 per month,
3. 4 bedroom houses – \$825.00 per month,
4. 3 bedroom apartments – \$645.00 per month,
5. 4 bedroom apartments – \$670.00 per month,
6. Alexandria International Airport parking - \$1.00 per hour with a maximum of \$8.75 for a 24 hour period. First hour free
7. Landing fees - \$1.08 per 1,000 pounds of gross aircraft weight signatory, \$2.16 per 1,000 pounds of gross aircraft weight non-signatory
8. T-Hangars - \$185 per month; \$200 per month; \$220 per month
9. Customer Facility Charge (CFC) - \$6.00 per rental car transaction day

BE IT FURTHER RESOLVED, that the Executive Director and Legal Counsel are hereby authorized and directed to execute all documents accepting financial awards offered as grants from the Federal Aviation Administration and the Louisiana Department of Transportation, Aviation Division; the Executive Director shall notify the Board at the next subsequent board meeting of the grant award and the pertinent information regarding the award.

BE IT FURTHER RESOLVED, that all resolutions or parts of resolution in conflict herewith are hereby repealed.

STATE OF LOUISIANA

PARISH OF RAPIDES

In the Name and by the Authority of
The England Economic and Industrial Development District

RESOLUTION

BE IT RESOLVED, THAT THE ENGLAND ECONOMIC AND INDUSTRIAL DEVELOPMENT DISTRICT HEREBY ADOPT THE OPERATING AND CAPITAL BUDGETS FOR THE ENGLAND ECONOMIC AND INDUSTRIAL DEVELOPMENT DISTRICT FOR FISCAL YEAR 2021/2022; APPROPRIATING FUNDS FOR THE OPERATING AND CAPITAL BUDGET FOR THE FISCAL YEAR 2021/2022; CARRYING OVER CAPITAL FUNDS FROM PRIOR FISCAL YEAR 2020/2021 AND OTHER MATTERS WITH RESPECT THERETO.

PARISH OF RAPIDES

I, COL Katrina Lloyd, do hereby certify that I am the duly qualified and acting Secretary of the England Economic and Industrial Development District of Rapides, Alexandria, Louisiana, governing body of the England Economic and Industrial Development District.

I further certify that the above and foregoing constitutes a true and correct copy of a resolution for the minutes of a Regular meeting of the England Economic and Industrial Development District held on **June 24, 2021**, of said minutes and resolution.

IN WITNESS WHEREOF, I have hereunto subscribed my official signature.



COL Katrina Lloyd, Secretary/Treasurer



Richard Bushnell, Chairman



Sandra McQuain, Executive Director

